

## STATEMENTSCOPE OF WORK

## Table of Contents

- 1.0 General Scope
- 2.0 Worldwide Management and Staffing Plan
- 3.0 Generic Undeveloped and Developed Country Management Plans
- 4.0 Regional Management Plans
- 5.0 Major Command (CINC/MACOM) Specific Requirements Support Plans
- 6.0 Exercise Participation Validating Approved Plans
- 7.0 Execution of Approved Plan(s)
- 8.0 Government Furnished Services and Information
- 9.0 Submittals and Schedules
- 10.0 Operational Security Plan
- 11.0 Data Base Requirements
- Appendix A - Definitions
- Appendix B - Acronyms and Abbreviations
- Appendix C - Examples of STAMIS Systems
- Appendix D - Mailing Addresses

## 1.0 GENERAL SCOPE:

1.1 DESCRIPTION: The Logistics Civil Augmentation Program (LOGCAP) is an initiative by the US Army to pre-plan during peacetime for the use of civilian contractors to perform selected services in wartime and other contingencies to augment U.S. forces and in support of DoD missions. Utilization of contractors in a theater of operation may result in the release of military units for other missions or may fill shortfalls. This provides the Army with an additional means to adequately support the current and programmed force. The objective of LOGCAP is to pre-plan for the use of commercial contractors to prepare plans and execute approved plans to provide logistics services and construction/engineering support with reasonable assurance of success and within reasonable cost. Under this program, the US Army may rely on industry to augment US Forces. This contract's focus is to provide planning for required logistics and construction/engineering services capability to augment organic military capability for base/logistics camp construction, base/logistics camp operations, and field services. The primary purpose of this contract, titled the Army Materiel Command (AMC) Support Contract which is the umbrella contract under the LOGCAP program, is to plan for providing an augmentation capability to support Combat Support/Combat Service Support (CS/CSS) requirements not covered by other means. Before the decision is made to use the LOGCAP USAMC Support Contract contractor, the CINC/ASCC planners must consider all other alternative sources for accomplishing OPLAN/OOTW Plan contingency support requirements. The other available sources which the CINC/ASCC must consider first in relative priority are: Active Component CS/CSS units; Reserve/National Guard CS/CSS units; Host Nation Support and Coalition Forces; unplanned on-the-spot contracting capability; and other pre-planned LOGCAP contracts outside the LOGCAP umbrella contract such as preplanned peacetime contracts with contingency clauses and previously awarded contingency contracts. This contract is structured such that it provides for a comprehensive CS/CSS augmentation capability which may provide commanders an alternative means to source the sustainment requirements for all military contingency operations not immediately available by other means. Augmentation may include, but is not limited to:

- a. Supply Operations: Class I (Rations) and water, II (Organizational Clothing and Equipment and Administrative Supplies), III (Petroleum, Oil and Lubricants - both Bulk and Package), IV (Construction Materials), V (Ammunition - to include Ammunition Supply Point Operations), VI (Personal Demand Items), VII (Major Items), VIII (Medical Supplies), and IX (Repair Parts) to include Requisition, Receipt, Storage, Issue, Accountability, and Materiel Management.
- b. Field Services: Clothing Exchange and Bath (CEB), Laundry, Clothing Repair, Food Service, Mortuary Affairs (see paragraph 2.13.m(1) for parameters within specific parameters), Sanitation to include Hazardous Waste, Billeting, Facilities Management, Morale Welfare and Recreation (MWR), Information Management, Postal Operations, and Administration such as Personnel Support and Banking/Financial Support.
- c. Other Operations/Services: Maintenance (TDA Equipment to include ADPE/Office Equipment, and Tactical Equipment or components thereof - Unit through General Support (GS) Level) Transportation (Movement Control, Cargo Transfer, Motor Pool, Port/Ocean Terminal Operations, Line Haul, and Local Haul, Arrival/Departure Air Control Group (A/DACGADACG)) Medical Services (Supply, Maintenance, Transportation, Administration, and Vector Control Services), Engineering/Construction (Bed Down and Facilities Construction/Renovation and Repair, Site Preparation, Facilities Engineering, Road/Bridge/Rail/Runway/Port/Pipeline/Walkway Construction and/or Repair, Temporary Real Property Leasing, and Utilities of Fixed Facilities Repair/Upgrade), Signal (Telephone Cable Repair, Cable, Wire, and Antenna Installation, and Access to Communication Networks.), and Retrograde (Equipment and Materiel), and Power Generation and Distribution. The Contractor may be required to operate a number of Standard Army Management Information Systems (STAMIS) (Sample list attached as Appendix C) and associated support automated systems in support of requirements specified in this statement of work. The Contractor will coordinate with the Government to ensure the latest available software versions are installed on Contractor operated systems. The Government will maintain STAMIS.

1.2 The Contractor will shall develop and provide the following material and services in accordance with this Statement of Work (SOW). Unless indicated otherwise, performance standards will be in accordance with Army regulatory guidance. Additional definitions of terms can be found in attachments, Appendix A and B, "Definitions" and "Acronyms and Abbreviations" respectively.

- a. Worldwide Management and Staffing Plan - An update/revision of a generic management plan prepared by the previous LOGCAP umbrella contract contractor for worldwide application. The intent of this plan is to provide a general description of equipment (including prepositioned equipment) and supporting services required to sustain a force of up to 205,000 personnel, and the strategy and methodologies necessary for the execution of this effort during an actual contingency. Contractor may be required to increase support for up to a force of 50,000 personnel. The force will shall consist of a conventional mix of combat, combat

support and combat service support elements, and Department of Defense (DOD) civilians. Although it is anticipated that the preponderance of this force will consist of U.S. Army military personnel, it may be a mix of U.S. Army forces with other service, coalition and/or multi-national, and other government/non-government agency components in support of joint, combined, coalition and/or multi-national operations, including those for other than war such as peace operations or humanitarian assistance missions. Contractor 'personnel s workforce and other support elements such as Team LOGCAP (approximately 30 personnel) may be in addition to this force. As directed by the Procuring Contracting Officer (PCO), the Contractor will update/revise this existing Worldwide Management and Staffing Plan and the worldwide resource/source (potential suppliers) database which are both the property of the U.S. Government. In updating/revising this plan the contractor will: develop a clear familiarization and understanding of the plan for potential execution; ensure the assumptions, methodologies, strategy, planning factors, sources, and roles and responsibilities are current in today's environment; expand the plan to include the additional augmentation support capabilities identified in section 1.10, a. of this SOW; and expand the plan to support the five major Commanders In Chief's (CINC's) Area Of Responsibility (AOR) - European Command (EUCOM), Pacific Command (PACOM), Atlantic Command (ACOM), Southern Command (SOUTHCOM), and Central Command (CENTCOM).

b. Generic Undeveloped and Developed Country Management Plans - The development of a generic management plan for a country that is undeveloped (Third World) with little or no infrastructure and a weak or nonexistent government such as Somalia, and for a country that is developed with infrastructure and a viable and diplomatically recognized government. government such as Hungary. The intent of these plans is to tailor the worldwide plan to support two specifically different hypothetical scenarios, and develop a detailed strategy for overcoming the unique obstacles the contractor would face in mobilizing, deploying and providing required support in each scenario. As directed by the Procuring Contracting officer (PCO), the contractor willshall use the Worldwide Management and Staffing Plan as a baseline to provide detailed logistics and construction/engineering management plans based on the two hypothetical scenarios.

c. Regional Management Plan(s) - An update of regional management pThe development of or an update or revision of Regional Management Plan(s) (which currently exist) for a specifically designated region or collection of geographically located countries as designated by the supported CINC or Army Service Component CommandMajor Command (MACOM) CINC/MACOM. These plans used the existing Worldwide Management and Staffing Plan as a baseline to provide detailed logistics and construction/engineering management plans on a regional basis based on a specific planning scenario prescribed by the supported CINC/MACOM. The objective of the regional plan is to consolidate logistics and engineering planning support and define resources/infrastructure common to specific countries/scenarios within each defined region in planning for support in that region. There are currently thirteennine of these Regional Management Plans which were developed by the previous LOGCAP umbrella contract contractor, identified by an asterisk (\*) after the Plan Region. The nine twelve existing Regions, their applicable countries, and their supported MACOM/CINC are as follow:

#### **PLAN COUNTRIES MACOM/CINC**

##### **(1) South East Asia\*** Burma USARPAC/PACOM

###### **Mainland Nations** Thailand

Laos

Cambodia

Vietnam

##### **(2) South East Asia** Singapore USARPAC/PACOM

###### **Island Nations** Indonesia

Brunei

Philippines

Malaysia

##### **(3) East and NE Asia\*** Japan USARPAC/PACOM

Korea EUSA/PACOM

China

Russia

Mongolia

Taiwan

##### **(4) South Asia** \*India USARPAC/PACOM

Nepal

Bhutan

Bangladesh

Sri Lanka

Indian Ocean Island Nations

##### **(5) Baltics\*** Estonia USAREUR/EUCOM

Latvia

Lithuania

**(6) Bosnia\*** Former Republic of USAREUR/EUCOM

Yugoslavia

**(7) Middle East\*** Israel USAREUR/EUCOM

Lebanon

**(8) Central America Country 11 USARSO/SOUTHCOM**

**Country 14**

**South America Country 12 USARSO/SOUTHCOM**

**Country 13**

**Country 15**

**Caribbean Haiti FORSCOM/ACOM**

**Horn of Africa\*** Djibouti TUSA/CENTCOM

Somalia

Kenya

Ethiopia

Sudan

Eritrea

**PLAN COUNTRIES MACOM/CINC**

**(9) Arabian Peninsula\*** Saudi Arabia TUSA/CENTCOM

Kuwait

Oman

United Arab Emirates

Qatar

As directed by the PCO, the Contractor will update/revise these existing Regional Management Plans and the correlating resource/source (potential suppliers) database which are both the property of the U.S. Government. The Contractor will be responsible for coordinating the revision/update of the regional plan requirements with each CINC/MACOM. In updating/revising these plans the contractor will: develop a clear familiarization and understanding of the plan for potential execution; ensure the assumptions, methodologies, strategy, planning factors, sources, planning scenarios, and roles and responsibilities are current; and expand/delete requirements as directed by the supported CINC/MACOM. The PCO will provide the identification of countries with a number instead of a name. Subdivision of the countries or changing of a country name(s) will not change the regional coverage. Any emerging countries will be included in the appropriate region.

d. CINC/MACOM Specific Requirements Support Plans - The development of a management plan(s) based on specific CINC/MACOM identified requirements in support of specific Operations Plans (OPLANS), or Operations Other Than War (OOTW) plans, or specific regional scenarios. The intent of these plans is to provide a detailed description of equipment (including prepositioned equipment), materials, supporting service required skills, and potential suppliers required to support specific CINC/MACOM identified requirements in support of specific OPLANS, and OOTW plans, or specific regional scenarios. As directed by the PCO, the Contractor will develop specified logistics and/or construction/engineering scenario specific plans. Based upon availability of funds, the PCO may withhold approval of any MACOM request within this SOW.

e. Exercise Participation Supporting Approved Plans - At the PCO's direction, the Contractor will participate in both Command Post Exercises (CPX's) and, Field Training Exercises (FTX's) and other exercises to verify the completeness and accuracy of the existing Worldwide Management and Staffing Plan, Generic Undeveloped/Developed Country Plan(s), Regional Management Plan(s), and CINC/MACOM Specific Requirements Support Plan(s). The length and complexity of these exercises will vary.

f. Execution of Approved Plan(s) - When directed by the PCO via a Notice To Proceed (NTP), the Contractor will deploy to a selected country or region and implement the required logistics and construction/engineering services to execute the Plan(s) developed for that specific contingency mission EVENT. The Contractor will deploy with an advance team to any location in the world to support an EVENT at the PCO's direction. The composition of the Contractor's advance team will be based upon the approved plan for an EVENT and any special requirements of the country or region. The Contractor's advance team will depart from its CONUS location unless otherwise authorized by the PCO to depart from a different location, within 72 hours of NTP. LSE Commander will exercise coordinating authority over the Contractor without usurping the contractual lines of communication with the PCO, Administrative Contracting Officer (ACO), Contracting Officer's Representative (COR), Contracting Officer's Technical Representative (COTR), Quality Assurance Representatives (QAR), etc.

1.3 Based upon availability of funds, the PCO may withhold approval of any MACOM request within this SOW.

**2.0 WORLDWIDE MANAGEMENT AND STAFFING PLAN:**

2.1 DESCRIPTION OF WORK: The Contractor will update/revise the existing Worldwide Management and Staffing Plan which includes the worldwide potential suppliers database. These products were developed by the

previous LOGCAP umbrella contract contractor and are the property of the Government. The Worldwide Management and Staffing Plan will address and provide for all necessary activities and personnel, supervision, management, equipment, materials, communications, transportation, facilities, supplies, potential suppliers, and cost estimates to accomplish all required logistics and construction/engineering activities to support the force at any worldwide site. In updating/revising the existing Worldwide Management and Staffing Plan and worldwide potential suppliers database the Contractor will: develop a clear familiarization and understanding of the plan for potential execution; ensure the assumptions, methodologies, strategy, planning factors, sources, and roles and responsibilities are current; expand the plan to include the additional augmentation support capabilities identified in section 2.0 of this SOW; and expand the plan to support the five major (CINCs) AORs, EUCOM, PACOM, CENTCOM, SOUTHCOM, and ACOM. The Contractor's completed/revised plan will reflect current requirements. The Contractor will be responsible for obtaining all information, data or material necessary to update/revise the Worldwide Management and Staffing Plan. This includes information, data and/or material from both Government and private industry or commercial sources.

2.1.1 The Contractor will update/revise the existing Worldwide Management and Staffing Plan and maintain it for the life of the contract to reflect current information as it becomes available. This includes all subcontracting services, if necessary, to maintain the capability to perform during an EVENT. The plan will address all requirements for supporting EVENTS at any worldwide site. Applicable Host Nation Support (HNS)/CINC requirements and Host Nation Support to be provided to the Contractor, will be incorporated into the management plan, as coordinated through the CINC/MACOM and directed by the PCO.

2.1.2 The Contractor will provide the updated/revised Worldwide Management and Staffing Plan, and subsequent revisions as directed by the PCO, in electronic format (e-mail/file transfer process (FTP)) as well as hard copy.

2.2 The Worldwide Management and Staffing Plan will include procedures, organizational structures, cost estimates, facilities layouts, staffing, supplies, equipment, transportation, schedules, sources of materials, subcontractor lists, delivery routes, fuel sources, consumables, storage sites, materials handling and all other engineering and logistics requirements necessary to support the force from reception at the points of debarkation to sustainment, up to 180365180 calendar days, in both the Rear and Forward Support Areas. Contractor may be directed to sustain performance beyond 180365180 calendar days. Subject to applicable laws and regulations regarding required sources of supplies, materials and transportation, the Contractor will maximize the use of locally and/or regionally available materials and resources wherever possible in cost effective manner.

2.3 The Contractor will be responsible for operating, maintaining and accounting for contractor acquired Government equipment. The Worldwide Management and Staffing Plan will include all equipment, labor and materials necessary to maintain the Contractor's transportation, utilities, facilities or other logistics systems in addition to the force.

2.4 The Contractor will identify and be responsible for real estate acquisitions, leases or other actions necessary to support the Contractor's on-site operations.

2.5 The Contractor will be responsible for the professional quality, technical, logistical and financial accuracy, and the coordination of all aspects of the Worldwide Management and Staffing Plan. The Contractor will correct or revise any Contractor errors or deficiencies in the Plan at no additional cost to the Government. The cost of correction or revision for Government generated changes may be included in allowable cost determined as pursuant to the allowable cost and payment clause of Section I.

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2.6 The Contractor will provide all daily EVENT SITREP and monthly progress status reports in electronic format (e-mail/file transfer process (FTP)) to be submitted to the Contractor and approved by the PCO. These reports will state specific contacts made, directions received, areas of concern, SOW items completed, schedules, or other information needed to identify work progress and costs incurred to date.

2.7 The Contractor will also electronically provide (e-mail/FTP) a copy of all briefings given by or to the Contractor (slides and items prepared by the Contractor for publication, will be approved by the PCO prior to presentation), minutes of meetings or review (including on-board) conferences, and trip reports to CINC/MACOMs, other Government agencies, Host Nation(s), or other organizations related to the SOW under this contract. Minutes and trip reports will be in sufficient detail to identify dates, locations, points of contact, attendees, directions received, areas of concern and salient items of interest identified at the meeting or on the trip. All minutes or trip reports will be submitted to the PCO within seven (7) calendar days of completing the meeting, conference or trip.

2.8 The Contractor will be responsible for gathering all data necessary to prepare the Worldwide Management and Staffing Plan. This may include travel to designated regions or countries.

2.9 The Contractor will develop a Project Schedule for the update/revision of the Worldwide Management and Staffing Plan showing each activity and duration and estimated costs. Items to be included in the Project Schedule are (as a minimum): activation, subcontracting, transportation, mobilization/demobilization, logistical support, surveying, site work, site visits and other significant activities to be undertaken in updating/revising the Worldwide Management and Staffing Plan.

