

**U.S. Army Materiel Command
HQ Army Central Command**



LOGCAP Warfighter '00 Lucky Warrior 00-2

Exercise Play Book



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EXERCISE PLAY BOOK

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U.S. Army Materiel Command Logistics Civil Augmentation Program Warfighter '00 & HQ ARCENT Lucky Warrior 00-2

EXERCISE PLAY BOOK

BACKGROUND

The purpose of this Exercise Play Book is to provide an overview of the U.S. Army Materiel Command's Logistics Civil Augmentation Program (LOGCAP) Warfighter '00 (LWFE'00) and ARCENT's Lucky Warrior 00-2 (LW 00-2) exercise. This exercise will be conducted from 16-21 July 2000 at ARCENT Headquarters at Ft. McPherson, Georgia and at the 377th Theater Support Command's James H. Diamond Reserve Center in New Orleans, Louisiana. Throughout the exercise there will be additional Army Component down trace unit involvement at other distributed locations in the CONUS.

LOGCAP is an U.S. Army initiative for peacetime planning for the use of civilian contractors in wartime and other contingencies. With the initiation of the LOGCAP, contractors will perform selected services to assist U.S. forces performing Department of Defense missions. The use of contractors in a theater of operations allows the release of military units for other missions or to fill shortfalls. This program provides the Army with additional means to adequately support the current and programmed forces. AR 700-137 promulgates LOGCAP. The HQ, Department of the Army Office of the Deputy Chief of Staff for Logistics is the DA proponent for LOGCAP. The HQ, U.S. Army Materiel Command Office of the Deputy Chief of Staff for Logistics and Operations is the Program Manager.

LOGCAP is primarily designed for use in areas of the world where no bilateral or multilateral agreements exist. However, LOGCAP may provide additional support in areas with formal Host Nation Support (HNS) agreements, where other contractors are involved, or where peacetime support contracts exist. LOGCAP is also available during Continental United States (CONUS) mobilizations to assist the CONUS support base and help units get ready for war. The LOGCAP program is a USAMC Umbrella Support Contract, therefore, customers involved in worldwide operations must also consider all of the alternatives available when planning contractor logistics support. Other alternatives include Pre-Planned Weapon System Sustainment Contracts, Army Service Component Command (ASCC) Contingency Contracts, and Host Nation and other allied, coalition, and friendly nations support. LOGCAP is a Department of the Army Program that includes all pre-planned logistics and engineering/construction oriented contingency contracts actually awarded, and peacetime contracts which include contingency clauses that leverage civilian and corporate resources as logistics services support and engineering and/or construction support multipliers. It provides a rapid and responsive contract capability that augments U.S. forces capability by meeting logistics/engineering construction requirements and focuses on prioritized peacetime contingency planning for augmentation logistics and engineering/construction services as determined by the customer.

LUCKY WARRIOR 00-2 is a computer assisted, Master Scenario Event List (MSEL) enhanced, Command Post Exercise (CPX) conducted in support of mission essential tasks and responsibilities at the strategic and operational levels of war. Participation by the 377th TSC and the Logistics Civil Augmentation Program will provide the ARCENT staff an opportunity to train with the CS/CSS units designated to support Southwest Asia OPLANs. LOGCAP's

participation in the exercise will familiarize both ARCENT and 377th TSC staffs with processes and procedures established by AMC to accomplish CS/CSS type support through contractual services when CS/CSS units are not available in the theater. The primary focus of the exercise will be on conducting reception, staging and onward movement and integration (RSO&I) of Army forces and protection of those forces as they pass through support bases to their tactical assembly areas. Integration of forces into the command will be played to the extent practical using Master Scenario Event Lists as the RSO&I driver. The process of receiving forces, equipping them with APS 5/3 equipment, staging, moving the forces forward and integrating them into the command structure is a total staff responsibility. Therefore, LOGCAP Warfighter '00 / Lucky Warrior 00-2 / LUCKY WARRIOR 00-2 will be a total staff exercise involving all assigned personnel present for duty, to include deployable Department of the Army civilians. This Command Post Exercise (CPX) is one in a series of exercises used to prepare the ARCENT staff and its down trace units for a larger CENTCOM exercise (Internal Look), which will take place this Fall.

ARMY MATERIEL COMMAND, HQ ARCENT AND THE 377TH THEATER SUPPORT COMMAND EXERCISE GOALS AND OBJECTIVES

AMC's goals for LOGCAP Warfighter '00 / Lucky Warrior 00-2 are to exercise the ability of the LOGCAP program to perform its contingency mission under simulated conditions and to provide an environment to educate and train personnel. To accomplish this, AMC's exercise objectives are to:

1. Demonstrate AMC LOGCAP support capabilities.
2. Depict AMC LOGCAP support, turn on, sourcing, and field management procedures.
3. Integrate LOGCAP efforts into G-4, ARCENT and CG, 377th support concepts.
4. Determine the AMC LOGCAP requirements for the exercise OPLAN.
5. Apply lessons learned from Lucky Sentinel & Lucky Warrior 0-01.
6. Depict potential LOGCAP support for the RSO&I portion of 1003-98 plan.
7. Refine/identify shortfalls in CS/CSS communications.

