DEPARTMENT OF THE ARMY
WASHINGTON DC 20310

July 15, 2003

MEMORANDUM FOR SEE DISTRIBUTION

SUBJECT: Army Knowledge Management (AKM) Guidance Memorandum Number 4 - Army Logistics Enterprise Integration

To support our superb soldiers, our Army has the most dependable logistics system in the world. However, sustaining and maintaining the Force using processes of the past will not provide successful logistics support to combatant commanders. Previous AKM memoranda have identified the strategy for moving to a network-centric, knowledge-based Army. This memorandum specifically focuses on Logistics Enterprise Integration.

The Logistics Vision for the Objective Force is an integrated digital environment stretching from the factory to the foxhole that enables generating, building and sustaining warfighting capability through a fully integrated logistics enterprise based on collaborative planning, knowledge management and best business practices. To deliver that vision, the Army has assigned the Commanding General, Army Materiel Command (CG, AMC) responsibility to ensure achievement of a seamless, end-to-end modernized Army logistics enterprise. The CG, AMC will establish an Executive Steering Committee (ESC) consisting of senior principals from the Army Staff and Secretariat, the Army National Guard, the United States Army Reserve, the Commander, Combined Arms Support Command, and selected other organizations and staffs. The ESC will be the principal governance body to provide strategic direction and guidance for standardizing Army logistics business processes. Additional logistics enterprise integration forums will be established as necessary to ensure integration and synchronization of requirements, resources and priorities.

The AMC Deputy G-3 for Enterprise Integration will also function as the Deputy for Army Logistics Enterprise Integration (DALEI). The DALEI will integrate Army logistics modernization efforts through a collaborative matrix environment with functional requirements managers. Key tasks include working closely with the HQDA, ODCS, G-4 Logistics Transformation Executive Office and the Logistics Transformation Agency to prioritize and validate logistics initiatives and track migration and retirement of legacy systems as new capabilities are deployed. It is essential that the major Army commands, program executive officers, and program managers not pursue local, non-integrated logistics modernization efforts outside the architecture, scope and vision articulated by the DALEI. Logistics funding efforts will be in accordance with the enterprise strategy.

Much work has already been accomplished to develop, coordinate and implement an initial integrated blueprint and a high-level architecture to move us into the new era. The Army Architecture Integration Cell, established to manage, synchronize, and

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integrate all Army architecture efforts, will assist in directing and facilitating integration processes. AMC is modernizing National-level logistics processes and business systems with the fielding of the Logistics Modernization Program, featuring Enterprise Resource Planning software, beginning in 3d Qtr, FY 03. In addition, the Program Executive Officer, Enterprise Information Systems, is beginning efforts to implement Enterprise Resource Planning software through the Global Combat Support System Army to modernize Field-level logistics processes and business systems. When fully implemented, synchronization of these initiatives will provide commanders and logisticians common integrated business processes with a view of the entire Army logistics value chain from the National level through our sustainment base installations to tactical field levels.

Army Transformation is in large part dependent upon Logistics Transformation. We will need your full support as we collectively execute the challenges inherent in Logistics Enterprise Integration.

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Acting Chief of Staff

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