2.10 The Contractor will reserve and ensure access to dedicated private office space, with locks, and equipment in the office in which the Contractor's principal work is being performed, as required for use by Government personnel. The normal working hours may be extended to twenty four (24) hours per day, seven (7) days per week during an EVENT. The following specific items will be provided and must be approved by the PCO:

a. A minimum one hundred fifty (150) square feet of office space. This space will include a desk, desk light, two chairs, one filing cabinet with four drawers and locks, two line telephone service, as a minimum, 586 note book Pentium computer system with 1620 MB RAM, mouse, hard disk (minimum 500 M1.2 GB) and 3.5 inch disk drive, external quad speed/4 disk CD-ROM, internal FAX/modem (minimum 28.8 kps V34) and latest version of software will be maintained during the life of the contract (Windows 3.1195, Word Perfect Office Suite, Microsoft Office Suite (Professional), communications software (such as but not limited to Graphical User Interface (GUI), Dynamic Data Exchange (DDE) and Electronic Mail) compatible with Government systems, or that which the PCO deems appropriate), and laser printer. The aforementioned will be accessible and available for the life of the contract.

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b. A conference room which accommodates up to thirty (30) conferees will be made available to Government personnel on an "as-needed" basis.

c. The office will contain a directory/list of all current LOGCAP team personnel and their location and geographical coverage.

2.11 Concurrent with EVENT execution, the Contractor will be required to have a minimum staff of logistics and engineering maintain a sufficient staff of planners available in the office in which the Contractor's principal work is being performed, to continue the planning effort.

2.12 The Worldwide Management and Staffing Plan will be comprehensive and will include but not be limited to the following list of contents or format, which is not all inclusive but :

meant for illustrative purposes only:

a. Personnel Readiness Plan which will provide the following:

(1) Staffing Plan, listing all personnel by work classification required for each site.

(2) A capability plan to assure capability to perform in a wartime/contingency situation.

(3) Identification of emergency essential positions and evidence that the individual in those positions, possess a current secret or above security clearance, and have executed agreements to remain on the job and perform during wartime/contingency situations.

(4) Resumes of key management and technical personnel permanently assigned to this contract. As a minimum, the following resumes are required: The CEO/ President, Planners and Program/Project Managers.

(5) Status of clearances, military commitment and duties, shots, passports, and visas for all key management personnel and all workers required from the US.

(6) Process for Overseas Movement (POM) Plan to ensure all requirements of AR 600-8-101, Soldier Readiness Processing, are met for all management personnel and workers required to deploy.

(7) Process to ensure personnel meet minimum medical and physical requirements for the region and conditions of the field.

(8) Process for removing Contractor employee(s) may be returned from employment under this contract if the employee's conduct endangers persons or property or is inconsistent with the interests of military security.

(9) Process for Contractor employee(s), subject to applicable law and host nation requirements, to have obtain a panoramic X-Ray, DNA sampling and Human Immunodeficiency Virus (HIV) test results (if required by the PCO), for identification purposes. Subject to applicable law and host nation requirements.

(10) Procedures for ensuring Contractor employees shall be required to obtain and possess at all times a Geneva Convention identification card.

(11) A leadership plan to assure requisite level of leadership during an EVENT to accomplish assigned tasks and to consult with Non Commissioned Officer through General Officer level Government representative effectively interface with operational through senior leadership levels.

(12) An overall company management organization and operations chart with LOGCAP involved areas highlighted.

b. Mobilization Plan which will provide the following:

(1) Personnel transportation arrangements.

(2) EFly Away Package and equipment list showing location and availability of both prepositioned equipment and equipment to be obtained from other sources. Must include the screening of the Contingency Operations (CONOPS) Stocks located at Fort Polk, LA for potential source of supply. If required equipment is available in CONOPS, Contractor must address plan for lease and transport to theater of operations, or justify in writing why the Contractor will not use the equipment. The PCO and PM will approve/disapprove waiver from use of this equipment.

(3) Recall procedures for aborted mobilizations.

(4) Timetable and listing of personnel, supplies, equipment, materials and life support features.

(5) Mobilization activities (broken down by type & site).

(6) Number of work-hours per shift, work-shifts per day and work-days per week.

(7) Number of workers per crew by site.

c. Life Support Plan which will identify the location and facilities required for personnel life support, including organic transportation, during mobilization and site activities.

d. Logistics Support Plan which will provide the following:

(1) List of facilities, services, maintenance, and supplies.

(2) List and sources of fuel and consumable supplies.

(3) List and sources of construction/engineering and logistics equipment, Technical Manuals, test sets, and tools, including descriptions and quantities by site and equipment.

(4) Identification of forward office during time of an EVENT.

(5) List of food services, Construction/Engineering, and Logistics services.

(6) List of Construction/Engineering Services.

(7) List of Logistics Services.

e. Contractor Security Plan. The Contractor will be required to provide a Contractor Security Plan in accordance with the National Industrial Security Program Operation Manual (NISPOM). The Contractor plan will include as a minimum:

(1) Security measures for all documents which identify locations.

(2) Classified storage and control procedures in accordance with current requirements of the NISPOM.

(3) Procedures for disclosure of any classified or sensitive material to others; measures which ensure development and use of the approved Operational Security (OPSEC) Plan.

(4) TAI employees will have the capability to obtain and maintain a security clearance up to Secret level to the equivalent level of the documents/meetings/information for which they may have access.

f. Communications Plan which will provide the following:

(1) List of all communications hardware, software, video equipment, power output, and frequencies by site, if available, required to establish and maintain communications connectivity.

(2) Communications station(s).

(3) Networking plan for both in-theater communications and connectivity to the Strategic Base (CONUS).

g. Environmental and Hazardous Materials Plan which will describe the capability to capture, package, store, and dispose of all Hazardous Material and waste in accordance with Army Regulations, NATO Status of Forces Agreements, and federal, state and/or host country/region laws and statutes.

h. Subcontracting Plan which will outline Contractor's plan for use during an EVENT or contingency.

il. Cost Control Plan which will identify procedures for considering cost containment in performing assigned scope of work tasks. This will include but is not limited to cost analysis of using GFE before commercial, and leasing vice buying where performance is in the most cost effective manner possible, subject to law and regulation, and use/non-use of available equipment in CONOPS Stocks at Fort Polk, LA.

j. Property Control and Accountability Plan which will provide capability to account for all Government Furnished Equipment (GFE)/Government Furnished Material (GFM) and contractor procured/leased equipment. The plan will describe a control/accountability system that is compatible with the Army's Standard Property Book System - Revised (SPBS-R) for data/documentation transfer.

k. Quality Control Plan to provide procedures for quality assurance in all processes, services, and products.

l. Supply and Equipment Tracking Plan which will include implementation of LOGMARS and RF Tag Technology to track equipment and supplies.

m. Safety Program Plan which will describe how the contractor will ensure the safety and health of all government and contractor personnel and equipment. The plan will describe how the contractor will comply with all applicable safety and health; Army Regulations, NATO Status of Forces Agreements, and federal, state and/or host country/region laws and statutes. In addition, the plan must address how accidents, hazards or noncompliance will be reported/coordinated with the on-site government representative and the process used to develop the plan of action to correct or minimize the risk to personnel. The process used to obtain a waiver for noncompliance to any of the above requirements must be described. The plan shall describe the techniques and procedures to ensure the objectives of the safety program are accomplished.

2.13 Criteria for Updating/Revising the Worldwide Management and Staffing Plan.

a. The Worldwide Management and Staffing Plan will be updated/revised based upon providing support for up to 180365180 calendar days. Within 15 calendar days of PCO notification of each specific requirement, the contractor will initiate logistics and construction/engineering support for up to 180365180 calendar days for a force of up to 205,000 troops/personnel arriving through sea and air ports of debarkation. Contractor will prepare to sustain support beyond 180365180 calendar days. Contractor may be required to increase support for up to 50,000 troops/personnel. Support areas will consist of one (1) rear support area logistics support base/base camp and seven (7) four (4) base camps in the forward support areas in varied locations throughout the AOR. The contractor will plan to construct these base camps from the "ground up" and/or construct, which may include the Army's Force Provider (GFE) system modules, and/or other GFE/M. The following data is provided for use in updating/revising this plan:

(1) Rear Support Area:

- one SPOD

- one APOD-Primary

- one APOD-Secondary

- one Logistics Support Base/Base Camp - to support a force of up to 43,000 personnel

The scenario is based on the availability of one SPOD, one primary APOD, one secondary APOD and minimal infrastructure at these locations. If a secondary APOD is not available, then all such requirements will shift to the primary APOD. Personnel/Troops will process through the SPOD/APODs for onward movement to the Logistics Support Base/Base Camp or one of the 74 forward Base Camps.

(2) Forward Support Area:

- There are 74 forward support base camps with each capable of supporting a force up to 3,000 4,250 personnel.

- Each forward base camp is within 100 kilometers of primary APOD.

(3) Force Provider:

(a) Contractor may be required to deploy, set up, operate/maintain and redeploy up to six (6) Force Provider modules or similar type of Government Furnished modules, simultaneously in any mix of the rear Logistics Support base/Base Camp or 74 forward support Base Camps.

(b) Force Provider is an air-transportable, modular collective support system. It is containerized for easy air-land-sea transport, modular for operating in various tactical environments, mobile to follow troop movements, and offers a variety of services to improve soldier quality of life. Force units can be rotated into Force Provider rest and refit, including hot meals and showers, laundry service, environmentally controlled tents, and a variety of morale, welfare and recreation activities. This concept supports a myriad of mission profiles, including soldier rest and refit, convoy support, theater reception, and intermediate staging base operations. Force Provider can also be used to support humanitarian aid and disaster relief missions and peacekeeping operations.

(c) Individual Force Provider modules supporting up to 550 soldiers can be combined to support brigade-size forces up to 3300 soldiers. It includes organic power generation, water/waste distribution systems, and fuel storage. External transportation and water and engineer support are required to set up and operate Force Provider, which uses modern air-conditioned Army TEMPER tents as its basic building block.

b. Support Schedule. The following schedule will be used in planning for LOGCAP support of force deployments unless modified by the MACOM (see Figure 1) CINC/MACOM:

S Day = Day contractor support begins (i.e. 15 calendar days after the PCO's directive to execute an approved plan. ).

**Personnel No. of Debar-**

**Site Period Daily \* ation Sites (Be Prepared OOption)**

(1) Contractor Rear S+1-16 1,5300\* 11-SPOD S+17-26 3,000\* 1--SPOD

Support Areas 2-APOD 2-APOD

Contractor Rear Support Areas:

-SPOD 50 personnel/day -SPOD 125 personnel/day

-Primary APOD 1,2000 personnel/day -Primary APOD 2,300 personnel/day

-Secondary APOD 250 personnel/day -Secondary APOD 575 personnel/day

\* Maximum number of personnel in-processing or out-processing at any one time through the SPOD/APODs. TroopsPersonnel will process through SPOD/APODs for onward movement to the Logistics Support base/Base Camp or one of the 74 forward base Camps.

**Personnel Supported**

**Site Period Daily**

(2) Logistics Support Base/Rear Base Camp S+1-16 1,5300-34,000

Support Area S+17-180365180 43,000

S+181-3650 7,500 (Be Prepared Option)

(3) Forward Base Camps S+1-16 1,5300-217,000\*

Support Area S+17-180365180 217,000

S+181-3650 42,500 (Be Prepared Option)

\* Forward Base Camp Support Areas willshall be developed such that 7two (2) initial base camps capable of each accommodating up to 1,56050 personnel daily willshall be available on Day S+1, building to four (4) base campsa capabilitycapable of accommodating a total of 217,000 (34,00250 personnel each) by Day S+16.

(4) Force Provider System. If the Army decides to deploy and use any of the Force Provider modules or similar type government furnished modules, the contractor willshall erect the module(s) within the same time line/period prescribed above.

c. Transportation Criteria:

(1) Bus transportation for personnel unless local sourcing or site constraints preclude.

(2) Personal baggage (80 pounds per person).

(3) To Accompany Troops (TAT) equipment - baggage, boxes and crates not to exceed 220 pounds per person or 24 cubic feet per person, 4,000 lbs daily..

d. Utilities and Other Support Features:

(1) Sewage - See AFCS drawings \*

(2) Electrical - See AFCS drawings \*

(3) Ice - 14.5 ST/day

(4) Heat - Two (2) Pot Belly or three (3) Commercial Kerosene Heaters per tent. The Government may provide fuel and maintenance service for these items.

\* The Government will provide these documents to the Contractor upon his request, or the Contractor may elect to use commercial or industry standards if submitted by the Contractor and approved by the PCO.

e. Facilities Criteria:

(1) Troop housing: Twelve (12) persons per tent/facility; initial standard per Joint Pub 4-04, Joint Doctrine for Civil Engineering Support - construction intended for immediate austere operational use by units upon arrival in theater for a limited time ranging up to 180365180 calendar days. Includes GFE (tents) which will have wood frames and flooring. This standard may incorporate existing fixed facilities as directed by the CINC/MACOM.

(2) Latrines: One seat per 15 personnel/soldiers.

(3) Urinals: One urinal per 20 personnel/soldiers.

(3/4) Showers: One shower head per 20 personnel/soldiers, including shave stands.

(4/5) Laundry: One bundle per person, 15 pounds per person every third day. (Includes laundry of one sleeping bag per person, every 30 days).not to exceed 20 pieces per bundle(to include sleeping bags).

f. Rations/Water:

(1) Rations (GFE): Cycle = A-MRE-A (hot meal- individual meal ready to eat -hot meal)

(2) Water usage rate: 1520 gallons per day per person.

g. Trash/Waste:

(1) Solid Waste- Rear camps---20 tons per day, per camp.

(2) Solid Waste- Forward camps---15 tons per day, per camp.

(3) Medical Waste---0.5 tons per day.

(4) Waste Water---Gray - 35.5 gallons per day per person, Black - 6.8 gallons per day per person.

h. Contingency Equipment and Workforce. The Contractor will identify a "contingency workforce" to support the force. This workforce will be self sufficient and will include supervision, drivers/operators, and its own space, sustainment structure and other functions as required. This workforce shall contain the following personnel and equipment:

(1) unskilled laborers

(2) Buses (44 passengers each)

(3) Trucks (2 ½ Ton cargo)

(4) Trucks (5 Ton cargo)

(5) Vans (8 passenger, 4 wheel drive)

(6) Wreckers (15 Ton)

(7) Rough Terrain Forklifts (6 Ton)

(8) Rough Terrain Forklifts (10 Ton)

(9) Generators (10 KW)

(10) 50k Rough Terrain Container Handlers (RTCH)

(11) Latrine/sanitation trucks (1,000 gal.)

il. All facilities designed and/or constructed by the Contractor, to include Force Provider System modules, will become the property of the U.S. Government for disposition after re-deployment. Facilities will be disposed of in accordance with instructions issued by the PCO after the conclusion of the EVENT.

j. The Contractor will have on-site design expertise necessary to provide professional engineering and architectural expertise in response to changing EVENT conditions/requirements.

k. The Contractor will have on-site logistics services expertise capable to respond to changing EVENT conditions/requirements.

l. The Contractor will have on-site leadership to effectively interface with operational through senior leadership levels consulting with Non Commissioned Officer through General Officer level representatives of the Government in response to changing EVENT conditions/requirements.

m. The Contractor will prepare to provide the following other services in support of a force up to 205,000 personnel/troops. Contractor may be required to increase support up to 50,000 personnel/troops.

(1) Mortuary Affairs Services. The contractor will plan for and on order provide mortuary services to the deployed force. Services include establishing a Theater Mortuary Evacuation Point (TMEP), recovering, tentatively identifying, processing, and arranging transportation for the remains of U.S. Military and U.S. Government personnel, and other U.S. citizens. Receive and separate non-U.S. remains and process and return those in accordance with international agreements, and/or guidance from the U.S. Forces Commanding Officer.

(2) Hazardous Materials/Waste Services. In accordance with TM 38-410, the Contractor will plan for and on order establish and execute a comprehensive hazardous materials/waste management program to identify, containerize, receipt, store, provide spill prevention and contingency plans, provide safety and health program, train, handle and dispose of hazardous materials and wastes.

(3) Morale Welfare and Recreation (MWR) Services. In accordance with AR's 215-1, 215.2, and 215-5, the Contractor will plan for and on order provide the labor, material, and equipment to establish a MWR program at each Base Camp.

(4) Information Management Services. In accordance with AR 25-1 and DA Pam 25-2, the Contractor will plan for and on order develop and conduct Information Management Area support to include Non-tactical Automation, Communications, Printing and Publishing, Records Management, and Visual Information.

(5) Postal Service. In accordance with DOD Manual 4525.6, the Contractor will plan for and on order provide all necessary resources to support the Government operations of an Army Post Office (APO) in any worldwide area.

(6) Personnel Administrative Support Services. The Contractor will plan for and on order establish personnel and administrative support services for strength management and casualty reporting.

(7) Financial Banking Support Services. The Contractor will plan for and on order provide various pay and disbursing services and limited accounting on an area basis.

(8) Supply Operations. The Contractor will plan for and on order provide equipment, ancillary supplies, personnel, administration, and management required to perform supply services necessary to requisition, receive, store, account, issue and manage Class I (Rations) and water, II (Organizational Clothing and Equipment and Administrative Supplies), III (Petroleum, Oil and Lubricants - both Bulk and Package), IV (Construction Materials), V (Ammunition - to include Ammunition Supply Point Operations), VI (Personal Demand Items), VII (Major Items), VIII (Medical Supplies), and IX (Repair Parts) in accordance with Army supply policy and doctrine. Levels of supply operations will range from unit through Direct Support to General Support.

(9) Maintenance Services. The Contractor will plan for and on order provide equipment, supplies, personnel, administration, and management required to plan, organize, facilitate, direct, control, and perform unit level (10 Level - Operator and 20 Level - Organizational), Direct Support (DS - 30 Level), and General Support (GS - 40 Level) maintenance on Table of Distribution and Allowances (TDA) equipment to include Automated Data Processing Equipment (ADPE), Modified Table of Organization and Equipment (MTOE) tactical equipment, and commercial equipment or components thereof in accordance with Army maintenance policy and doctrine.