HQ ARCENT exercise objectives are to:

1. Conduct Lucky Main C⁴I battle staff training.
2. Familiarize the battle staff with the capabilities and limitations of LOGCAP.
3. Refine the processes for requesting/sourcing LOGCAP.
4. Validate the roles of JMC, Plans, Operations, Log sustainment and TSC.
5. Review/refine RSO&I procedures in support of OPLAN 1003-98.
6. Incorporate lessons learned during Lucky Sentinel.
7. Validate TAC SOP.

The 377th Exercise objectives are to:

1. Establish/Test C³I of logistics support to the force.
2. Continue to develop/refine JRSO&I concepts & processes.
3. Continue to refine the Multi-Service TSC Concept.
4. Identify and manage processes for LOGCAP implementation.

BASIC EXERCISE APPROACH

To accomplish the above exercise objectives, this year's LOGCAP Warfighter '00 has been designed to augment ARCENT's Lucky Warrior 00-2 Command Post Exercise. This will be a distributed exercise. Primary participant locations will be ARCENT Headquarters, Ft McPherson Georgia and the 377th Theater Support Command (TSC), New Orleans, Louisiana. Other down trace units that have SIPRnet connectivity will be played from their actual locations. ARCENT will represent the C/JTF for the theater and the 377th TSC will perform its habitual functions as if deployed to the theater. The primary Control and Response Cell of the exercise will be located at Ft. McPherson with another coordinating Control and Response Cell being located in New Orleans. To reach the point where good exercise play can take place, developers have synchronized key theater logistics tasks as much as possible between AMC, ARCENT, and the 377th Theater Support Command exercise planners and staff. Additionally, exercise developers have made every effort to ensure that each command's senior staff has an initial understanding of the key relationships, capabilities, and shortfalls associated with the use of LOGCAP. The exercise will focus on products and activities normally accomplished before, during, and throughout the execution of the LOGCAP contract. Exercise participants will perform their daily tasks as if they were occupying their real world positions. Additionally, there will be an opportunity throughout the exercise to examine and test operating procedures still in draft and revisions to the current plan to test them for suitability based on specific outcomes seen as a result of exercise play.

The exercise will be accomplished over a four-day period, culminating with an After Action Review (AAR) on day five. Exercise STARTEX will occur at the 377th TSC, New Orleans on Sunday, the 16th of July with an orientation period. The orientation will cover the current situation, the operational and logistic approaches, and other key logistic relationships. Prior to and following the orientation, exercise participants will have time to familiarize themselves with their exercise play spaces at the 377th TSC James H. Diamond Reserve Training Center. The last day, Friday, 21 July, will be reserved for an After Action Review (AAR). Results of exercise play and key issues and insights will be presented and reviewed by the Senior Staff. HQ ARCENT exercise directive for Lucky Warrior 00-2 will outline all of the similar procedures for participants in Atlanta. The AAR will be conducted in the Lucky Conference Room at HQ ARCENT, Ft McPherson, Georgia. Key portions of the exercise directive can be found on the LOGCAP Warfighter'00 Internet website.

Exercise STARTEX will occur at a point during the deployment cycle of forces. During this deployment period, a number of significant logistics events in the Area of Operation (AOR) have already occurred. As exercise play proceeds, the initial Operational and Logistics Concepts of Support will be re-evaluated and modified at the direction of the senior staff. Concepts of Support may require adjustment as operational changes to the Concept of Operation occur. It is expected that the LOGCAP and many other logistics support functions will be used

during the deployment of forces to the Area of Operation. During exercise play, it is likely that additional tasks will be levied on the program in both the real time exercise play, as well as, during future planning sessions that occur as a result of commander's instructions and/or guidance given to the exercise staffs. In these instances, there will be a need to develop additional Statement's of Work (SOWs) to support the various changing mission requirements. The approval of SOWs will generate a contractor's response (proposal and costing) and create the need for the development of Independent Government Cost Estimates (IGCEs). Time required to accomplish these activities during the exercise will parallel the time allotted the government and the contractor in an actual situation. Since the exercise will be conducted at 2:1, for every hour of real time that passes, exercise time will move ahead two hours. This will place a reduced real world time constraint on those activities in the exercise. For example, if it normally takes 24hr. to complete a task the task now has to be completed in a 12hr. exercise play period. This will allow the exercise to cover 96 hours of exercise time over the four days (48 hours) of exercise play.

During Exercise Orientation (16 July 2000 at the 377th and on 14 July 2000 at HQ ARCENT) exercise participants will be briefed on the current crisis situation and receive a comprehensive operations and logistics support brief. On Monday, 17 July 2000, at 0600 CDST exercise participants will man their exercise duty positions. Specific team make-up and locations for exercise participants in New Orleans will be described later in this Play Book. Exercise play will be based on the overall mission for the region and its associated general and specific support plans. Limitations and constraints to the operation should be expected when developing logistics support plans and key administrative actions. Team LOGCAP, in conjunction with other supporting and contributing functions represented at the exercise (AMC-Forward, the 377th Theater Support Command plus its down trace units, Defense Contract Management Agency [DCMA], U.S. Army Corps of Engineers [USACE], etc.) will be expected to develop Statements of Work and IGCE's to support the mission. While Team LOGCAP is developing SOWs and IGCEs, the contractor (DynCorp) will derive Relative Order of Magnitude (ROM) costing estimates and Task Execution Plans (TEPs). Parallel planning and product development will be necessary for comprehensive and coordinated outcomes to take place in the context of the exercise. Other operationally driven logistics events will also occur throughout the exercise that require the involvement of the ARCENT and 377th staffs that may or may not require the use of LOGCAP. What will be required, is a cooperative decision making process that determines the best way to logistically support the warfighter's requirements.

Exercise activities are driven using various methods. The Exercise Control and Response Cell will use the Master Scenario Events List (MSEL) to inject realistic events throughout exercise play. This synchronized list is developed prior to the exercise. It includes events that will provide situations that simulate actual events participants may face during RSO&I and follow-on phases of the operation. The results of participant interactions, created by MSEL inputs, will allow for the capture of insights and issues by Control that can be used as discussion topics during the After Action Review (AAR). Another method that will be used, is the direct issue of Commander's guidance during either the morning or afternoon update or anytime during the exercise he feels his intentions need to be known.

LOGCAP WARFIGHTER '00 / LUCKY WARRIOR 00-2 EXERCISE ASSUMPTIONS

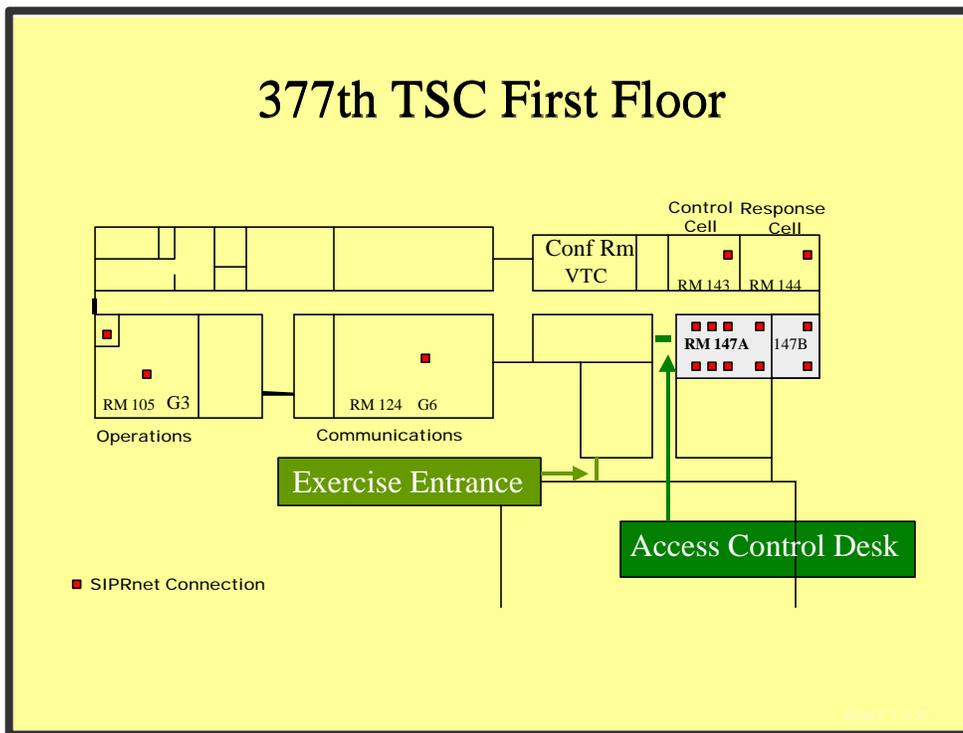
Exercise participants in the LOGCAP Warfighter '00 / Lucky Warrior 00-2 represent a broad cross-section of individuals who hold key positions within Army operations, logistics, contracting, transportation, engineering, operations, policy formulation, military strategy and the commercial sector, just to name a few. Since this exercise has been developed using an actual OPLAN, certain starting assumptions will be portrayed during the classified STARTEX

orientation briefs concerning the nature of the problem. Additionally, logistics STARTEX support data have been developed to assist exercise participants in developing solutions, contract or otherwise, to support the major theater of war operation portrayed. This data will be entered into the Digital Battlestaff Sustainment Trainer model that will provide exercise participants a Common Operating Picture (COP) during the exercise.