(10) Transportation Services. The Contractor will plan for and on order provide equipment, supplies, personnel, administration, and management required to plan, organize, facilitate, direct, control and perform Movement Control, Cargo Transfer, Motor Pool, Port/Ocean terminal, Line Haul, Installation Transportation, and Arrival/Departure Air Control Group (A/DACGADACG) operations in accordance with Army transportation policy and doctrine. Contractor will have capability to implement Logistics Application of Automated Marking and Reading Symbols (LOGMARS) and Radio Frequency (RF) Tag Technology and use for tracking of equipment and supplies.

(a) Movement Control Operations. This includes monitoring transportation usage, forecasting transportation needs, and coordinating transportation support activities within the theater of operation.

(b) Cargo Transfer Operations. This includes operating a break bulk or container operation at air, rail, motor or water terminals in the theater of operation. Provide download, upload and transload services to include container handling services, temporary staging services, and assembly/packing services.

(c) Motor Pool Operations. This includes operating a transportation motor pool at each Base Camp. Functions include vehicle dispatch, shuttle bus service, recovery operations, vehicle washing, and required maintenance.

(d) Port/Ocean Terminal Operations. This includes Port Authority port functions such as integrating seaport operations, managing real estate in the port and adjacent areas, discharging U.S., multi-national, and/or civilian vessels, and providing Receipt, Staging, Onward Movement and Integration (RSO&I) functions for all personnel and equipment processing through the port.

(e) Line Haul Operations. This includes providing intra-theater cargo and personnel movement via air, sea, rail or ground modes.

(f) Installation Transportation Operations. This includes providing inter-theater cargo and passenger movement via, air, sea, rail or ground modes.

(g) Arrival/Departure Air Control Group (A/DACG) Operations. This includes coordinating the clearance of cargo or personnel arriving at Air Ports of Debarkation (APOD) as well as providing RSO&I functions for all personnel and cargo through the APOD.

(11) Medical Support Services. The Contractor will plan for and on order provide equipment, supplies, personnel, administration and management required to plan, organize, facilitate, direct, control and perform medical support services such as supply, maintenance, transportation, and vector control services in accordance with Army medical policy and doctrine.

(12) Other Construction/Engineering Services. The Contractor will plan for and on order provide equipment, supplies, personnel, administration, and management required to construct and/or repair roads, bridges, rail lines, runways, ports, pipelines and walkways.

(13) Signal Services. The Contractor will plan for and on order provide equipment, supplies, personnel, administration, and management required to plan, organize, facilitate, direct, control and perform signal functions such as telephone cable repair, cable, wire, and antenna installation, and communication network access.

(14) Retrograde Services. The Contractor will plan for and on order provide equipment, supplies, personnel, administration, and management required to plan, organize, facilitate, direct, control and perform necessary supply, maintenance and transportation functions to retrograde personnel, troops, supplies, casualties, scrap, hazardous materials and equipment to final disposition location worldwide. This includes either operating or assisting the Defense Logistics Agency in operating the Defense Reutilization and Marketing Management Office (DRMO). Functions include the coordination of all permissions, customs, agriculture, and other documentation from and for regulatory authorities for importing and exporting property. The Contractor shall use the same criteria and planning factors as provided for the updated/revised Worldwide Management Plan. The Contractor shall address strategy for overcoming unique obstacles such as being included in the Status Of Forces Agreement (SOFA), political roadblocks (international laws, Government bureaucracy, Embassy Restrictions/Coordination), and in-country sub-contractor competition, labor laws, religious beliefs, work ethic, and limited expertise, and deficient quality of in-theater supplies., direct, control

(15) Guard Services. The Contractor will plan for and on order provide equipment, including vehicles, supplies, personnel, administration, and management required to establish and maintain a 24 hour physical security and law enforcement program, to include police administration, law enforcement, police investigations, physical security, access control, static and roving security and guard supervision, and training for security forces that provide security for U.S. controlled installations, storage locations, Ammunition Supply Points, and Customs sterile areas. All official reports must be approved and signed by the Government. Guard services are limited to peacetime non-hostile scenarios and may include providing internal and perimeter security of a given base camp or outpost.

### 3.0 GENERIC UNDEVELOPED AND DEVELOPED COUNTRY MANAGEMENT PLANS.

3.1 DESCRIPTION OF WORK. As directed by the PCO, the Contractor will develop two generic plans - one for an undeveloped (Third World) country with little or no infrastructure and a weak or non-existent government such as Somalia, and the other for a country that is industrially developed with infrastructure and a viable and diplomatically recognized government. government such as Hungary. These plans are to tailor the updated Worldwide Management and Staffing Plan to support two specifically different hypothetical scenarios, and develop a detailed strategy for overcoming the unique obstacles the Contractor would face in mobilizing, deploying and providing required support in each scenario. The Contractor will use the same time lines, criteria and planning factors as used in section 2.0, Worldwide Management and Staffing Plan, as a baseline to provide detailed logistics and construction/engineering management plans based on the two hypothetical scenarios.

a. Undeveloped (Third World) Country Management Plan. This plan will address and provide for all necessary activities personnel, supervision, management, equipment, materials, communications, transportation,

facilities, supplies, potential suppliers, and cost estimates to accomplish all required logistics and construction/engineering activities to support the force articulated in the Worldwide Management and Staffing Plan criteria for an undeveloped (Third World) country with limited or no infrastructure and no recognized Government. The Contractor shall use the same criteria and planning factors as provided for the updated/revised Worldwide Management Plan. . The Contractor will use the same criteria and planning factors as provided for the updated/revised Worldwide Management and Staffing Plan. The Contractor will address strategy for overcoming unique obstacles such as being included in the Status Of Forces Agreement (SOFA), political roadblocks (international laws, government bureaucracy, Embassy restrictions/coordination), and in-country sub-contractor competition, labor laws, religious beliefs, work ethic, and limited expertise, and deficient quality of in-theater supplies. The Contractor shall plan for and on order provide equipment, supplies, personnel, administration and management required to plan, organize, facilitate, and perform medical support services such as supply, maintenance, transportation, and vector control services in accordance with Army medical policy and doctrine.

(12) Other Construction/Engineering Services. The Contractor shall plan for and on order provide equipment, supplies, personnel, administration, and management required to construct and/or repair roads, bridges, rail lines, runways, ports, pipeline and walkways.

(13) Signal Services. The Contractor shall plan for and on order provide equipment, supplies, personnel, administration, and management required to plan, organize, facilitateThe Contractor willshall address strategy for overcoming unique obstacles such as poor transportation infrastructure (Ports/Air/Roads/Rail/River), no in-country commercial sources available for supplies, equipment, or sub-contracted services, and no fixed facilities, utilities, and/or communications nodes to use or access. The Contractor willshall address the strategy for overcoming extreme environmental conditions as well. This will include extreme conditions (sustained daily temperatures of 100 degrees F and above) and extreme cold conditions (sustained daily temperatures of 32 degrees F and below).

b. Developed Country Management Plan. This plan willshall address and provide for all necessary activities personnel, supervision, management, equipment, materials, communications, transportation, facilities, supplies, potential suppliers, and cost estimates to accomplish all required logistics and construction/engineering activities to support the force articulated in the Worldwide Management and Staffing Plan criteria for a developed country with infrastructure and a viable and diplomatically recognized Government. The Contractor will use the same criteria and planning factors as provided for the updated/revised Worldwide Management and Staffing Plan. The Contractor will address strategy for overcoming unique obstacles such as being included in the Status Of Forces Agreement (SOFA), political roadblocks (international laws, government bureaucracy, Embassy restrictions/coordination), and in-country sub-contractor competition, labor laws, religious beliefs, work ethic, and limited expertise, and deficient quality of in-theater supplies. The Contractor will address strategy for overcoming unique obstacles such as poor transportation infrastructure (Ports/Air/Roads/Rail/River), no in-country commercial sources available for supplies, equipment, or sub-contracted services, and no fixed facilities, utilities, and/or communications nodes to use or access. The Contractor will address the strategy for overcoming extreme environmental conditions as well.The Contractor shall address the strategy for overcoming extreme environmental conditions as well. This will include extreme heat conditions (sustained daily temperatures of 100 degrees F and above) and extreme cold conditions (sustained daily temperatures of 32 degrees F and below).

3.1.1 The Contractor willshall update/revise the developed Generic Undeveloped and Developed Country Management Plans and maintain them for the life of the contract to reflect current information as it becomes available. This includes all subcontracting services, if necessary, to maintain the capability to perform during an EVENT. The plan willshall address all requirements for supporting EVENTS at any worldwide site. Applicable Host Nation Support (HNS) to be provided to the Contractor willshall be incorporated into the management plan, as coordinated through the CINC/MACOM and directed by the PCO.

3.1.2 The Contractor willshall provide the developed Generic Undeveloped and Developed Country Management Plans, and subsequent revisions as directed by the PCO, in electronic format (e-mail/file transfer processtocol(FTP))) as well as hard copy.

3.2 The Generic Undeveloped and Developed Country Management Plans willshall include procedures, organizational structures, cost estimates, facilities layouts, staffing, supplies, equipment, transportation, schedules, sources of materials, subcontractor lists, delivery routes, fuel sources, consumables, storage sites, materials handling and all other engineering and logistics requirements necessary to support the force from reception at the points of debarkation to sustainment, up to 180365180 calendar days, in both the Rear and Forward Support Areas. Contractor may be directed to sustain performance beyond 180365180 calendar days. Subject to applicable laws and regulations regarding required sources of supplies, materials and transportation, the Contractor willshall maximize the use of locally and/or regionally available materials and resources wherever possible.shall

3.3 The Contractor willshall be responsible for operating, maintaining and accounting for contractor acquired Government equipment. The Generic Undeveloped and Developed Country Management Plans willshall include all equipment, labor and materials necessary to maintain the Contractor's transportation, utilities, facilities or other logistics systems in addition to the force.

3.4 The Contractor willshall have and maintain the capability to identify and be responsible for real estate acquisitions, leases or other actions necessary to support the Contractor's on-site operations.

3.5 The Contractor willshall be responsible for the professional quality, technical, logistical and financial accuracy, and the coordination of all aspects of the Generic Undeveloped and Developed Country Management Plans. The Contractor willshall correct or revise any contractor errors or deficiencies in the Plan with no additional cost to the Government.. The cost of correction or revision for Government error or deficiencies may be included in allowable cost determined pursuant to the allowable cost and payment clause of Section I.

3.6 All Daily EVENT SITREP and monthly progress status reports will provided in electronic format (e-mail/file transfer process (FTP)) to be submitted by the Contractor and approved by the PCO. These reports willshall state specific contacts made, directions received, areas of concern, SOW items completed, schedules, or other information needed to identify work progress and costs incurred to date.

3.7 TAs related to this contract, the Contractor willshall also electronically provide (e-mail/FTP) a copy of all briefings given by or to the Contractor (slides and items prepared by the Contractor for publication, willshall be approved by the PCO prior to presentation), minutes of meetings or review (including on-board) conferences, and trip reports to MACOMs,CINC/MACOMs, other Government agencies, Host Nation(s), or other organizations related to the SOW under this contract. Minutes and trip reports willshall be in sufficient detail to identify dates, locations, points of contact, attendees, directions received, areas of concern and salient items of interest identified at the meeting or on the trip. All minutes or trip reports willshall be submitted to the PCO within seven (7) calendar days of completing the meeting, conference or trip.

3.8 The Contractor willshall be responsible for gathering all data necessary to prepare the Generic Undeveloped and Developed Country Management Plans. This may include travel to designated regions or countries.

3.9 The Contractor willshall develop a Project Schedule for the development of the Generic Undeveloped and Developed Country Management Plans showing each activity and duration. Items to be included in the Project Schedule are (as a minimum): activation, subcontracting, transportation, mobilization/demobilization, logistical support, surveying, site work, site visits and other significant activities to be undertaken in developing the Generic Undeveloped and Developed Country Management Plans.

3.10 The Generic Undeveloped and Developed Country Management Plans willshall be comprehensive and will include but not be limited to the following:

a. Personnel Readiness Plan which willshall provide the following:

(1) Staffing Plan, listing all personnel by work classification required for each site.

(2) A capability plan to assure capability to perform in a wartime/contingency situation.

(3) Identification of emergency essential positions, and evidence that the individual in those positions possess a current secret or above security clearance, and have executed agreements to remain on the job and perform during wartime/contingency situations.

(4) Resumes of key management and technical personnel shall permanently assigned to this contract. As a minimum, the following are required: the CEO/President, Planners and Program/Project Managers.

(5) Status of clearances, military commitment and duties, shots, passports, and visas for all key management personnel and all workers required from the US.

(6) Process for Overseas Movement (POM) Plan to ensure all requirements of AR 600-8-101, Soldier Readiness Processing, are met for all management personnel and workers required to deploy.

(7) Process to ensure personnel shall meet minimum medical and physical requirements for the region and conditions of the field.

(8) Process for removing Contractor employee(s) may be returned if the employee's conduct endangers persons or property or is inconsistent with the interests of military security.

(9) Process for Contractor employee(s), subject to applicable law and host nation requirements, to have obtain a panoramic X-Ray, DNA sampling and Human Immunodeficiency Virus (HIV) test results (if required by the PCO), for identification purposes.

(10) Procedures for ensuring Contractor employees shall be required to obtain and possess at all times, a Geneva Convention identification card and have such card in possession at all times.

(11) A leadership plan to assure requisite level of leadership during an EVENT to accomplish assigned tasks and to consult with Non Commissioned Officer through General Officer level Government representative effectively interface with operational through senior leadership levels.

b. Mobilization Plan which will provide the following:

(1) Personnel transportation arrangements.

(2) EFly Away Package and equipment list showing location and availability of both prepositioned equipment and equipment to be obtained from other sources. Must include the screening of the CONOPS Stocks located at Fort Polk, LA for potential source of supply. If required equipment is available in CONOPS, Contractor will address plan for lease and transport to theater of operations or justify in writing why the Contractor will not use the equipment. The PCO and PM will approve/disapprove waiver from use of this equipment.

(3) Recall procedures for aborted mobilizations.

(4) Timetable and listing of personnel, supplies, equipment, materials and life support features.

(5) Mobilization activities (broken down by type & site).

(6) Number of work-hours per shift, work-shifts per day and work-days per week.

(7) Number of workers per crew by site.

c. Life Support Plan which will identify the location and facilities required for personnel life support, including organic transportation, during mobilization and site activities.

d. Logistics Support Plan which will provide the following:

(1) List of facilities, services, maintenance, and supplies.

(2) List and sources of fuel and consumable supplies.

(3) List and sources of construction/engineering and logistics equipment, Technical Manuals, test sets, and tools, including descriptions and quantities by site and equipment.

(4) Identification of forward office during time of an EVENT.

(5) List of food services.

, Construction/Engineering, and Logistics services.

(6) List of Construction/Engineering Services.

(7) List of logistics Services.

e. Contractor Security Plan. The Contractor will be required to provide a Contractor Security Plan in accordance with the National Industrial Security Program Operation Manual (NISPOM). The Contractor plan will include as a minimum:

(1) Security measures for all documents which identify locations.

(2) Classified storage and control procedures in accordance with current requirements of the NISPOM.

(3) Procedures for disclosure of any classified or sensitive material to others; measures which ensure development and use of the approved Operational Security (OPSEC) Plan.

(4) All employees will have the capability to obtain and maintain a security clearance up to Secret level to the equivalent level of the documents/meetings/information for which they may have access.

f. Communications Plan which will provide the following:

(1) List of all communications hardware, software, video equipment, power output, and frequencies by site, if available, required to establish and maintain communications connectivity.

(2) Communications station(s).

(3) Networking plan for both in-theater communications and connectivity to the Strategic Base (CONUS).

g. Environmental and Hazardous Materials Plan which will describe the capability to capture, package, store, and dispose of all Hazardous Material and waste in accordance with Army Regulations, NATO Status of Forces Agreements, and federal, state and/or host country/region laws and statutes.

h. Subcontracting Plan which will outline Contractor's plan for use during an EVENT or contingency.

il. Cost Control Plan which will identify procedures for considering cost containment in performing assigned scope of work tasks. This will include but is not limited to cost analysis of using GFE before commercial, and leasing vice buying where performance is in the most cost effective manner possible, subject to law and regulation, and use/non-use of available equipment in CONOPS Stocks at Fort Polk, LA.

j. Property Control and Accountability Plan which will provide capability to account for all Government Furnished Equipment (GFE)/Government Furnished Material (GFM) and contractor procured/leased equipment. The plan will describe a control/accountability system that is compatible with the Army's Standard Property Book System - Revised (SPBS-R) for data/documentation transfer.

k. Quality Control Plan to provide procedures for quality assurance in all processes, services, and products.

l. Supply and Equipment Tracking Plan which will include implementation of LOGMARS and RF Tag Technology to track equipment and supplies.

m. Safety Program Plan which will describe how the contractor will ensure the safety and health of all government and contractor personnel and equipment. The plan will describe how the contractor will comply with all applicable safety and health; Army Regulations, NATO Status of Forces Agreements, and federal, state and/or host country/region laws and statutes. In addition, the plan must address how accidents, hazards or noncompliance will be reported/coordinated with the on-site government representative and the process used to develop the plan of action to correct or minimize the risk to personnel. The process used to obtain a waiver for noncompliance to any of the above requirements must be described. The plan shall describe the techniques and procedures to ensure the objectives of the safety program are accomplished.