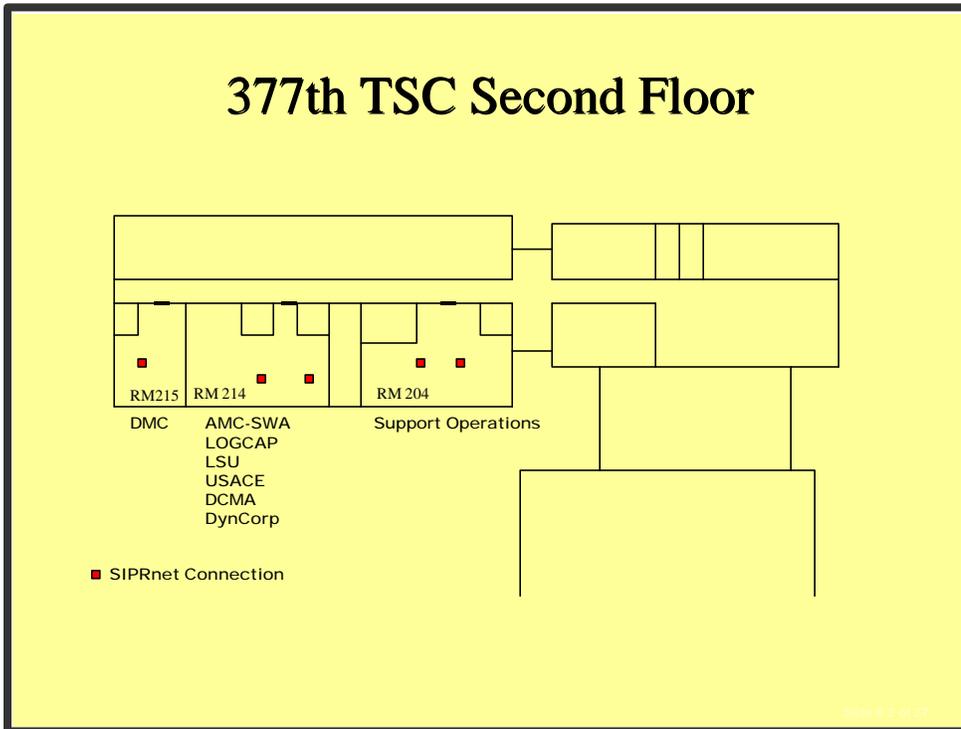
EXERCISE INFRASTRUCTURE TOOLS & INPUTS

To assist in providing exercise participants exercise information they need, an Exercise Infrastructure has been developed consisting of six major components. These components are discussed in the following paragraphs:

- SIPRnet.** A classified/secure email system between cells will be set up for the exercise. This will allow for electronic communication between cells and provide a way for exercise participants to send and receive requests for information and to receive exercise injects. The location of the SIPRnet drops are depicted on the following two diagrams:



377th TSC First Floor Room and SIPRnet Locations



377th TSC Second Floor Room and SIPRnet Locations

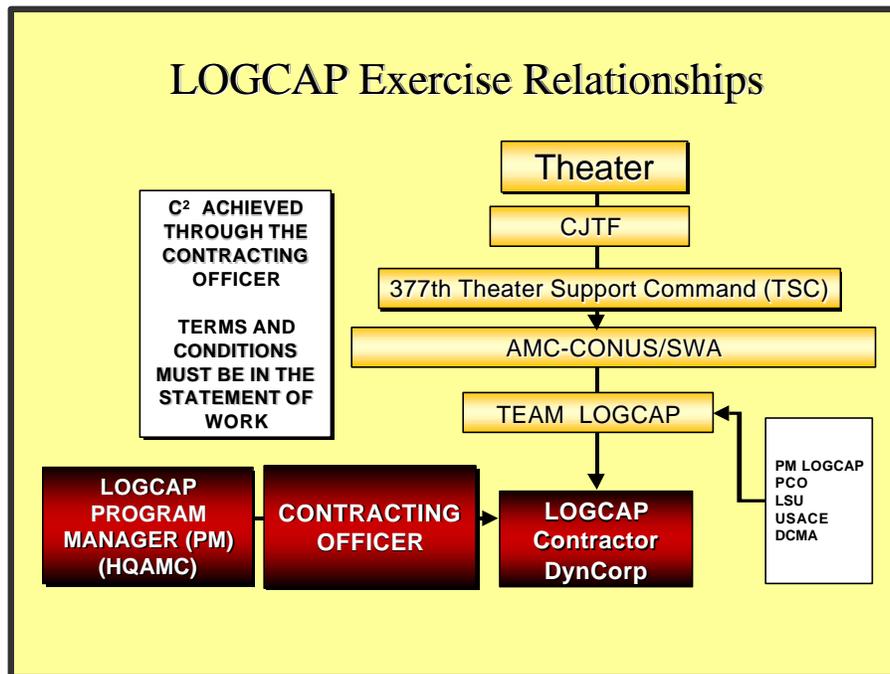
- **NIPRnet.** An unclassified email system will be available to participants in the exercise who normally occupy workspaces at HQ ARCENT, the 377th TSC and their down trace units. Exercise participants who do not normally occupy workspaces at HQ ARCENT and the 377th will be provided access to Class A phone lines that can be used to dial-up email systems.
- **Master Scenario Event List Injects.** Injects have been developed and will be used during the course of the exercise. Each has been developed to ensure that the exercise objectives are met. Some MSELs will cause more than one action to happen and may require the coordination between multiple groups within the Headquarters or the Theater Support Command. The MSEL list has been synchronized between all key exercise development staffs. All MSELs will be originated from the HQ ARCENT, Control and Response Cell at Ft. McPherson. Any MSELs developed during the course of the exercise will be coordinated between senior controllers before their issue.
- **Commander's Direct Guidance.** Commanders will issue guidance and direction during the exercise. The issue of this guidance may come at any time, but it is likely that the majority will occur at the morning and afternoon battle update briefings. To the greatest extent possible this guidance will be followed with a hard copy message that may provide more details.
- **Response / Request For Information Cells.** Response cell members simulate the activities of echelons above and below the training audience level. As higher headquarters, controllers and responders will issue directives and orders, receive status reports and request information from the primary training audience. Response cells will translate the tactical orders of their higher headquarters into orders that interact with the exercise. Conversely, they will provide an upward flow

of information, IAW the COMUSARCENT Standard Operating Procedures, to create realistic situations for the training audience. They also will receive MSEL inputs from controllers and take the appropriate action (role-playing).