### 3.11 Criteria for Developing the Generic Undeveloped and Developed Country Management Plans.

a. The Worldwide Management Plan shall be updated/revised. Generic Undeveloped and Developed Country Management Plans will be developed, based on supporting a force for up to 180,365,180 calendar days. Within 15 calendar days of notification the contractor will initiate logistics and construction/engineering support for up to 180,365,180 calendar days for a force of up to 205,000 personnel troops arriving through sea and air ports of debarkation. Contractor will prepare to sustain support beyond 180,365,180 calendar days. Contractor may be required to increase support for up to 50,000 personnel troops. Support areas will consist of one (1) rear support area logistics support base/base camp and seven (7) base camps in the forward support areas in varied locations throughout the AOR. The contractor will construct these base camps from the "ground up" and/or construct, which may include the Army's Force Provider system modules (Government Furnished Equipment GFE) and/or other GFE/GFM. The following data is provided for use in updating/revising this plan: developing these plans:

#### (1) Rear Support Area:

- one SPOD
- one APOD-Primary
- one APOD-Secondary
- one Logistics Support Base/Base Camp - to support a force of up to 34,000 personnel

The scenario is based on the availability of one SPOD, one primary APOD, one secondary APOD and minimal infrastructure at these locations. If a secondary APOD is not available, then all such requirements will shift to the primary APOD. Personnel Troops will process through the SPOD/APODs for onward movement to the Logistics Support Base/Base Camp or one of the seven (7) forward Base Camps.

#### (2) Forward Support Area:

- There are 74 forward support base camps with each capable of supporting a force up to 3,000,250 personnel.
- Each forward base camp is within 100 kilometers of primary APOD.

#### (3) Force Provider:

(a) Contractor may be required to deploy, set up, operate/maintain and redeploy up to six (6) Force Provider modules or similar type of Government Furnished modules, simultaneously in any mix of the rear Logistics Support base/Base Camp or 74 forward support Base Camps.

(b) Force Provider is an air-transportable, modular collective support system. It is containerized for easy air-land-sea transport, modular for operating in various tactical environments, mobile to follow troop movements, and offers a variety of services to improve soldier quality of life. Force units can be rotated into Force Provider rest and refit, including hot meals and showers, laundry service, environmentally controlled tents, and a variety of morale, welfare and recreation activities. This concept supports a myriad of mission profiles, including soldier rest and refit, convoy support, theater reception, and intermediate staging base operations. Force Provider can also be used to support humanitarian aid and disaster relief missions and peacekeeping operations.

(c) Individual Force Provider modules supporting up to 550 soldiers can be combined to support brigade-size forces up to 3300 soldiers. It includes organic power generation, water/waste distribution systems, and fuel storage. External transportation and water and engineer support are required to set up and operate Force Provider, which uses modern air-conditioned Army TEMPER tents as its basic building block.

b. Support Schedule. The following schedule will be used in planning for LOGCAP support of force deployments unless modified by the MACOM (see Figure 1)CINC/MACOM:

S Day = Day contractor support begins (i.e. 15 calendar days after the PCO's directive to execute an approved plan. ).

Personnel No. of Debar- (Be Prepared Option)

Site Period Daily \* ation Sites

(1) Contractor Rear S+1-16 1,300\* 1-SPOD S+17-26 3,000\* 1-SPOD

Support Areas 2-APOD 2-APOD

Contractor Rear Support Areas:

- SPOD 50 personnel/day -SPOD 125 personnel/day

- Primary APOD 1,000 personnel/day -Primary APOD 2,300 personnel/day

**Personnel No. of Debar-**

**Site Period Daily \* ation Sites (Be Prepared Option)**

(1) Contractor Rear S+1-16 1,5300\* 1-SPOD S+17-26 3,000\* 1-SPOD

Support Areas 2-APOD 2-APOD

Contractor Rear Support Areas:

- SPOD 50 personnel/day -SPOD 125 personnel/day

- Primary APOD 1,2000 personnel/day -Primary APOD 2,300 personnel/day

- Secondary APOD 250 personnel/day -Secondary APOD - Secondary APOD 250 personnel/day -Secondary APOD 575 personnel/day

\* Maximum number of personnel in-processing or out-processing at any one time through the SPOD/APODs. Personnel will process through SPOD/APODs for onward movement to the Logistics Support base/Base Camp or the one of the seven (7)4 forward base Camps.

Personnel

**Personnel Supported**

**Site Period Daily**

(2) Logistics Support Base/Rear Base Camp S+1-16 1,5300-43,000

Rear Base Camp S+1-16 1,300-3,000

Support Area S+17-180 3,000

S+181-360 7,500 (Be Prepared Option)

(3) Forward Base Camps S+1-16 1,300-17,000\*

Support AreaSupport Area S+17-180365 43,000

S+181-3650 7,500 (Be Prepared Option)

(3) Forward Base Camps S+1-16 1,3500-217,000\*

Support Area S+17-180365180 217,000

S+181-3650 42,500 (Be Prepared Option)

\* Forward Base Camp Support Areas willshall be developed such that 7two (2) initial base camps capable of each accommodating up to 1,50650 personnel daily willshall be available on Day S+1, building to a four (4) base camps capability of accommodating a total of 217,000 (3,0004,250 personnel each) by Day S+16.

(4) Force Provider System. If the Army decides to deploy and use any of the Force Provider modules, the contractor willshall erect the module(s) within the same time line/period prescribed above.

c. Transportation Criteria:

(1) Bus transportation for personnel unless local sourcing or site constraints preclude.

(2) Personal baggage (80 pounds per person).

(3) To Accompany Troops (TAT) equipment - baggage, boxes and crates not to exceed 220 pounds per person or 24 cubic feet per person, 4,000 lbs daily..

d. Utilities and Other Support Features:

(1) Sewage - See AFCS drawings \*

(2) Electrical - See AFCS drawings \*

(3) Ice - 14.5 ST/day

(4) Heat - Two (2) Pot Belly or three (3) Commercial Kerosene Heaters per tent. The Government may provide fuel and maintenance service for these items.

\* The Government will provide these documents to the Contractor upon his request, or the Contractor may elect to use commercial or industry standards if submitted by the Contractor and approved by the PCO.

e. Facilities Criteria:

(1) Troop housing: Twelve (12) persons per tent/facility; initial standard per Joint Pub 4-04, Joint Doctrine for Civil Engineering Support - construction intended for immediate austere operational use by units upon arrival in theater for a limited time ranging up to 180365180 calendar days. Includes GFE (tents) which will have wood frames and flooring. This standard may incorporate existing fixed facilities as directed by the CINC/MACOM.

(2) Latrines: One seat per 15 personnel/soldiers.

(3) Urinals: One urinal per 20 personnel soldiers.

(3/4) Showers: One shower head per 20 personnel/soldiers, including shave stands.

(45) Laundry: One bundle per person, 15 pounds per person per day every third day (to include sleeping bags). (Includes one sleeping bag per person, every 30 days )

f. Rations/Water:

(1) Rations (GFE): Cycle = A-MRE-A. (hot meal- meal ready to eat -hot meal)

(2) Water usage rate: 1520 gallons per day per person.

g. Trash/Waste:

(1) Solid Waste- Rear camps---20 tons per day, per camp.

(2) Solid Waste- Forward camps---15 tons per day, per camp.

(3) Medical Waste---0.5 tons per day (made up of various weights of bandages, needles, contaminated material, organs appendages requiring different forms of storage/destruction.

(4) Waste Water---Gray - 35.5 gallons per day per person, Black - 6.8 gallons per day per person.

h. Contingency Equipment and Workforce. The Contractor will identify a "contingency workforce" to support the force. This workforce will be self sufficient and will include supervision, drivers/operators, and its own space, sustainment structure and other functions as required. This workforce shall contain the following personnel and equipment:

(1) unskilled laborers

(2) Buses (44 passengers each)

(3) Trucks (2 1/2 Ton cargo) 1/2 Ton cargo)

(4) Trucks (5 Ton cargo)

(5) Vans (8 passenger, 4 wheel drive)

(6) 35 Wreckers (5 Wreckers (5 Ton)

(7) 3 Rough Terrain Forklifts (6 Ton)

(8) 3 Rough Terrain Forklifts (10 Ton)

(9) Generators (10 KW)

(10) 50k Rough Terrain Container Handlers (RTCH)

(11) Latrine/Sanitation Trucks (1,000 gal.)

ii. All facilities designed and/or constructed by the Contractor, to include Force Provider System modules, will become the property of the U.S. Government for disposition after re-deployment. Facilities will be disposed of in accordance with instructions issued by the PCO after the conclusion of the EVENT.

j. The Contractor will have on-site design expertise/capability necessary to provide professional engineering and architectural expertise in response to changing EVENT conditions.

k. The Contractor will have on-site logistics services expertise capable to respond to changing EVENT conditions/requirements.

II. The Contractor will have on-site leadership to effectively interfacing/consulting with operational through senior leadership levels Sergeant through General Officer level representatives of the Government in response to changing EVENT conditions/requirement/requirements.

m. The Contractor will prepare to provide the following other services in support of a force up to 205,000 personnel. Contractor may be required to increase support up to 50,000 personnel troops.

(1) Mortuary Affairs Services. The contractor will plan for and on order provide mortuary services to the deployed force. Services include establishing a Theater Mortuary Evacuation Point (TMEP), recovering, tentatively identifying, processing, and arranging transportation for the remains of U.S. Military and U.S. Government personnel, and other U.S. Citizens. Receive and separate non-U.S. remains and process and return those in

accordance with international agreements, and/or guidance from the U.S. Forces Commanding Officer.

- (2) Hazardous Materials/Waste Services. In accordance with TM 38-410, the Contractor will plan for and on order establish and execute a comprehensive hazardous materials/waste management program to identify, containerize, receipt, store, provide spill prevention and contingency plans, provide safety and health program, train, handle and dispose of hazardous materials and wastes.
- (3) Morale Welfare and Recreation (MWR) Services. In accordance with AR's 215-1, 215,2, and 215-5, the Contractor will plan for and on order provide the labor, material, and equipment to establish a MWR program at each Base Camp.
- (4) Information Management Services. In accordance with AR 25-1 and DA Pam 25-2, the Contractor will plan for and on order develop and conduct Information Management Area support to include Non-tactical Automation, Communications, Printing and Publishing, Records Management, and Visual Information.
- (5) Postal Service. In accordance with DoD Manual 4525.6, the Contractor will plan for and on order provide all necessary resources to support the Government operations of an Army Post Office (APO) in any worldwide area.
- (6) Personnel Administrative Support Services. The Contractor will plan for and on order establish personnel and administrative support services for strength management and casualty reporting.
- (7) Financial Banking Support Services. The Contractor will plan for and on order provide various pay and disbursing services and limited accounting on an area basis.
- (8) Supply Operations. The Contractor will plan for and on order provide equipment, ancillary supplies, personnel, administration, and management required to perform supply services necessary to requisition, receive, store, account, issue and manage Class I (Rations) and water, II (Organizational Clothing and Equipment and Administrative Supplies), III (Petroleum, Oil and Lubricants - both Bulk and Package), IV (Construction Materials), V (Ammunition - to include Ammunition Supply Point Operations), VI (Personal Demand Items), VII (Major Items), VIII (Medical Supplies), and IX (Repair Parts) in accordance with Army supply policy and doctrine. Levels of supply operations will range from unit through Direct Support to General Support.
- (9) Maintenance Services. The Contractor will plan for and on order provide equipment, supplies, personnel, administration, and management required to plan, organize, facilitate, direct, control, and perform unit level (10 Level - Operator and 20 Level - Organizational), Direct Support (DS - 30 Level), and General Support (GS - 40 Level) maintenance on Table of Distribution and Allowances (TDA) equipment to include Automated Data Processing Equipment (ADPE), Modified Table of Organization and Equipment (MTOE) tactical equipment, and commercial equipment or components thereof in accordance with Army maintenance policy and doctrine.
- (10) Transportation Services. The Contractor will plan for and on order provide equipment, supplies, personnel, administration, and management required to plan, organize, facilitate, direct, control and perform Movement Control, Cargo Transfer, Motor Pool, Port/Ocean terminal, Line Haul, Installation Transportation, and Arrival/Departure Air Control Group (A/DACG) operations in accordance with Army transportation policy and doctrine. Contractor will have capability to implement LOGMARS and RF Tag Technology and use for tracking of equipment and supplies.
  - (a) Movement Control Operations. This includes monitoring transportation usage, forecasting transportation needs, and coordinating transportation support activities within the theater of operation.
  - (b) Cargo Transfer Operations. This includes operating a break bulk or container operation at air, rail, motor or water terminals in the theater of operation. Provide download, upload and transload services to include container handling services, temporary staging services, and assembly/packing services.
  - (c) Motor Pool Operations. This includes operating a transportation motor pool at each Base Camp. Functions include vehicle dispatch, shuttle bus service, recovery operations, vehicle washing, and required maintenance.
  - (d) Port/Ocean Terminal Operations. This includes Port Authority port functions such as integrating seaport operations, managing real estate in the port and adjacent areas, discharging U.S., multi-national, and/or civilian vessels, and providing Receipt, Staging, Onward Movement and Integration (RSO&I) functions for all personnel and equipment processing through the port.
  - (e) Line Haul Operations. This includes providing intra-theater cargo and personnel movement via air, sea, rail or ground modes.
  - (f) Installation Transportation Operations. This includes providing inter-theater cargo and passenger movement via, air, sea, rail or ground modes.
  - (g) Arrival/Departure Air Control Group (A/DACG) Operations. This includes coordinating the clearance of cargo or personnel arriving at Air Ports of Debarkation (APOD) as well as providing RSO&I functions for all personnel and cargo through the APOD.
- (11) Medical Support Services. The Contractor will plan for and on order provide equipment, supplies, personnel, administration and management required to plan, organize, facilitate, and perform medical support services such as supply, maintenance, transportation, and vector control services in accordance with Army medical policy and doctrine.
- (12) Other Construction/Engineering Services. The Contractor will plan for and on order provide equipment, supplies, personnel, administration, and management required to construct and/or repair roads, bridges, rail lines, runways, ports, pipelines and walkways.
- direct, control (13) Signal Services. The Contractor will plan for and on order provide equipment, supplies, personnel, administration, and management required to plan, organize, facilitate, and perform signal functions such as telephone cable repair, cable, wire, and antenna installation, and communication network access.
- (14) Retrograde Services. The Contractor will plan for and on order provide equipment, supplies, personnel, administration, and management required to plan, organize, facilitate, direct, control and perform necessary supply, maintenance and transportation functions to retrograde personnel, troops, supplies, casualties, scrap, hazardous materials and equipment to final disposition location worldwide. This includes either operating or assisting the Defense Logistics Agency in operating the Defense Reutilization Management Office (DRMO). Functions include the coordination of all permissions, customs, agriculture, and other documentation from and for regulatory authorities for importing and exporting property.
- (15) Guard Services. The Contractor will plan for and on order provide equipment, including vehicles, supplies, personnel, administration, and management required to establish and maintain a 24 hour physical security and law enforcement program, to include police administration, law enforcement, police investigations, physical security, access control, static and roving security and guard supervision, and training for security forces that provide security for U.S. controlled installations, storage locations, Ammunition Supply Points, and Customs sterile areas. All official reports must be approved and signed by the Government. Guard services are limited to peacetime non-hostile scenarios and may include providing internal and perimeter security of a given base camp or outpost.

#### 4.0 REGIONAL MANAGEMENT PLANS.

4.1 DESCRIPTION OF WORK: At the PCO's direction, the Contractor will develop new or update/revise any or all of the thirteen existing Regional Management Plans and the correlating resource/source (potential suppliers) database. These products were developed by the previous LOGCAP umbrella contract Contractor and are the property of the Government. The Regional Management Plan(s) will address and provide for all necessary activities and personnel, supervision, management, equipment, materials, communications, transportation, facilities, supplies, potential suppliers, and cost estimates to accomplish all required logistics and construction/engineering activities for a specifically designated region or collection of geographically located countries based on a specific planning scenario prescribed by the supported CINC/MACOM. The objective of the Regional Management Plan(s) is to consolidate logistics and engineering planning support and define resources/infrastructure common to specific countries/scenarios within each defined region in planning for specific scenario support in that region. As directed by the PCO, the Contractor will be responsible for coordinating the development or update/revision of the Regional Management Plan(s) requirements with the applicable supported CINC/MACOM. In updating/revising these plans the contractor will: develop a clear familiarization and understanding of the plan for potential execution; ensure the assumptions, methodologies, strategy, planning factors, sources, planning scenarios, and roles and responsibilities are current in today's environment; and expand/delete requirements as directed by the supported CINC/MACOM. The PCO will provide the identification of countries with a number instead of a name. Subdivision of the countries or country name(s) listed will not change the regional coverage. Any emerging countries will be included in the appropriate region.

4.1.1 There are currently thirteen of these Regional Management Plans which were developed by the previous LOGCAP umbrella contract contractor, identified by an asterisk after the Plan Region. The existing twelve Regional Management Plans, their applicable countries, and their supported CINC/MACOM/CINC are as follows:

**PLAN COUNTRIES MACOM/CINC**

**(1) South East Asia\*** Burma USARPAC/PACOM

**Mainland Nations** Thailand

Laos

Cambodia

Vietnam

**(2) South East Asia** Singapore USARPAC/PACOM

**Island Nations** Indonesia

Brunei

Philippines

Malaysia

**(3) East and NE Asia\*** Japan USARPAC/PACOM

Korea EUSA/PACOM

China

Russia

Mongolia

Taiwan

**(4) South Asia** \*India USARPAC/PACOM

Nepal

Bhutan

Bangladesh

Sri Lanka

Indian Ocean Island Nations

**(5) Baltics\*** Estonia USAREUR/EUCOM

Latvia

Lithuania

**(6) Bosnia\*** Former Republic of Yugoslavia USAREUR/EUCOM

**(7) Middle East\*** Israel USAREUR/EUCOM

Lebanon

**(8) Central America Country 11 USARSO/SOUTHCOM**

Country 14

South America Country 12 USARSO/SOUTHCOM

Country 13

Country 15

Caribbean Haiti FORSCOM/ACOM

Horn of Africa\* Djibouti TUSA/CENTCOM

Somalia

Kenya

Ethiopia

Sudan

Eritrea

**(9) Arabian Peninsula\* Saudi Arabia TUSA/CENTCOM**

Kuwait

Oman

United Arab Emirates

Qatar

Central America Country 11 USARSO/SOUTHCOM

Country 14

South America Country 12 USARSO/SOUTHCOM

Country 13

Country 15

Caribbean Haiti FORSCOM/ACOM

4.1.2 As directed by the PCO, the Contractor will update/revise these existing Regional Management Plans and the correlating resource/source (potential suppliers) database which are both the property of the U.S. Government. The Contractor will coordinate the revision/update of the regional plan requirements with the applicable supported CINC/MACOM and use the criteria, planning factors, planning scenarios, time lines and additional augmentation requirements as prescribed by the CINC/MACOM. In those cases where the CINC/MACOM does not dictate specific criteria or planning factor(s), the contractor will use those as dictated in Section 2.0, Worldwide Management and Staffing Plan, of this SOW. Development of new Regional Management Plans will follow the specific criteria or planning factor(s) in Section 2.0.

4.1.3 The Contractor will update/revise the Regional Management Plan(s) and maintain them for the life of the contract to reflect current information as it becomes available. This includes all subcontracting services, if necessary, to maintain the capability to perform during an EVENT. The plan will address all requirements for supporting EVENTS at any worldwide site. Applicable CINC/MACOM requirements and Host Nation Support that will be provided to the Contractor Host Nation Support (HNS) will be incorporated into the management plan, as coordinated through the CINC/MACOM and directed by the PCO.

4.1.4 The Contractor will provide the updated/revise Regional Management Plan(s), and subsequent revisions as directed by the PCO, in electronic format (e-mail/file transfer protocol(FTP)) as well as hard copy.

4.2 The Regional Management Plan(s) will include procedures, organizational structures, cost estimates, facilities layouts, staffing, supplies, equipment, transportation, schedules, sources of materials, subcontractor lists, delivery routes, fuel sources, consumables, storage sites, materials handling and all other engineering and logistics requirements necessary to support the force from reception at the points of debarkation to sustainment, up to 180365180 calendar days, in both the Rear and Forward Support Areas. Contractor may be directed to sustain performance beyond 180365180 calendar days. Subject to applicable laws and regulations regarding required sources of supplies, materials and transportation, the Contractor will maximize the use of locally and/or regionally available materials and resources when cost effective wherever possible.

4.3 The Contractor will be responsible for operating, maintaining and accounting for contractor acquired Government equipment. The Regional Management Plan(s) will include all equipment, labor and materials necessary to maintain the Contractor's transportation, utilities, facilities or other logistics systems in addition to the force.

4.4 The Contractor will be responsible for real estate acquisitions, leases or other actions necessary to support the Contractor's on-site operations.

4.5 The Contractor will be responsible for the professional quality, technical, logistical and financial accuracy, and the coordination of all aspects of the Regional Management Plan(s). The Contractor will correct or

revise any contractor errors or deficiencies in the Plan. The cost of correction or revision for government errors or deficiencies may be included in allowable cost determined pursuant to the allowable cost and payment clause of section I.

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4.6 All Daily EVENT SITREP and monthly progress status reports will be provided in electronic format (e-mail/file transfer process (FTP)) to be submitted by the Contractor and approved by the PCO. These reports will state specific contacts made, directions received, areas of concern, SOW items completed, schedules, or other information needed to identify work progress and costs incurred to date.

4.7 The Contractor will also electronically provide (e-mail/FTP) a copy of all briefings given by or to the Contractor (slides and items prepared by the Contractor for publication, will be approved by the PCO prior to presentation), minutes of meetings or review (including on-board) conferences, and trip reports to CINC/MACOMs, other Government agencies, Host Nation(s), or other organizations related to the SOW under this contract. Minutes and trip reports will be in sufficient detail to identify dates, locations, points of contact, attendees, directions received, areas of concern and salient items of interest identified at the meeting or on the trip. All minutes or trip reports will be submitted to the PCO within seven (7) calendar days of completing the meeting, conference or trip.

4.8 The Contractor will be responsible for gathering all data necessary to update/revise the Regional Management Plan(s). This may include travel to designated regions or countries.

4.9 The Contractor will develop a Project Schedule for the update/revision of the Regional Management Plan(s) showing each activity and duration and estimated costs. Items to be included in the Project Schedule are (as a minimum): activation, subcontracting, transportation, mobilization/demobilization, logistical support, surveying, site work, site visits and other significant activities to be undertaken in updating/revising the Regional Management Plans.

4.10 The Regional Management Plan(s) will be comprehensive and will include but not be limited to the following:

a. Personnel Readiness Plan which will provide the following:

(1) Staffing Plan, listing all personnel by work classification required for each site.

(2) A capability plan to assure capability to perform in a wartime/contingency situation.

(3) Identification of emergency essential positions and evidence that the individual in those positions possess a current secret or above security clearance, and have executed agreements to remain on the job and perform during wartime/contingency situations.

(4) Resumes of key management and technical personnel permanently assigned to this contract. As a minimum, the following are required: The CEO/ President, Planners and Program/Project Managers.

(5) Status of clearances, military commitment and duties, shots, passports, and visas for all key management personnel and all workers required from the US.

(6) Process for Overseas Movement (POM) Plan to ensure all requirements of AR 600-8-101, Soldier Readiness Processing, are met for all management personnel and workers required to deploy.

(7) Process to ensure personnel shall meet minimum medical and physical requirements for the region and conditions of the field.

(8) Process for removing Contractor employee(s) may be returned if the employee's conduct endangers persons or property or is inconsistent with the interests of military security.

(9) Process for Contractor employee(s), subject to applicable law and host nation requirements, to have obtain a panoramic X-Ray, and DNA sampling and Human Immunodeficiency Virus (HIV) test results (if required by the PCO), for identification purposes.

(10) Procedures for ensuring Contractor employees shall be required to obtain and possess at all times a Geneva Convention identification card and have such card in possession at all times.

(11) A leadership plan to assure requisite level of leadership during an EVENT to accomplish assigned tasks and to consult with Non Commissioned Officer through General Officer level Government representative effectively interface with operational through senior leadership levels.

b. Mobilization Plan which will provide the following:

(1) Personnel transportation arrangements.

(2) EFly-Away Package and equipment list showing location and availability of both prepositioned equipment and equipment to be obtained from other sources. Must include the screening of the CONOPS Stocks located at Fort Polk, LA for potential source of supply. If required equipment is available in CONOPS, Contractor must address plan for lease and transport to theater of operations, or justify in writing why the Contractor will not use the equipment. The PCO and PM will approve/disapprove waiver from use of this equipment.

(3) Recall procedures for aborted mobilizations.

(4) Timetable and listing of personnel, supplies, equipment, materials and life support features.

(5) Mobilization activities (broken down by type & site).

(6) Number of work-hours per shift, work-shifts per day and work-days per week.

(7) Number of workers per crew by site.

c. Life Support Plan which will identify the location and facilities required for personnel life support, including organic transportation, during mobilization and site activities.

d. Logistics Support Plan which will provide the following:

(1) List of facilities, services, maintenance, and supplies.

(2) List and sources of fuel and consumable supplies.

(3) List and sources of construction/engineering and logistics equipment, Technical Manuals, test sets, and tools, including descriptions and quantities by site and equipment.

(4) Identification of forward office during time of an EVENT.

(5) List of food services.

, Construction/Engineering, and Logistics services.

(6) List of Construction/Engineering Services.

(7) List of logistics Services.

e. Contractor Security Plan. The Contractor will be required to provide a Contractor Security Plan in accordance with the National Industrial Security Program Operation Manual (NISPOM). The Contractor plan will include as a minimum:

(1) Security measures for all documents which identify locations.

(2) Classified storage and control procedures in accordance with current requirements of the NISPOM.

(3) Procedures for disclosure of any classified or sensitive material to others; measures which ensure development and use of the approved Operational Security (OPSEC) Plan.

(4) All employees will have the capability to obtain and maintain a security clearance up to Secret level to the equivalent level of the documents/meetings/information for which they will have access.

f. Communications Plan which will provide the following:

(1) List of all communications hardware, software, video equipment, power output, and frequencies by site, if available, required to establish and maintain communications connectivity.

(2) Communications station(s).

(3) Networking plan for both in-theater communications and connectivity to the Strategic Base (CONUS).

g. Environmental and Hazardous Materials Plan which will describe the capability to capture, package, store, and dispose of all Hazardous Material and waste in accordance with Army Regulations, NATO Status of Forces Agreements, and federal, state and/or host country/region laws and statutes.

h. Subcontracting Plan which will outline Contractor's plan for use during an EVENT or contingency.

i. Cost Control Plan which will identify procedures for considering cost containment in performing assigned scope of work tasks. This will include but is not limited to cost analysis of using GFE before commercial, and leasing vice buying where cost performance is in the most effective manner possible, subject to law and regulation, and use/non-use of available equipment in CONOPS Stocks at Fort Polk, LA.

j. Property Control and Accountability Plan which will provide capability to account for all Government Furnished Equipment (GFE)/Government Furnished Material (GFM) and contractor procured/leased equipment. The plan will describe a control/accountability system that is compatible with the Army's Standard Property Book System - Revised (SPBS-R) for data/documentation transfer.

k. Quality Control Plan to provide procedures for quality assurance in all processes, services, and products.

l. Supply and Equipment Tracking Plan which will include implementation of LOGMARS and RF Tag Technology to track equipment and supplies.

m. Safety Program Plan which will describe how the contractor will ensure the safety and health of all government and contractor personnel and equipment. The plan will describe how the contractor will comply with all applicable safety and health; Army Regulations, NATO Status of Forces Agreements, and federal, state and/or host country/region laws and statutes. In addition, the plan must address how accidents, hazards or noncompliance will be reported/coordinated with the on-site government representative and the process used to develop the plan of action to correct or minimize the risk to personnel. The process used to obtain a waiver for noncompliance to any of the above requirements must be described. The plan shall describe the techniques and procedures to ensure the objectives of the safety program are accomplished.

## 5.0 MAJOR COMMAND (CINC/MACOM) SPECIFIC REQUIREMENTS SUPPORT PLAN(S).

5.1 DESCRIPTION OF WORK: As directed by the PCO based on CINC/MACOM request, the Contractor will develop CINC/MACOM Specific Requirements Support Plan(s) based on specific CINC/MACOM identified requirements in support of specific Operations Plans (OPLANS), or Operations Other Than War (OOTW) plans, or regional scenarios. The Specific Requirements Support Plan(s) will address and provide for all necessary activities and personnel, supervision, management, equipment, materials, communications, transportation, facilities, supplies, potential suppliers, and cost estimates to accomplish all CINC/MACOM identified logistics and construction/engineering activities for a specifically designated OPLAN, or OOTW Plan, or regional scenario. The purpose of these plans is to assist the CINC/MACOM Commander in developing the LOGCAP augmentation portion of his/her scenario specific plan(s).

5.1.1 When directed by the PCO, the Contractor will develop Specific Requirements Support Plan(s) based on specific logistics and construction/engineering augmentation requirements as identified by the applicable CINC/MACOM. The Contractor will coordinate, with and through the Logistics Support Activity (LOGSA), the applicable Logistics Support Element (LSE), the applicable CINC/MACOM planners to ensure the Contractor understands the requirements. The Contractor may be required to visit the applicable LSE and CINC/MACOM to perform data and information research on identified requirements. The Contractor may also be required to visit the applicable country/countries and/or regions to perform data, information, and sources (potential suppliers) research in developing the plans. This support will be in all phases of CINC/MACOM planning, including but not limited to, pre-planning activity, briefings/plans for scenarios in peacetime and for contingency operations, In-Process-Reviews (IPR) briefings and reports, and through After Action Reports (AAR), briefings and reviews. Contractor planners will provide a detailed written analysis in response to any request under this paragraph. The Contractor will maintain a staff to immediately respond to any request for support under this paragraph.

5.1.2 The Contractor will use the criteria, planning factors, planning scenarios, time lines and augmentation requirements as prescribed by the CINC/MACOM. In those cases where the CINC/MACOM does not dictate specific criteria or planning factor(s) for identified requirements, the contractor will use those as dictated in Section 2.0, Worldwide Management and Staffing Plan, of this SOW.

5.1.3 Supported commands may include, but are not limited to, CINC/MACOMs located in Heidelberg, Germany (USAREUR); Honolulu, Hawaii (USARPAC); Seoul, Korea (EUSA); Panama City, Panama (USARSO); Atlanta, Georgia (TUSA); Atlanta, Georgia (FORSCOM); and the geographical CINCs.

5.1.4 Upon direction by the PCO, the Contractor will perform site visit(s) at location(s) within or outside a CINC/MACOM designated Area of Responsibility (AOR). The purpose of the visit(s) will be to gather data, information, and sources (potential suppliers) required to assist the Contractor in developing the designated Specific Requirements Support Plans. All travel is to be reviewed and approved in advance by the PCO and coordinated in advance by the Contractor with LOGSA and the supporting AMC LSE.

5.2 The Contractor will compile complete trip reports of all visits to the CINC/MACOMs and other activities, countries and/or regions to provide services. Reports will contain the dates, locations, points of contact, topics discussed, conclusions and recommendations, instructions received or other pertinent information. Submittal of trip reports will be made in accordance with Section 9.0, Contract Data Requirements List (CDRL).

5.3 The Contractor will update/revise the Specific Requirements Support Plan(s) and maintain them for the life of the contract to reflect current information as it becomes available. This includes all subcontracting services, if necessary, to maintain the capability to perform during an EVENT. Applicable CINC requirements and requirements Host Nation Support that will be provided to the Contractor Host Nation Support (HNS) will be incorporated into the plan(s), as coordinated with the applicable CINC/MACOM. The Contractor will coordinate the revision/update of the Specific Requirements Support Plan(s) requirements through LOGSA, the applicable LSE, and the applicable supported CINC/MACOM and use the criteria, planning factors, planning scenarios, time lines and additional augmentation requirements as prescribed by the CINC/MACOM. In those cases where the CINC/MACOM does not dictate specific criteria or planning factor(s), the contractor will use those as dictated in Section 2.0, Worldwide Management and Staffing Plan, of this SOW.

5.4 The Contractor will provide the developed Specific Requirements Support Plan(s), and subsequent revisions as directed by the PCO, in electronic format (e-mail/file transfer process(FTP)) as well as hard copy.

5.5 The Specific Requirements Support Plan(s) will include procedures, organizational structures, cost estimates, facilities layouts, staffing, supplies, equipment, transportation, schedules, sources of materials, subcontractor lists, delivery routes, fuel sources, consumables, storage sites, materials handling and all other engineering/construction and logistics requirements necessary to perform the supported CINC/MACOM identified requirements in support of specific OPLANS, and OOTW Plans, or specific regional scenarios. Subject to applicable laws and regulations regarding required sources of supplies, materials and transportation, the Contractor will maximize the use of locally and/or regionally available materials and resources wherever possible.

5.6 The Contractor will be responsible for operating, maintaining and accounting for contractor acquired Government equipment. The Specific Requirements Support Plan(s) will include all equipment, labor and materials necessary to maintain the Contractor's transportation, utilities, facilities or other logistics systems in addition to the force.

5.7 The Contractor will identify and be responsible for real estate acquisitions, leases or other actions necessary to support the Contractor's on-site operations.

5.8 The Contractor will be responsible for the quality, technical, logistical and financial accuracy, and the coordination of all aspects of the Specific Requirements Support Plan(s). The Contractor will correct or revise any contractor errors or deficiencies in the Plan. The cost of correction or revision for Contractor errors or deficiencies may be included in allowable cost determined pursuant to the allowable cost and payment clause of section I, but no additional fee will be paid.

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5.9 All Daily EVENT SITREP and monthly progress status reports will be provided in electronic format (e-mail/file transfer process (FTP)) to be submitted by the Contractor and approved by the PCO. These reports will state specific contacts made, directions received, areas of concern, SOW items completed, schedules, or other information needed to identify work progress and costs incurred to date.

5.10 As related to this contract, the Contractor will also electronically provide (e-mail/FTP) a copy of all briefings given by or to the Contractor (slides and items prepared by the Contractor for publication, will be approved by the PCO prior to presentation), minutes of meetings or review (including on-board) conferences, and trip reports to CINC/MACOMs, other Government agencies, Host Nation(s), or other organizations related to the SOW under this contract. Minutes and trip reports will be in sufficient detail to identify dates, locations, points of contact, attendees, directions received, areas of concern and salient items of interest identified at the meeting or on the trip. All minutes or trip reports will be submitted to the PCO within seven (7) calendar days of completing the meeting, conference or trip.

5.11 The Contractor will be responsible for gathering all data necessary to develop the Specific Requirements Support Plan(s). This may include travel to designated regions or countries.