- Digital Battlestaff Sustainment Trainer (DBST)/Common Operating Picture.** HQ ARCENT Simulation Branch will be providing a Common Operational Picture (COP) using the DBST model throughout the exercise. This simulation will begin running at STARTEX and will reflect Blue and Red operational positions and interactions that take place as a result of the execution of proposed concepts of operation. The COP can be viewed in the War Room at the 377th TSC. Outputs from the model, coupled with commander's critical information requests, will formulate the basis of information briefed at the daily battle update briefings.

OVERVIEW OF EXERCISE STRUCTURE/ORGANIZATION

To satisfy the broad objectives established for the exercise, LOGCAP Warfighter '00 / Lucky Warrior 00-2 has been structured around cells at both HQ ARCENT and at the 377th TSC that represent functions key to successful theater combat and support operations. The following cell diagram shows the relationship between functions and exercise participant cells with regards to the tactical, operational and strategic level and will serve as the organizational structure for the exercise:



Exercise Relationships

Individual players or groups of exercise participants will represent activities in each cell. This structure has been established to make the exercise as close as possible to a real world event.

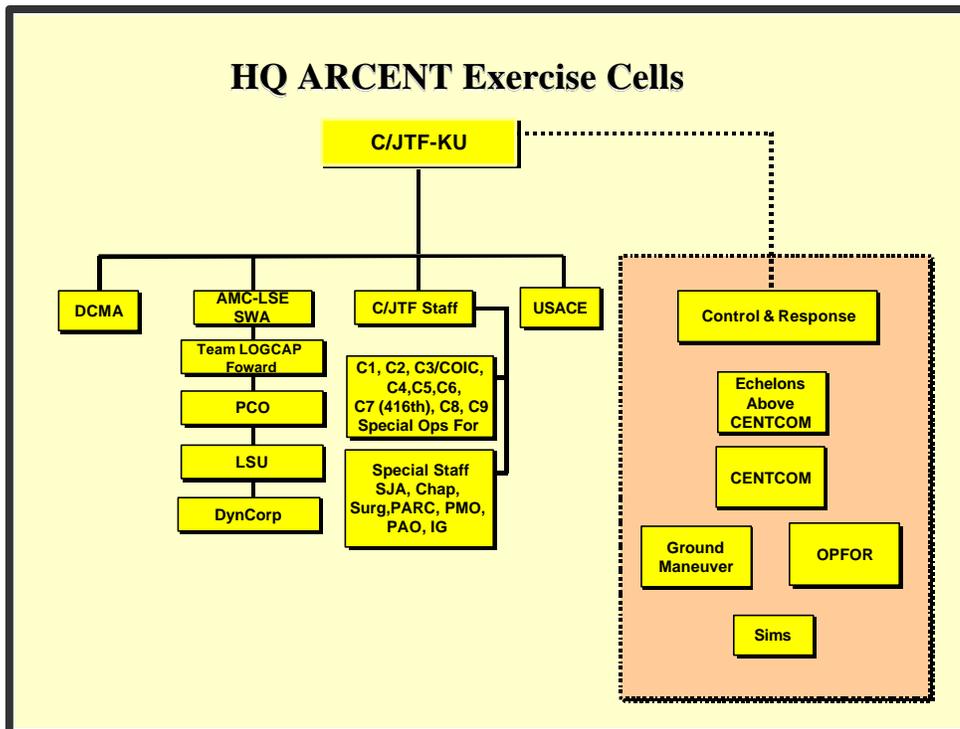
EXERCISE PLAYER CELL DESCRIPTIONS

The following sections describe the make-up of the player cells and give a short description of the tasks they will have to accomplish during the exercise. Some of the player functions will be dynamic with some exercise participants representing more than one role as the exercise progresses from one phase to the next. Exercise participants in the Response & Control Cell will represent multiple-roles and activities throughout the exercise. Exercise participants outside the Response & Control Cell will represent their actual organizations or staff elements at both ARCENT and at the 377th to maximize the range of key training objectives for the exercise. Cell structures are set up to emphasize actual communication relationships between all activities and all cells. Rooms at the 377th and office and trailer spaces at ARCENT have been set up to promote this outcome. This training environment will be set up or re-configured, if required, to gain the total value of everyone's participation in the exercise.

The following graphics depict the proposed layout of player spaces at the 377th for the exercise. Some staff functions at the 377th will have other exercise participants embedded in other cells throughout the exercise (i.e. LOGCAP Support Unit representatives will be co-located with the AMC-SWA cell and the 377th Support Ops cell; a HQ DA DCSLOG representative will be co-located with the PM LOGCAP cell, etc.).

HQ ARCENT Exercise Cells

The following graphic depicts the player and Control and Response cell structures at HQ ARCENT:



Cell Structure at HQ ARCENT

C/JTF player cell exercise tasks are to:

1. Represent all actual operational functions the HQ ARCENT staff would perform in the execution of OPLAN 1003-98.
2. Respond to requirements put forward from the Theater Support Command.
3. Perform all operational schemes of maneuver.
4. Provide the C/JTF, updates on the operational situation and advise him on support requirements taking place or those that require his decision to carry out.
5. Conduct Acquisition Requirements Boards as required.
6. Coordinate with Higher Authorities above C/JTF.

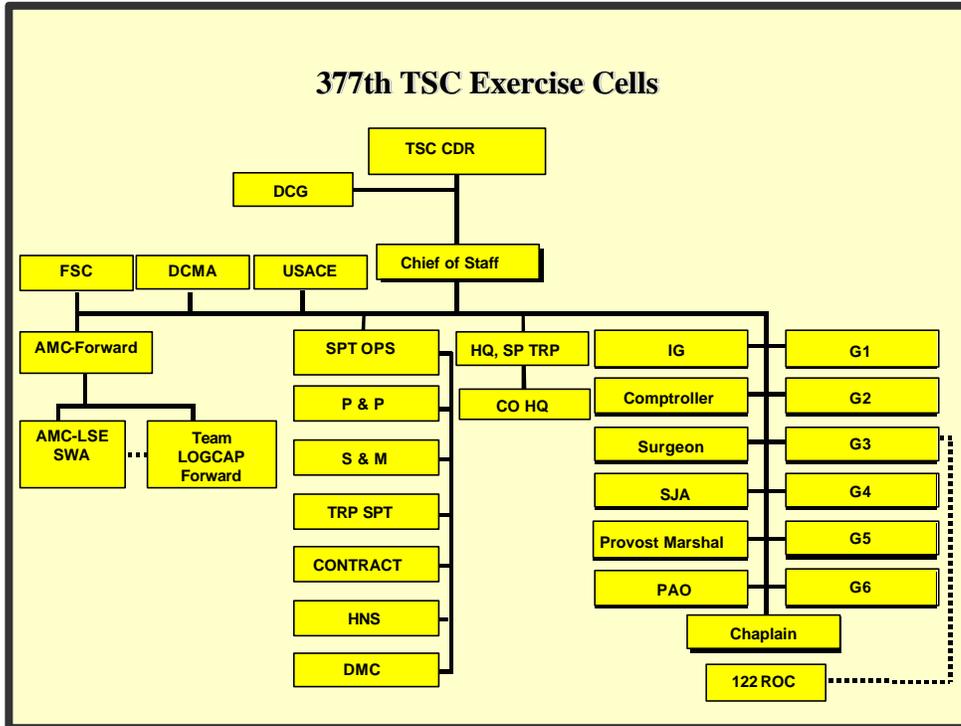
C/JTF Response & Control Cell

The Control & Response cell at HQ ARCENT tasks are to:

1. Represent all operational and logistic requirement functions above the C/JTF Headquarters level.
2. Respond to player Requests for Information (RFIs).
3. Be the central point for the collection of key After Action Review issues during the course of the exercise. These will be used in the wrap-up AAR at the end of the event.
4. Through MSEL and message play, keep exercise participants focused on the objectives of the exercise.
5. Assist the C/JTF with the issue of guidance and direction for the exercise, keep all events on track and on time.
6. Develop and recommend to the exercise director, the insertion of additional Master Scenario Event List (MSEL) injects into the exercise play that has not otherwise been drafted prior to the exercise.
7. Coordinate directly with the Control and Response Cell function in New Orleans to ensure the exercise stays on track and meets objectives.

377th Theater Support Command

The following graphic depicts the exercise player functions represented at the 377th TSC:



377th TSC Exercise Player Cell Structure

The 377th Theater Support Command is composed of exercise participants that represent, the ARFOR Support Command Support Operations team (Support Ops Chief, Supply and Services, Transportation/Medical, Maintenance/ADP and contracts, DCST-LNO and USACE. This cell will accomplish the following primary tasks during the exercise:

1. Assess and analyze the regional situation.
2. Develop, brief, and modify (if required), the CJTF Theater Support Plan for the operation.
3. Ensure that the briefing articulates requirements needed to construct the Team LOGCAP Statement of Work (SOW).
4. Coordinate requirements with members of Team LOGCAP and share information with the DynCorp cell, allowing them to provide accurate cost estimates, avoid costs associated with contractor mobilization for unnecessary work, and to allow the contractor more time to bring reliable subcontractors on board.
5. Collect key After Action Review issues concerning relevant insights gained through exercise play to be used in the wrap-up AAR at the end of the event.

AMC-Forward

The AMC-SWA cell is comprised of the AMC-SWA Commander and Plans/Ops officers. Members from the Logistics Support Unit (LSU) will augment this cell. The responsibilities of this cell are to:

1. Provide a focal point in theater that is responsible for oversight management of the LOGCAP Umbrella Support Contract during a deployment in their respective AOR.
2. Advise the CINC/ASCC/TSC and appropriate staff on alternate means to satisfy CS/CSS requirements.
3. Assist the Theater Support Command with the development of the ongoing regional Concept of Support.
4. Assist in preparing the SOW for the LOGCAP contract.
5. Liaison with other elements of the AMC for assistance as required during all phases of the operation.

During the exercise the AMC-Forward cell will:

1. Provide an Army C3 node to the Joint Task Force.
2. Manage pre-positioned stocks.
3. Provide sustainment for the force for those logistics functions not normally performed by the task force units (i.e., calibration of test equipment, oil analysis, ammunition surveillance, and materiel fielding).

Team LOGCAP Forward Cell

The Team LOGCAP Forward cell is comprised of the PM for LOGCAP, Procuring Contracting Officer (PCO) representatives, LOGCAP planners, the LSU Team Chief, and representatives from DCMA, and the USA Corps of Engineers (USACE). The primary tasks of this cell are as follows:

1. Manage LOGCAP program to meet customer requirements and direct Team LOGCAP interface to the customer.
2. Prioritize planning requirements based on funding, workload and HQDA guidance, and deploy Standing Team LOGCAP under the AMC-Forward Commander.
3. Advise the Joint Acquisition Review Board and customer on LOGCAP capabilities and other alternatives to meet requirements.