5.12 The Contractor will develop a Project Schedule for the development of the Specific Requirements Support Plan(s) showing each activity and duration. Items to be included in the Project Schedule are (as a minimum): activation, subcontracting, transportation, mobilization/demobilization, logistical support, surveying, site work, site visits and other significant activities to be undertaken in developing the Specific Requirements Support Plan(s).

5.13 The Specific Requirements Support Plan(s) will be comprehensive and will include, but not be limited to the following:

a. Personnel Readiness Plan which will provide the following:

(1) Staffing Plan, listing all personnel by work classification required for each site.

(2) A capability plan to assure capability to perform in a wartime/contingency situation.

(3) Identification of emergency essential positions, and evidence that the individual in those positions possess a current secret or above security clearance, and have executed agreements to remain on the job and perform during wartime/contingency situations.

(4) Resumes of key management and technical personnel permanently assigned to this contract. As a minimum, the following are required: the CEO/President, Planners and Program/Project Managers.

(5) Status of clearances, military commitment and duties, shots, passports, and visas for all key management personnel and all workers required from the US.

(6) Process for Overseas Movement (POM) Plan to ensure all requirements of AR 600-8-101, Soldier Readiness Processing, are met for all management personnel and workers required to deploy.

(7) Process to ensure personnel meet minimum medical and physical requirements for the region and conditions of the field.

(8) Process for removing Contractor employee(s) if the employee's conduct endangers persons or property or is inconsistent with the interests of military security.

(9) Process for Contractor employee(s), subject to applicable law and host nation requirements, to obtain a panoramic X-Ray, DNA sampling and Human Immunodeficiency Virus (HIV) test results (if required by the PCO), for identification purposes.

(10) Procedures for ensuring Contractor employees obtain and possess at all times, a Geneva Convention identification card.

(11) A leadership plan to assure requisite level of leadership during an EVENT to accomplish assigned tasks and to effectively interface with operational through senior leadership levels.

b. Mobilization Plan which will provide the following:

(1) Personnel transportation arrangements.

(2) Fly - Away Package and equipment list showing location and availability of both prepositioned equipment and equipment to be obtained from other sources. Must include the screening of the CONOPS Stocks located at Fort Polk, LA for potential source of supply. If required equipment is available in CONOPS, Contractor must address plan for lease and transport to theater of operations, or justify in writing why the Contractor will not use the equipment. The PCO and PM will approve/disapprove waiver from use of this equipment.

(3) Recall procedures for aborted mobilizations.

(4) Timetable and listing of personnel, supplies, equipment, materials and life support features.

(5) Mobilization activities (broken down by type & site).

(6) Number of work-hours per shift, work-shifts per day and work-days per week.

(7) Number of workers per crew by site.

c. Life Support Plan which will identify the location and facilities required for personnel life support, including organic transportation, during mobilization and site activities.

d. Logistics Support Plan which will provide the following:

(1) List of facilities, maintenance, and supplies.

(2) List and sources of fuel and consumable supplies.

(3) List and sources of construction/engineering and logistics equipment, Technical Manuals, test sets, and tools, including descriptions and quantities by site and equipment.

(4) Identification of forward office during time of an EVENT.

(5) List of food, Construction/Engineering, and Logistics services.

e. Contractor Security Plan. The Contractor will be required to provide a Contractor Security Plan in accordance with the National Industrial Security Program Operation Manual (NISPOM). The Contractor plan will include as a minimum:

(1) Security measures for all documents which identify locations.

(2) Classified storage and control procedures in accordance with current requirements of the NISPOM.

(3) Procedures for disclosure of any classified or sensitive material to others; measures which ensure development and use of the approved Operational Security (OPSEC) Plan.

(4) All employees will have the capability to obtain and maintain a security clearance to the equivalent level of the documents/meetings/information for which they will have access.

f. Communications Plan which will provide the following:

(1) List of all communications hardware, software, video equipment, power output, and frequencies by site, if available, required to establish and maintain communications connectivity.

(2) Communications station(s).

(3) Networking plan for both in-theater communications and connectivity to the Strategic Base (CONUS).

g. Environmental and Hazardous Materials Plan which will describe the capability to capture, package, store, and dispose of all Hazardous Material and waste in accordance with Army Regulations, NATO Status of Forces Agreements, and federal, state and/or host country/region laws and statutes.

h. Subcontracting Plan which will outline Contractor's plan for use during an EVENT or contingency.

i. Cost Control Plan which will identify procedures for considering cost containment in performing assigned scope of work tasks. This will include but is not limited to cost analysis of using GFE before commercial, and leasing vice buying where performance is in the most cost effective manner possible, subject to law and regulation, and use/non-use of available equipment in CONOPS Stocks at Fort Polk, LA.

j. Property Control and Accountability Plan which will provide capability to account for all Government Furnished Equipment (GFE)/Government Furnished Material (GFM) and contractor procured/leased equipment. The plan will describe a control/accountability system that is compatible with the Army's Standard Property Book System - Revised (SPBS-R) for data/documentation transfer.

k. Quality Control Plan to provide procedures for quality assurance in all processes, services, and products.

l. Supply and Equipment Tracking Plan which will include implementation of LOGMARS and RF Tag Technology for tracking equipment and supplies.

a. Personnel Readiness Plan which shall provide the following:

(1) Staffing Plan, listing all personnel by work classification required for each site.

(2) A capability plan to assure capability to perform in a wartime situation.

- (3) Identification of emergency essential positions and agreements obtained from those employees to remain on the job and perform during wartime situations.
- (4) Resumes of "key" management and technical personnel shall be provided for those people in leadership positions permanently assigned to this contract.
- (5) Status of clearances, military commitment and duties, shots, passports, and visas for all "key" management personnel and all workers required from the US.
- (6) Process for Overseas Movement (POM) Plan to ensure all requirements of AR 600-8-101, Soldier Readiness Processing, are met for all management personnel and workers required to deploy.
- (7) Personnel shall meet minimum medical and physical requirements for the region and conditions of the field.
- (8) Contractor employee(s) may be returned if the employee's conduct endangers persons or property or is inconsistent with the interests of military security.
- (9) Contractor employee(s) to have panoramic X-Ray, and DNA sampling and Human Immunodeficiency Virus (HIV) test (if required by the PCO), for identification purposes. Subject to applicable law and host nation requirements.
- (10) Contractor employees shall be required to obtain a Geneva Convention identification card and have such card in possession at all times.
- (11) A leadership plan to assure requisite level of leadership during an event to accomplish assigned tasks and to consult with Non Commissioned Officer through General Officer level Government representatives.

b. Mobilization Plan which shall provide the following:

- (1) Personnel transportation arrangements.
- (2) Equipment list showing location and availability, both prepositioned and to be obtained.
- (3) Recall procedures for aborted mobilizations.
- (4) Timetable and listing of personnel, supplies, equipment, materials and life support features.
- (5) Mobilization activities (broken down by type & site).
- (6) Number of work-hours per shift, work-shifts per day and work-days per week.
- (7) Number of workers per crew by site.

c. Life Support Plan which shall identify the location and facilities required for personnel life support, including organic transportation, during mobilization and site activities.

d. Logistics Support Plan which shall provide the following:

- (1) List of facilities, services, maintenance and supplies.
- (2) List and sources of fuel and consumable supplies.
- (3) List and sources of construction/engineering and logistics equipment, Technical Manuals, test sets, and tools, including descriptions and quantities by site and equipment.
- (4) Identification of forward office during time of an EVENT.
- (5) List of food services.
- (6) List of Construction/Engineering Services.
- (7) List of logistics Services.

e. Contractor Security Plan. The Contractor shall be required to provide a Contractor Security Plan in accordance with the National Industrial Security Program Operation Manual (NISPOM). The Contractor plan shall include as a minimum:

- (1) Security measures for all documents which identify locations.
- (2) Classified storage and control procedures in accordance with current requirements of the NISPOM.
- (3) Procedures for disclosure of any classified or sensitive material to others; measures which ensure development and use of the approved Operational Security (OPSEC) Plan.
- (4) The capability to obtain and maintain a security clearance up to Secret level.

f. Communications Plan which shall provide the following:

- (1) List of all communications hardware, software, video equipment, power output, and frequencies by site, if available, required to establish and maintain communications connectivity.
- (2) Communications station(s).
- (3) Networking plan for both in-theater communications and connectivity to the Strategic Base (CONUS).

g. Environmental and Hazardous Materials Plan which will describe the capability to capture, package, store, and dispose of all Hazardous Material and waste.

h. Subcontracting Plan which shall outline Contractor's plan for use during an EVENT or contingency.

I. Cost Control Plan which shall identify procedures for considering cost containment in performing assigned scope of work tasks. Includes cost analysis of using GFE before commercial and leasing vice buying where cost effective and feasible.

j. Property Control and Accountability Plan which shall provide capability to account for all Government Furnished Equipment (GFE)/Government Furnished Material (GFM) and contractor procured/leased equipment. The plan shall describe a control/accountability system that is compatible with the Army's Standard Property Book System - Revised (SPBS-R) for documentation transfer.

k. Quality Control Plan to provide procedures for quality assurance in all processes, services, and products.

m. Safety Program Plan which will describe how the contractor will ensure the safety and health of all government and contractor personnel and equipment. The plan will describe how the contractor will comply with all applicable safety and health; Army Regulations, NATO Status of Forces Agreements, and federal, state and/or host country/region laws and statutes. In addition, the plan must address how accidents, hazards or noncompliance will be reported/coordinated with the on-site government representative and the process used to develop the plan of action to correct or minimize the risk to personnel. The process used to obtain a waiver for noncompliance to any of the above requirements must be described. The plan shall describe the techniques and procedures to ensure the objectives of the safety program are accomplished.

## 6.0 EXERCISE PARTICIPATION VALIDATING APPROVED PLANS.

6.1 DESCRIPTION OF WORK. At the PCO's direction, the Contractor will participate in exercises to verify the completeness and accuracy of the updated/revised Worldwide Management and Staffing Plan, Generic Undeveloped and Developed Country Management Plan(s), Regional Management Plan(s), and/or the Specific Requirements Support Plan(s). The length and complexity of these exercises will vary. The exercises will test the Contractor's logistics requirements, mobilization and deployment capability, subcontractor usage, support capabilities, materials availability, equipment, labor and the overall validity and workability of the Contractor's Plan(s). The Contractor will be required to provide all personnel, equipment and facilities necessary to participate in the exercises. Three types of exercises are possible:

a. USAMC Validation - exercise may be conducted in the Contractor's office or at any location designated by the PCO, in which a scenario will be given the Contractor to validate his Plan(s). The Contractor may be required to present specific information relative to providing engineering/construction and logistical support to the scenario.

b. CINC/MACOM Validation - the Contractor may spend up to 14 calendar days participating in a Command Post Exercise (CPX) and/or other exercise. The Contractor may be required to use planning document data to respond to the exercise scenario as necessary. The Contractor may be required to present specific information relative to providing engineering/construction and logistical support to the scenario.

c. Deployment Validation - the Contractor may be required to deploy and provide engineering/construction and logistical support in response to a CINC/MACOM funded Field Training Exercise (FTX). This validation exercise would be a modification to the contract. Participation in these exercises is identified in Section B by an unpriced Contract Line Item Number (CLIN).

6.2 At the direction of the PCO, the Contractor will coordinate with LOGSA and the supporting LSE for administrative arrangements and participation in these exercises.

## 7.0 EXECUTION OF APPROVED PLAN(S).

7.1 When directed by the PCO via a Notice To Proceed (NTP), the Contractor will deploy to a selected country or region and implement the required logistics and construction/engineering services to execute the Plan(s) developed for that specific contingency mission EVENT. The Contractor may be required to perform services 24 hours a day, 7 days a week. The Contractor will deploy with an advance team to any location in the world to support an EVENT at the PCO's direction. The composition of the Contractor's advance team will be based upon the approved plan for an EVENT and any special requirements of the country or region. The Contractor's advance team will depart from its CONUS location within 72 hours of NTP. The Contractor will be able and may be required to respond to and support up to three simultaneous EVENTS. Additionally, the Contractor will provide the following: The in-theater LSE Commander will exercise coordinating authority over the Contractor without usurping the contractual lines of communication with the PCO, Administrative Contracting Officer (ACO), Contracting Officer's Representative (COR), Contracting Officer's Technical Representative (COTR), Quality Assurance Representatives (QAR), etc. Additionally, the Contractor shall provide the following.

a. A minimum one hundred fifty (150) square feet of dedicated private office space, with locks, at each of the EVENT site(s). This space will be for use by Government personnel. The office space will include at a minimum a desk, desk light, two chairs, one filing cabinet with four drawers and locks, two line telephone service, Pentium586 note book computer system with 2016 MB RAM, mouse, hard disk (minimum 1.2GB500 MB) and 3.5 inch disk drive, external quad speed/4 disk CD-ROM, internal FAX/modem (minimum 28.8 kps V34) and latest version of software will be maintained during the life of the contract (Windows 95.11, Word Perfect Office Suite, Microsoft Office Suite (Professional), AUTO-CADD with plotter, communications software compatible, (such as but not limited to Graphical Unit Interface (GUI), Dynamic Data Exchange (DDE) and Electronic Mail) with Government systems, or that which the PCO or Administrative Contracting Officer (ACO) deems appropriate), and portable ink jet color printer.

b. Access to the office space, communications to Continental United States (CONUS), secure telephone, FAX machine, and telephone, for use by Government personnel will be available twenty four (24) hours per day, seven (7) days per week. The Government will have access to the Contractor's Management Plan(s) and other support documents during these hours for the life of the EVENT.

c. Life support and transportation for Team LOGCAP (approximately 30 personnel) will be provided by the Contractor.

7.2. All real estate acquisitions, leases or other actions necessary to support the Contractor's on-site operations will be the responsibility of the Contractor.

7.3 The Contractor is required to initiate a system suitable to control costs using the criteria of Cost/Schedule Status Report (C/SSR) system. During both planning and an EVENT, the reporting level required for use in this contract will be C/SSR unless otherwise directed by the PCO. The contractor will propose how they will capture and report costs to satisfy the tailored C/SSR. See C/SSR CDRL in Section 9 of this SOW.

7.4 The Contractor is required to implement his Property Control Plan that is compatible with the Army's Standard Property Book System-Revised (SPBS-R) or other PCO approved Government system for performing equipment/property accountability and control for all contractor acquired Government equipment/property for the life of the contract and until given disposition instructions by the PCO.

7.5 The Contractor will at all times during an EVENT have an on-site representative with authority to both negotiate and execute contract modifications.

7.6 The Contractor will at all times during an EVENT, have sufficient level of management on-site to coordinate efforts in response to, and to effectively interface with, operational through senior leadership levels.

Non-Commissioned Officers through General Officers level Government representatives.

7.7 The contractor will have sufficient managers on the ground in an EVENT and also at the Home Office to carry out Event Management operations that will include safety, quality assurance and scheduling of activities.

7.8 The Contractor will prepare, maintain and provide a daily Situation Report (SITREP) during an EVENT and will provide an AAR (After Action Review) at the end of an EVENT. The SITREP will have as a

minimum: manning strength - on board and projected; project status - completed, scheduled and show stoppers; equipment material status - on hand, projected need and show stoppers; and summary.

7.9 The execution of an EVENT would be a modification to the contract. Participation in these exercises is identified in Section B by an unpriced Contract Line Item Number (CLIN).

7.10 Upon notification by the PCO of execution for an EVENT, the Contractor will develop a Rough Order of Magnitude (ROM) detailing the resources and estimated cost to perform the requirements articulated in the CINC/MACOM Scope Of Work (SOW). The Contractor will develop the ROM within 24 hours from receipt of the EVENT SOW, and will be required to present the ROM and their detailed plan of execution to the supported CINC/MACOM in briefing format.

7.11 In preparing for deployment in support of an EVENT, the Contractor will screen the CONOPS Stocks located at Fort Polk, LA for potential source of supply if not accomplished in the planning process. If required equipment is available in CONOPS Stocks Contractor will prepare to lease and transport to theater of operations or justify in writing why the Contractor will not use the equipment. The PCO and PM will approve/disapprove waiver from use of this equipment. Included in the justification for waiver, the Contractor will address an analysis of both cost and expediency.

## 8.0 GOVERNMENT FURNISHED SERVICES AND INFORMATION.

8.1 When identified and requested by the Contractor, the Government will assist the Contractor by providing information readily available to the Department of the Army, subject to "Need To Know" security restrictions, and requirements in the NISPOM.

8.2 Army Facilities Components System (AFCS) drawings and AFCS Theater Oriented Guide Specifications (TOGS), including the Theater Construction Management System (TCMS) software, for theater of operations expedient construction will be provided to the Contractor upon his request. As an alternative the Contractor may submit to the PCO for approval, prior to initiating development of the Plan(s), proposed use of commercial or industry standards for facilities comparable ("approved equal") to and compatible with the Government's AFCS and TOGS standards.