Logistics Support Unit (LSU)

1. Deploy worldwide in support of any contingency using LOGCAP capabilities and provide on-site interface between the customer and contractor.

2. Advise requesting activities in LOGCAP capabilities.
3. May serve as on-site contracting officer as needed.

US Army Corps of Engineers (USACE)

1. Provide advice and assistance on construction/engineering support services.
2. Provide technical advice, and assist with construction/engineering support services at each site. Where required, provide a construction contracting officers representative.

Defense Contracting Management Agency (DCMA)

The Defense Contract Management Agency (DCMA) cell is comprised of the DCMA Commander and his staff. The responsibilities of this cell are as follows:

1. Provide advice and assistance on planning, contract administration, and quality assurance.
2. Provide the Administrative Contracting Officer (ACO) for logistics support services when delegated contract responsibility.
3. During execution of LOGCAP, provide a Quality Assurance Team for contract administration.

DynCorp Cell

The DynCorp Cell is comprised of the Project Manager and representatives from the areas of transportation, supply and services, maintenance, and ADP. The primary tasks of this cell are to:

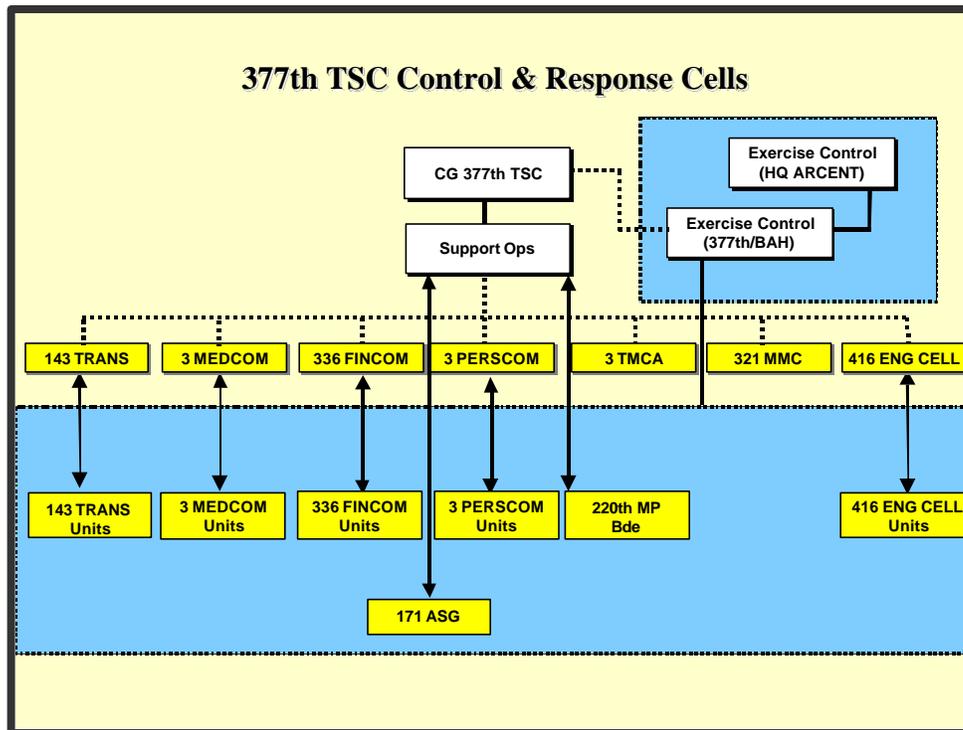
1. Assign a central planning cell dedicated to each customer and provide planning deliverables based on identified requirements.
2. Develop cost estimate/Rough Order of Magnitude (ROM) based on identified requirements.
3. Mobilize and provide required support within contractual timelines.
4. Back brief execution plan to requiring activity.
5. Coordinate lift requirements with customer.
6. Ensure proper level of leadership on the ground.
7. Provide feedback and lessons learned comments for future events.

Control & Response Cells at the 377th TSC, New Orleans

The Control & Response Cell will be composed of representatives from the 377th TSC, HQ ARCENT staff (G3 & G4), 366th FINCOM, 321st MMC, 49th QM Gp, 3rd PERSCOM, 122 ROC, 171 ASG, Logistics Support Unit, and Booz-Allen & Hamilton. This cell will:

1. Represent the Down Trace functions of the Theater Support Command and will be manned to conduct the exercise if the communications link fails for any reason.
2. Represent the Country Team, State Department, the United Nations, other services and the Host Nation.
3. React to requests for information (RFIs) and also act as the liaison with the C/JTF Control and Response Cells.
4. Ensure MSEL introduction to the 377th from the Primary Control and Response Cell at Ft McPherson and coordinate changes or modification to the exercise.

The following graphic depicts the structure of the Control and Response Cell:



Control and Response Cell at the 377th TSC

Exercise Support

An Exercise Facilitator and Exercise Support staff member has been assigned to assist Team LOGCAP during the exercise.