8.3 The Government will be responsible for providing the following support during the execution of Approved Plan(s)/SOW(s):

- a. Necessary physical security for Contractor personnel acting within the scope of their employment, throughout the Theater of Operations (TO). This includes, but is not limited to, the security at Contractor's work sites, during movement throughout the TO (i.e., between work sites and living and messing areas) and, if deemed appropriate by the in-theater ACO, ingress and egress to the TO.
- b. Command and Control of all US military and US civilian movements through MSRs in and out of the Sea Ports of Debarkation (SPOD) and Aerial Ports of Debarkation (APOD). The government will coordinate/integrate contractor convoys and movements throughout the TO.
- c. Oversight of debarkation of all military vehicles, weapons systems, self or non-propelled wheeled or tracked equipment, and military materials and supplies (unless shortfalls are identified in the CINC/MACOM Operations Plan(s), thus requiring Contractor support). Includes upload and drive away capabilities for forward deployment.
- d. Coordination with applicable Embassy staff's in region or country of deployment, Host Nation Government, and the U.S. Transportation Command, of deployment to notify of Contractor's deployment and employment and clear VISA or Country Clearances if the contractor runs into problems.
- e. Incorporation of the Contractor in applicable Status Of Forces Agreements (SOFA).
- f. Emergency medical services as required. Normal medical services will be provided for Contractor's CONUS Based staff utilizing Contractor insurance. This does not apply to Foreign Nationals/ local hires except for Emergency medical services.

## 9.0 SUBMITTALS AND SCHEDULE.

9.1 Submittals: Submittals listed below will include separate submittals for Preliminary, Final and Corrected Final. Acceptable media for each type submission will be as specified in the Contract Data Requirements List (CDRL). The submittals indicated below will be provided/forwarded via CD ROM to those addressees listed in Appendix D.

Submittal

- a. Worldwide Management and Staffing Plan
- b. Generic Undeveloped Country and Developed Country Management Plan(s)
- c. Regional Management Plan(s)
- d. Specific Requirements Support Plan(s)
- e. Trip, Site or Exercise Report(s)
- f. Daily EVENT SITREP (S)

NOTE: WILL SHALL MAIL ALL CLASSIFIED DOCUMENTS AS REQUIRED UNDER APPLICABLE SECURITY REGULATIONS.

9.1.1 The contractor will provide to the PCO, for the life of the contract, activity summaries, trip reports, and other reports listed in section 9.7.2.1, below. The PCO may change the format required for these reports at any time during the life of the contract.

9.1.2 The trip reports will include a complete summary of each trip, identity of persons contacted, addresses, telephone numbers, reasons for trip, accomplishments and action items.

9.2 Schedule. The following Schedule applies to submission of all reports or plans identified below or elsewhere in the contract SOW:

- a. Monthly Status - First working day of each month after NTP

- b. Trip Reports - 7 calendar days after completion of each trip
  - c. Exercise Reports - 7 calendar days after completion of each exercise
  - d. Daily EVENT SITREP - Daily situation status during an EVENT
  - e. EVENT Lessons Learned - Every 60 days
  - f. EVENT After Action Report - 30 days after conclusion of each EVENT
  - g. Cost Schedule Status Report - Weekly during and EVENT, otherwise every 30 days.
  - h. Advance Travel Report - Weekly, displaying the scheduled travel for the next 4 weeks
  - i. Draft Regional/Generic Developed and Undeveloped Country Plans Specific/CINC/MACOM Specific Requirements Management or Support Plans - - 120 days after NTP and every 30 days thereafter
  - jj. Government Review of Draft Plans - 45 Days after receipt from contractor
  - kk. On-Board Review of Draft Plans - TBD
- II. Final Regional/Generic Developed and Undeveloped Country Plans Country Specific/CINC/MACOM Specific Requirements Management or Support Plans\* - 60 Days after receipt of corrected draft from government
- \* On-Board review of corrected final to be held only if required.

CONTRACT DATA REQUIREMENTS LIST (1 Data Item)				Form Approved OMB No. 0704-0188						
A. CONTRACT LINE ITEM NO.:0006AA/1006AA/ 2006AA/3006AA/4006AA		B. EXHIBIT  A		C. CATEGORY: TDP __TM _OTHER _MISC						
D. SYSTEM/ITEM  LOGCAP		E. CONTRACT/PR NO. DAAB07-97-D-C759		F. CONTRACTOR DYNCORP AEROSPACE TECHNOLOGY						
1. DATA ITEM NO.	2. TITLE OF DATA ITEM  Scientific and Technical Reports			3. SUBTITLE  LOGCAP Monthly Status Report						
4. AUTHORITY (Data Acquisition Document No.) DI-MISC-80711		5. CONTRACT REFERENCE SOW para. 9.2 a		6. REQUIRING OFFICE						
7. DD 250 REQ LT	9. DIST STATEMENT REQUIRED	10. FREQUENCY See Item 16	12. DATE OF FIRST SUBMISSION See Item 16	14. DISTRIBUTION						
8. APP CODE		11. AS OF DATE See Item 16	13. DATE OF SUBSEQUENT SUBMISSION See Item 16	a. ADDRESSEE	Draft	Final				
					Reg					
16. REMARKS. Delete preparation instructions of the DID and submit in contractor format.										
Submit the first working day of each month after the notice to proceed (NTP).				See Appendix D		1				

	15. TOTAL		1	
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CONTRACT DATA REQUIREMENTS LIST (1 Data Item)					Form Approved OMB No. 0704-0188							
A. CONTRACT LINE ITEM NO.:0006AB/1006AB/ 2006AB/3006AB/4006AB		B. EXHIBIT  B		C. CATEGORY: TDP __ TM - OTHER _MISC								
D. SYSTEM/ITEM  LOGCAP			E. CONTRACT/PR NO. DAAB07-97-D-C759		F. CONTRACTOR DYNCORP AEROSPACE TECHNOLOGY							
1. DATA ITEM NO.	2. TITLE OF DATA ITEM Scientific and Technical Reports			3. SUBTITLE LOGCAP Trip Report								
4. AUTHORITY (Data Acquisition Document No.) DI-MISC-80711			5. CONTRACT REFERENCE SOW para. 9.2b		6. REQUIRING OFFICE							
7. DD 250 REQ LT	9. DIST STATEMENT REQUIRED	10. FREQUENCY See Item 16	12. DATE OF FIRST SUBMISSION See Item 16		14. DISTRIBUTION  b. COPIES							
8. APP CODE		11. AS OF DATE See Item 16	13. DATE OF SUBSEQUENT SUBMISSION See Item 16		a. ADDRESSEE	Draft		Final				
						Reg		Repro				
16. REMARKS. Delete preparation instructions of the DID and submit in contractor format.												
Submit seven (7) days after completion of each trip.												
See Appendix D												
15. TOTAL												
1												

CONTRACT DATA REQUIREMENTS LIST (1 Data Item)					Form Approved OMB No. 0704-0188							
A. CONTRACT LINE ITEM NO.:0006AC/1006AC/ 2006AC/3006AC/4006AC		B. EXHIBIT  C		C. CATEGORY: TDP __ TM - OTHER _MISC								
D. SYSTEM/ITEM  LOGCAP			E. CONTRACT/PR NO. DAAB07-97-D-C759		F. CONTRACTOR DYNCORP AEROSPACE TECHNOLOGY							

1. DATA ITEM NO.		2. TITLE OF DATA ITEM Scientific and Technical Reports		3. SUBTITLE LOGCAP Exercise Report						
4. AUTHORITY (Data Acquisition Document No.) DI-MISC-80711			5. CONTRACT REFERENCE SOW para. 9.2c		6. REQUIRING OFFICE					
7. DD 250 REQ	9. DIST STATEMENT REQUIRED	10. FREQUENCY	12. DATE OF FIRST SUBMISSION	14. DISTRIBUTION						
LT		See Item 16	See Item 16		b. COPIES					
8. APP CODE		11. AS OF DATE	13. DATE OF SUBSEQUENT SUBMISSION	a. ADDRESSEE	Draft	Final				
16. REMARKS. Delete preparation instructions of the DID and submit in contractor format.										
Submit seven (7) days after the completion of each exercise.				See Appendix D		1				
				15. TOTAL		1				

<b>CONTRACT DATA REQUIREMENTS LIST</b> (1 Data Item)				Form Approved OMB No. 0704-0188						
A. CONTRACT LINE ITEM NO. 0006AG/1006AG/ 2006AG/3006AG/4006AG		B. EXHIBIT G		C. CATEGORY: TDP __ TM - OTHER _MISC						
D. SYSTEM/ITEM LOGCAP		E. CONTRACT/PR NO. DAAB07-97-D-C759		F. CONTRACTOR DYNCORP AEROSPACE TECHNOLOGY						
1. DATA ITEM NO.		2. TITLE OF DATA ITEM Scientific and Technical Reports		3. SUBTITLE LOGCAP Daily EVENT SITREP						
4. AUTHORITY (Data Acquisition Document No.) DI-MISC-80711			5. CONTRACT REFERENCE SOW para. 7.8 and 9.2d		6. REQUIRING OFFICE					
7. DD 250 REQ	9. DIST STATEMENT REQUIRED	10. FREQUENCY	12. DATE OF FIRST SUBMISSION	14. DISTRIBUTION						
LT		See Item 16	See Item 16		b. COPIES					
8. APP CODE		11. AS OF DATE	13. DATE OF SUBSEQUENT SUBMISSION	a. ADDRESSEE	Draft	Final				
16. REMARKS. Delete preparation instructions of the DID and submit in contractor format.										
Submit daily during execution of a LOGCAP EVENT.				See Appendix D		1				

	15. TOTAL		1	

CONTRACT DATA REQUIREMENTS LIST (1 Data Item)					Form Approved OMB No. 0704-0188										
A. CONTRACT LINE ITEM NO.:0006AD/1006AD/ 2006AD/3006AD/4006AD		B. EXHIBIT  D		C. CATEGORY: TDP __ TM - OTHER _MISC											
D. SYSTEM/ITEM  LOGCAP			E. CONTRACT/PR NO. DAAB07-97-D-C759		F. CONTRACTOR DYNCORP AEROSPACE TECHNOLOGY										
1. DATA ITEM NO.	2. TITLE OF DATA ITEM Scientific and Technical Reports			3. SUBTITLE LOGCAP EVENT Lessons Learned Report											
4. AUTHORITY (Data Acquisition Document No.) DI-MISC-80711			5. CONTRACT REFERENCE SOW para. 9.2e		6. REQUIRING OFFICE										
7. DD 250 REQ  LT	9. DIST STATEMENT REQUIRED	10. FREQUENCY  See Item 16	12. DATE OF FIRST SUBMISSION  See Item 16		14. DISTRIBUTION  b. COPIES										
8. APP CODE	11. AS OF DATE	13. DATE OF SUBSEQUENT SUBMISSION	a. ADDRESSEE	Draft	Final										
16. REMARKS. Delete preparation instructions of the DID and submit in contractor format.															
Submit every sixty (60) days during execution of a LOGCAP event.											See Appendix D	1			
											15. TOTAL	1			

CONTRACT DATA REQUIREMENTS LIST (1 Data Item)					Form Approved OMB No. 0704-0188							
A. CONTRACT LINE ITEM NO.:0006AE/1006AE/ 2006AE/3006AE/4006AE		B. EXHIBIT  E		C. CATEGORY: TDP __ TM - OTHER _MISC								
D. SYSTEM/ITEM  LOGCAP			E. CONTRACT/PR NO. DAAB07-97-D-C759		F. CONTRACTOR DYNCORP AEROSPACE TECHNOLOGY							

1. DATA ITEM NO.		2. TITLE OF DATA ITEM Scientific and Technical Reports		3. SUBTITLE LOGCAP EVENT After Action Report						
4. AUTHORITY (Data Acquisition Document No.) DI-MISC-80711			5. CONTRACT REFERENCE SOW para. 9.2f		6. REQUIRING OFFICE					
7. DD 250 REQ	9. DIST STATEMENT REQUIRED	10. FREQUENCY	12. DATE OF FIRST SUBMISSION	14. DISTRIBUTION						
LT		See Item 16	See Item 16		b. COPIES					
8. APP CODE		11. AS OF DATE	13. DATE OF SUBSEQUENT SUBMISSION	a. ADDRESSEE	Draft	Final				
16. REMARKS. Delete preparation instructions of the DID and submit in contractor format.										
Submit thirty (30) days after the completion of a LOGCAP event.				See Appendix D		1				
				15. TOTAL		1				

<b>CONTRACT DATA REQUIREMENTS LIST</b> (1 Data Item)				Form Approved OMB No. 0704-0188						
A. CONTRACT LINE ITEM NO.:0006AF/1006AF/ 2006AF/3006AF/4006AF		B. EXHIBIT F		C. CATEGORY: TDP __ TM - _OTHER _MISC						
D. SYSTEM/ITEM LOGCAP		E. CONTRACT/PR NO. DAAB07-97-D-C759		F. CONTRACTOR DYNCORP AEROSPACE TECHNOLOGY						
1. DATA ITEM NO.		2. TITLE OF DATA ITEM Scientific and Technical Reports		3. SUBTITLE LOGCAP Advance Travel Report						
4. AUTHORITY (Data Acquisition Document No.) DI-MISC-80711			5. CONTRACT REFERENCE SOW para. 9.2h		6. REQUIRING OFFICE					
7. DD 250 REQ	9. DIST STATEMENT REQUIRED	10. FREQUENCY	12. DATE OF FIRST SUBMISSION	14. DISTRIBUTION						
LT		See Item 16	See Item 16		b. COPIES					
8. APP CODE		11. AS OF DATE	13. DATE OF SUBSEQUENT SUBMISSION	a. ADDRESSEE	Draft	Final				
16. REMARKS. Delete preparation instructions of the DID and submit in contractor format.										

Submit weekly displaying scheduled travel for the next four (4) weeks.	See Appendix D		1	
	15. TOTAL		1	

CONTRACT DATA REQUIREMENTS LIST (1 Data Item)				Form Approved OMB No. 0704-0188	
A. CONTRACT LINE ITEM NO.:0007AA/1007AA/ 2007AA/3007AA/4007AA		B. EXHIBIT  H		C. CATEGORY: TDP __ TM _ OTHER _ F __	
D. SYSTEM/ITEM  LOGCAP		E. CONTRACT/PR NO. DAAB07-97-D-C759		F. CONTRACTOR DYNCORP AEROSPACE TECHNOLOGY	
1. DATA ITEM NO.	2. TITLE OF DATA ITEM Cost Reporting		3. SUBTITLE Cost Schedule Status Report (C/SSR)		
4. AUTHORITY (Data Acquisition Document No.) DI-F-6010		5. CONTRACT REFERENCE SOW para. 7.3 & 9.2g		6. REQUIRING OFFICE	
7. DD 250 REQ	9.DIST STATEMENT REQUIRED	10. FREQUENCY	12. DATE OF FIRST SUBMISSION	14. DISTRIBUTION	
		See Item 16	See Item 16	b. COPIES	
8. APP CODE		11. AS OF DATE	13. DATE OF SUBSEQUENT SUBMISSION	a. ADDRESSEE	Draft      Final
		See Item 16	See Item 16		Reg      Repro
16. REMARKS. Complete IAW instructions of the DID					
				See Appendix D	1
Submit C/SSR weekly during EVENT or EXERCISE.					
				15. TOTAL	1

10.1 The Contractor will possess an active Facilities Clearance to the SECRET level before contract award as issued by the Defense Investigative Service (DIS). This clearance will include both access to secure documents involving the SECRET classification, and storage capabilities to the same level. The Contractor will be required to develop as part of the Management Plan(s) an OPSEC Plan defining the measures he intends to employ to protect sensitive information. Additionally, the Contractor will submit for approval by the PCO within fifteen (15) calendar days of contract award, an OPSEC Plan defining his initial plan to safeguard classified or sensitive material.

10.2 The OPSEC Plan will be developed in accordance with the current NISPOM requirements and the Defense Contract Security Classification Specification (DD Form 254). The Contractor will submit the name and qualifications with the OPSEC Plan of the individual within his organization that will act as the Contractor's Security Manager during performance of the contract. This individual is subject to review and approval of the PCO, and will be removed and replaced if so directed by the PCO.

#### 11.0 DATA BASE REQUIREMENTS.

11.1 The Contractor will develop and maintain the LOGCAP Worldwide Data Base, using the most current version of commercial off-the-shelf software, in a format that is accessible to, acceptable to and approved by the Government. The Contractor will provide engineering/ construction and logistics resource information that identifies source, availability and acquisition information relative to identified requirements as part of the Worldwide Management and Staffing Plan, the Generic Undeveloped and Developed Country Plan(s), the Regional Management Plan(s), and the Specific Requirements Support Plan(s).

11.1.2 The Contractor will update the database beyond the data provided by the Government (from an existing database). The Contractor will incorporate additional sources (potential suppliers) as the Contractor develops their Plan(s).

11.2 The data to be provided will be used by the Contractor to prepare, and implement upon an event, his management Plan(s) for providing essential equipment, services, utilities, materials, and facilities in each identified contingency area. Submittal(s) will be a complete resource listing for each country/region. Subsequent submittals will be for revised or changed data in the format of the original submittal.

11.3 Design drawings, site plans, and maps required to support LOGCAP planning or execution will be provided, if on computer diskettes, in a form that is compatible with commercial graphics software (Intergraph and AUTO-CADD). Narratives or specifications will be provided in "Microsoft Word". Specifications need only be referenced rather than furnishing the entire specification.

11.4 The data base will define the sources and resources for each country from available Government, Private, Commercial and Industrial information sources. This data is to be stored in a format that is compatible with the general format used to store source/resource material, and implemented in various ways so that space is conserved and security is observed as classified information is in the requirements data base. This procedure is to be observed even when the source/resource information, and the cross reference of the two are not classified. These sources/resources are to include, but are not limited to the following data element descriptions.