1. The Team LOGCAP Facilitator will:
 - Assist Team LOGCAP cell exercise participants in acquiring and accessing exercise support information to include MSELs and requests for information.
 - Ensure that cells understand the daily schedule and exercise deliverables and assist in participants meeting specific briefing times and locations.
 - Assist the cell leaders in the identification of potential insights and issues as they surface during the exercise.
2. Exercise Support personnel will:
 - Provide administrative support to Team LOGCAP and assist the 377th TSC with exercise registration and protocol functions.
 - Assist the Team LOGCAP with the preparation of daily briefings.

Post-Exercise Products

This is the second in an annual series of LOGCAP Warfighter's. Care has been taken to develop an exercise environment that is realistic and challenging for the participant that will meet objectives and provide input to an analysis of both the LOGCAP program and its relationship to the 377th Theater Support Command and its parent command HQ ARCENT. This analysis will allow for the an examination of the full-range of ongoing LOGCAP issues, capabilities, and administrative processes. It is likely through this exercise that exercise participants will discover other aspects of the contracting and logistics support process that may need improvement or modification. The current exercise design serves as an excellent capture mechanism for these types of discoveries.

LOGCAP EXERCISE SEQUENCE

The exercise will be conducted over a period of four exercise play days (Monday, 17 July - Thursday, 20 July. These real time play days will be followed by an After Action Review on Friday, 21 July that considers the results of exercise play.

The following graphic, depicts the overall schedule for major exercise activities, followed by a brief description of each day's activities:

July 2000						
SUNDAY	MONDAY	TUESDAY	Wednesday	Thursday	Friday	Saturday
9	10	11 COMEX Ft. McPherson	12 LOADEX Ft. McPherson	13 MINIEX Ft. McPherson	14 STARTEX Orientation Ft. McPherson All Control & Response Training	15 STARTEX Briefing Dry Runs 377th TSC COMEX/MINIEX
			Exercise Set-up			
16 377th TSC STARTEX Orientation Briefs	17 Exercise Play	18 Exercise Play	19 Exercise Play	20 Exercise Play	21 After Action Review Ft McPherson	22

Weekly Exercise Schedule

Player Registration and Orientation (Sunday July 16, 1030-1230)

Player registration and check-in is scheduled between 1030 and 1230 16 July, 2000 in the entry lobby of the 377th TSC's James H. Diamond Reserve Training Center. Upon arrival at the 377th TSC, exercise participants will be asked to check their personal information on the sign in roster, validate their clearance, and pay a registration fee of \$25.00. They will then receive a badge for the exercise. This exercise badge will be used for access into the exercise area at the 377th James H. Diamond Reserve Training Center and should be displayed during the duration of the exercise. Exercise Cell rooms will be available for personal orientation between 1000 and 1230 after each participant has registered. Exercise support staff will be available to assist exercise participants with cell and exercise set-up and SIPRnet familiarity.

Exercise Orientation Briefings (Sunday, July 16, 1300-1640)

Exercise orientation briefings will commence at the MARFORRES, Dauphine Reserve Center located on the third floor of the 377th James H. Diamond Reserve Training Center, promptly at 1300 beginning with a Welcome and concluding with the Commander's Guidance at approximately 1640. Briefings will bring exercise participants up to date with the latest scenario situation and provide them with Concept of Operations, Concepts of Support and current Intelligence information. After the orientation briefings, exercise participants should proceed to the Double Tree Lakeside for a No-Host social. A more specific weekly schedule will be provided upon check-in.

No-Host Social (Sunday, July 16, 1700-1900)

A No-Host social will commence at 1700 at the Double Tree Lakeside Hotel. Participants should take this opportunity to meet others that will be participating in the exercise and establish or renew old relationships. Directions to the social will be provided during the orientation. This is planned as an informal event.

Exercise Days 1- 4 (July 17-20 July)

Exercise play will be conducted from 0700-1900 (EDT) from Monday through Thursday. ARCENT Battle Rhythm will be used as the driver for daily briefings throughout the week. A similar Battle Rhythm will be developed by the 377th TSC. Each person needing to be at specific meetings during the week will be notified. Since this is an exercise, participants will be performing their actual real world jobs associated with the OPLAN and exercise scenario being used throughout the week. In light of this, meetings, workgroups, etc. should emulate those activities that would occur on a day by day basis in the Area of Operation. Some key people will depart the 377th on Thursday to Ft. McPherson to prepare for the AAR. The following depicts the proposed daily ARCENT Battle Rhythm for the 4 days of the exercise. This Rhythm will be defined in more detail on a day-by-day basis as the exercise progresses.

Proposed Battle Rhythm		
	<u>ARCENT</u>	<u>377th</u>
CG, 377th Pre-Brief		0600
C/JTF AM Brief	0800	0700
ARB (VTC)	1000	0900
CG, 377th Pre-Brief		1500
C/JTF PM Brief	1700	1600
Control VTC	1800	1700

Proposed Exercise Battle Rhythm

After Action Review (Friday, July 21)

The AAR for the exercise will begin at 1300. Key issues and insights collected during the exercise will be presented at this time. The format will focus on two general topical areas, Sustain and Improve. Time will be allotted for questions, answers, and further discussion on major areas of interest. Throughout the week, members of Control will collect the key issues

and insights from each day of exercise play. These issues and insights will be reviewed and used as the key elements to build a series of short briefing slides for use in the Friday After Action Review at HQ ARCENT, Ft. McPherson, Georgia.

AFTER ACTION REPORT

An After Action Report will be published following the exercise and will be provided to exercise participants upon request.

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