11.4.1 Resource Information Table. This table is used to define, in a non-classified format, the description, characteristic, and cross coding of the basic resource code that is derived from the individual Government, Private, Commercial, and Industrial information sources.

a. Basic Resource Identification Code. Each resource identified will be coded at the level of identification or by the native code of the source information material. This is a 25 digit ALPHA/NUMERIC CODE. This code must be sufficiently identifiable so that future verification and updating can take place.

b. Resource Description. Narrative description of the resource. Enter up to 5 lines of information.

c. AR 415-28 Category Code. Each resource will be related to a Category Code from AR 415-28 when this will enhance the use of the data base for implementing the plan. This is a 5 digit ALPHA/NUMERIC CODE.

d. Standard Resource Identification Code. Each resource identified in various source information material, that might be used by the contractor in the implementation of the plan, will be coded to a standard code set. This code set is to be identified and maintained by the Contractor via experience in using various source information materials. This is a 25 digit ALPHA/NUMERIC CODE.

e. Resource Type Code. A two digit ALPHA/NUMERIC CODE will be assigned to each resource. The two characters will be used in conjunction with the basic resource identification code and the standard resource identification code to further define and summarize the specific resource. Type Codes may include but are not limited to:

(1) Construction, Vertical -CV

(2) Construction, Horizontal -CH

(3) Equipment, Automotive -EA

(4) Equipment, Construction -EC

(5) Facility, Pre-Engineered -FP

(6) Facility, Commercial -FC

(7) Facility, Install Equipment -FE

(8) Government & Financial Offices -GV

(9) Laundry & Janitorial-EQPT, SRV, SUP -LD

(10) Material, Class I-SUBSISTENCE -M1

(11) Material, Class II-CLOTHING, INDIV.EQPT -M2

(12) Material, Class III-POL -M3

(13) Material, Class IV-CONSTRUCTION MTLs -M4

(14) Material, Class V-AMMUNITION -M5

(15) Material, Class VI-PERSONAL DEMAND -M6

(16) Material, Class VII-MAJOR END ITEMS -M7

(17) Material, Class VIII-MEDICAL -M8

(18) Material, Class IX-REPAIR PARTS -M9

(19) Real Estate -RE

(20) Service, Engineering/Professional -SE

(21) Service, Food -SF

(22) Service, Labor -SL

(23) Service, Transportation, Personnel & Material -ST

(24) Storage & Material Handling Equipment, Warehouses -SW

(25) Utilities-HVAC, Water, Sewage, Power -U1

(26) Service, Maintenance, ORG< DS< GS -MA

(27) Service, Supply, SSA Operations -SA

(28) Service, Supply, Warehousing -S1

(29) Service, Supply, Other, Redistribution -S2

f. Unit of Measure. A two digit ALPHA CODE that indicates the unit in which the resource is measured when applicable. Codes willshall be existing standard industry codes when available. Examples are, but are not limited to:

(1) Each -EA

(2) Foot -FT

(3) Meter -MT

(4) Gallon -GL

g. Related Resources. Identify any other resources that are used with, required with, or contingent upon this resource being in place. Enter a 25 character ALPHA/NUMERIC CODE for each related resource. Enter up to 5 resource codes.

h. Prepositioned Resource. A two digit ALPHA/NUMERIC CODE that indicates the resources level of preposition desirability.

#### 11.4.2 Source Information Table

This table is used to identify (not classified), to give contact information, and to store other characteristics of a source for a resource.

a. Source Code. A twenty digit ALPHA/NUMERIC CODE that uniquely identifies the source of a resource. A native code from the information source material or a created code by the contractor. A suggested format for this code is the Country Code and the sources phone number.

b. Source Identification. Narrative fields and/or individual fields to identify the source for the required resource. Willshall include location and contact information. Individual Fields might include: Name, 1st Address Ln 1, 1st Address Ln 2, 1st City, 1st State, Country, 2nd Address Ln 1, 2nd Address Ln 2, 2nd City, 2nd State, Telephone 1, Telephone 2, Fax1, Fax2, Cable/Telex No1, User Codes, Reliability Codes Etc.

c. Regional Code. A two digit ALPHA/NUMERIC CODE assigned by the Contractor to each region for the Contractor's use in defining geographic areas. No two regions willshall have the same code. Existing standard codes willshall be used when available.

d. Country Code. A three digit ALPHA/NUMERIC CODE willshall be assigned by the Contractor to each country in each major operational area. No two countries willshall have the same code worldwide. Existing standard codes willshall be used when available.

#### 11.4.3 Resource/Source/Availability Table(s)

This table is used to cross reference, in an unclassified format, the resource with source using the respective codes. This cross reference via codes is to allow for a single input of resource definition and source definition. This table may also be used to specify the availability information if applicable at this level of resource coding.

a. Source Code. See definition above.

b. Basic Resource Identification Code. See definition above.

c. Availability Statement. Narrative statement and individual fields that qualifies and quantifies the source capability to provide the required resource. Individual Fields might include: Qty Available 1, Per Period 1, Price 1 etc.

d. Acquisition Time. State the number of days required to have the resource in place and ready to be used for its intended purpose. Time in days willshall be stated from the order to execute to the readiness date.

11.4.4 Plan Requirements Table(s). This table is used to specify the plan requirements of resources and to allow the user to specify specific sources from the available sources.

a. Operational Area Code. A two digit ALPHA/NUMERIC CODE willshall be assigned to each theater operational area included in the contract. Codes willshall be assigned by the Government at contract award. If security classification is required, the code identification willshall be handled accordingly.

b. Regional Code. See definition above.

c. Operational Country Code. A two digit ALPHA/NUMERIC CODE willshall be assigned by the Government as needed to each country. No two countries willshall have the same code. If security classification is required, the code identification willshall be handled accordingly.

d. Country Code. See definition above.

e. Mission Code. A two digit ALPHA CODE willshall be assigned to identify the type of military activity that the operational resource requirement is based on. These codes include:

(1) Forced Entry -FE

(2) Counter Drug -CD

(3) Peaceful Engagement -PE

(4) Military Buildup -MB

(5) Life Support -LS

f. Force Measure. A one digit ALPHA/NUMERIC CODE willshall be assigned to quantify the deployed/support force in thousands of personnel.

g. Requirement Period Code. One digit ALPHA CODE that indicates the period in which the resource is required and used.

(1) Initial -I

(2) Sustainment -S

h. Quantity Required. A seven digit NUMERIC FIELD to quantify the required amount of the resource expressed in the unit of measure.

i. Unit Price. A nine digit NUMERIC FIELD to quantify the unit price of the item required.

j. Basic Resource Identification Code. See definition above.

k. Source Code. See definition above.

l. Department of Defense Activity Address Code (DODAAC) and Derivative Unit Identification Code (UIC). The AMC LOGSA will establish Contingency DODAACs and Derivative UICs to support CINC OPLANS for Class II, IV, VII, and IX operations. The Contractor will request and utilize those DODAACs and UICs established by LOGSA and coordinated through the ACO and LSE to support Class II, IV, VII, and IX operations in the designated Theater of Operations.

11.4.5 Resource Data Base Elements

A. Operational Area - 2 Alpha/Numeric

B. Regional Code - 2 Alpha/Numeric

C. Country Code - 3 Alpha/Numeric

D. Mission Code - 2 Alpha

E. Force Measure Code - 1 Alpha/Numeric

F. Resource Identification - 5 lines, 80 char each (minimum for narrative only) see text to implement other fields

g. Source Identification - 2 lines, 80 char each (minimum for narrative only) see text to implement other fields

h. Availability Statement - may be a production rate, stock quantity or capability. State if prepositioning is required or is different from that which is standard for this item. 2 lines, 80 char each (minimum for narrative only)see text to implement other fields

i. Acquisition Time - days from the order to execute to the time the resource is in place and ready to serve its intended purpose. -3 numeric

j. Basic Resource ID Code - 25 alpha/numeric

k. Resource Type Code - 2 alpha

l. Requirement Period Code - 1 alpha

m. Unit Of Measure - 2 alpha

n. Quantity Required - 7 numeric

o. Unit Price - 9 numeric

p. Related Resources - 25 alpha/numeric (5 entries)

## **APPENDIX A DEFINITIONS**

1. AREA OF RESPONSIBILITY (AOR) - Those geographic boundaries in which a CINC/MACOM or other Department of the Army organization has an assigned mission to provide complete military planning, operations and support functions.
2. CONTINGENCY CONTRACT - A properly executed contract under which the contractor would be required to maintain an acceptable level of readiness during peacetime. The contract would also include one or more options for performance during specified wartime situations. If such a situation should occur, a duly authorized contracting officer would exercise the option(s).
3. CONTRACT MANAGEMENT - The U.S. Army Materiel Command, Communications Electronics Command (CECOM), Fort Monmouth, NJ, is the contracting agency for the AMC LOGCAP Support Contract. As the Contracting Activity for this contract, they have the authority, through a duly appointed Procuring Contracting Officer (PCO), to enter into, administer, and/or terminate this contract and make related determinations and findings. The PCO is responsible for ensuring performance of all necessary actions for effective contracting to include, but not limited to, those activities/functions required to prepare the scope of work, solicitation, and request for bid for the award of the AMC LOGCAP Support Contract. Responsibilities after award are in accordance with those defined in the contract and those applicable portions of the Federal Acquisition Regulation (FAR) and the Army Federal Acquisition Regulation Supplement (AFAR).
4. ENGINEERING SERVICES - Applies to engineering, design and construction services and real property maintenance activities (facilities engineering).
5. EVENT - Contingency conditions from heightened international tensions or states of military readiness through period of armed conflict up to and including a Congressionally declared state of war.
6. FORCE - Military personnel and DOD civilians necessary to fulfill a mission.
7. FLY AWAY PACKAGE - A collection of tools, automatic data processing equipment, office equipment and communications equipment required to begin work immediately and is deployed with the Contractor's Advance Team.
84. HOST NATION SUPPORT (HNS) - Civil and military assistance rendered in peace and war by a host nation to allied forces which are located on or in transit through the host nation's territory. The basis for such assistance are bilateral or multilateral agreements concluded between the host nation and nation(s) having forces operating in the host nation's territory.
9. LIFE SUPPORT - To include but not limited to laundry, latrines, showers, potable water storage and distribution, power generation, waste water collection and disposal, food service, bulk fuel storage and distribution, administration and MWR.
105. LOGISTICS - Activities that support the movement and sustainment of a force. The five functional elements of logistics are: supply, maintenance, transportation, services and facilities.
116. ON-BOARD REVIEW - Conferences designated by the PCO to review Contractor progress or evaluate Contractor submitted documents. All On-Board review conferences will be held where designated by the PCO.
12. PREPOSITIONED EQUIPMENT - Equipment procured by the Government and/or the Contractor, and prepositioned prior to activation of an EVENT.
13. PROGRAM MANAGEMENT - A responsibility, directed by DA DCSLOG to THE USAMC. USAMC is the executive agent for program management of the LOGCAP program. Those PM functions include management of this AMC LOGCAP Support Contract for both logistics and engineering services. As the PM for LOGCAP, AMC is responsible for all facets of the program from identification and inclusion of contract requirements through contract requirements execution, and execution of an approved LOGCAP Plan in a designated theater of operations. During an EVENT execution, the LSE Commander will be the single focal point for all LOGCAP actions in the theater of operations, channeling those requirements in the appropriate activity/agency and keeping the PM advised of day-to-day LOGCAP operations.
147. UMBRELLA CONTRACT - A broad contract that covers many functional areas in one or more locations. One prime Contractor with a suitable management structure could provide services by using a combination of organic assets, HNS, and third country contractors.8.

## **APPENDIX B ACRONYMS AND ABBREVIATIONS**

AAR After Action Review

ACO Administrative Contracting Officer

ACOM Atlantic Command

A/DACGADACG Arrival/Departure Air Control Group

ADPE Automatic data processing equipment  
AFCS Army Facilities Components System  
AMC Air Mobility Command  
AMC Army Materiel Command  
AOR Area of Responsibility  
APO Army Post Office  
APOD Aerial Port of Debarkation  
AR Army Regulation  
ASCC Army Service Component Command  
AVIM Aviation Intermediate Maintenance  
BDE Brigade  
BN Battalion  
CD Compact Disc  
CDRL Contract Data Requirements Lists  
CEB Clothing Exchange and Bath  
CECOM Communications and Electronics Command  
CENTCOM Central Command  
CEO Chief Executive Officer  
CINC Commanders' in Chiefs'  
CLIN Contract Line Number  
CONOPS Contingency Operations  
CONUS Continental United States  
COR Contracting Officer's Representative  
CPX Command Post Exercise  
CS Command Support  
CSS Combat Service Support  
C/SSR Cost Schedule Status Report  
DCSLOG Deputy Chief of Staff Logistics  
DDE Dynamic Data Exchange  
DIS Defense Investigative Service  
DOD Department of Defense  
DODAAC Department of Defense Activity Address Code  
DRMO Defense Reutilization and Marketing Office  
ENG Engineering  
EUCOM European Command  
EUSA Eighth U.S. Army  
EVAC Evacuation  
FAX Facsimile

FB Forward Base  
FORSCOM U.S. Army Forces Command  
FTP File Transfer Protocol  
FTX Field Training Exercise  
GFE Government Furnished Equipment  
GFM Government Furnished Material  
GS General Support  
GUI Graphical Unit Interface  
HNS Host Nation Support  
HQ Head Quarters  
HVAC Heating, Ventilating and Air Conditioning  
IPR In Progress Review  
ISP Interim Support Package  
JTF Joint Tactical Forces  
LOGCAP Logistics Civil Augmentation Program  
LOGMARS Logistics Applications of Automated Markings and Reading Symbols  
LOGSA Logistics Support Activity  
LSE Logistics Support Element  
LT Light  
MACOM Major Command  
MB Mega Byte  
MASH Mobil Army Hospital  
MECH Mechanized  
MED Medical  
MHE Materiel Handling Equipment  
MRE Meal Ready to Eat  
MTOE Modified Table of Organization  
MWR Morale, Welfare, and Recreation  
NATO North Atlantic Treaty Organization  
NISPOM National Industrial Security Program Operation Manual  
NTP Notice To Proceed  
OCONUS Outside Continental U.S.  
OOTW Operations Other Than War  
OPLAN Operations Plan  
OPSEC Operational Security  
PACOM Pacific Command  
PCO Procuring Contracting Officer

PM Program/Project Manager  
POL Petroleum, Oil and Lubricants  
POM Process for Overseas Movement  
QAR Quality Assurance Representatives  
RF Radio Frequency  
RAM Random Access Memory  
ROM(ADP app'l) Read Only Memory  
ROM(Cost app'l) Rough Order of Magnitude  
RTCH Rough Terrain Container Handler  
RSO&I Reception, Staging, Onward Movement and Integration  
SITREP Situation Report  
SLIN Sub Line Item Number  
SOFA Status of Forces Agreement  
SOUTHCOM Southern Command  
SOW Statement of Work  
SPBS-R Standard Property Book System- Revised  
SPOD Sea Port of Debarkation  
SSA Supply Support Activity  
ST Short Ton  
STAMIS Standard Army Management Information Systems  
TAY To Accompany Troops  
TBD To Be Determined  
TCMS Theater Construction Management System  
TDA Table of Distribution and Allowances  
TMEP Theater Mortuary Evacuation Point  
TOGS Theater Oriented Guide Specifications  
TUSA Third U.S. Army  
UIC Unit Identification Code  
USAMC United States Army Materiel Command  
USAREUR United States Army Europe  
USARPAC U.S. Army Pacific  
USARSO U.S. Army Southern Command

#### SAMPLE LIST OF STAMIS SYSTEMS

#### APPENDIX C

**OPERATION OF STANDARD ARMY MANAGEMENT INFORMATION SYSTEMS (STAMIS).** The Contractor shall operate a number of STAMIS and associated support automated systems in support of requirements specified in this statement of work. The Contractor shall coordinate with the Government to ensure the latest available software versions are installed on Contractor operated systems. The Contractor shall provide recommendations to the Government on ways to improve or streamline data communications and mission effectiveness. The Government will maintain STAMIS. STAMIS currently being supported are:

a. **ASIMS.** The Army Standard Information Management System is used to transmit terminal Applications Processing System (TAPS) data and receive data queries via ASIMS (TM 38-L03-24).

- b. **DS4.** The Direct Support Unit Standard Supply System is a standard inventory management system at the direct support level for Class II, III (packaged), IV, VIII and IX items at the direct support level (TM 38-L32).
- c. **FMIS.** The Fleet Management Information System simplifies the day to day process of vehicle dispatching by providing an automated vehicle dispatch form and register, real time vehicle data and a database for development of utilization statistics and reports required by major commands (MACOMs) and the General Services Administration (GSA). (TRADOC FMIS Manual).
- d. **LOGMARS(T).** The Logistics Application of Automated Marking and Reading Symbols System, Tactical provides automated receipt processing and inventory/location survey applications for the Army Intermediate Level Supply System (SAILS) and the Standard Army Retail Supply System-1 (SARSS-1) (TM 38-L19-1 and TM 38-L19-2).
- e. **SAILS.** The Standard Army Intermediate Level Supply System is a computerized supply function and related financial transactions. Examples of subsystems include:
- (1) Continuing Balance System Expanded (CBS-X) provides reports for all issues, receipts and adjustment transactions against the Army Material Command (AMC) list of selected stock numbers.
  - (2) Selected Items Management System - Expanded (SIMS-X) is designed to give the Inventory Control Point (ICP) visibility of on-hand assets for selected items (RICC 8) based on high dollar value, criticality, etc. The SIMS-X reaches across retail, intermediate and wholesale levels.
  - (3) Installation Supply Serialization System (IS3) is a serial number tracking system used to maintain visibility over small arms, crew served weapons, controlled cryptographic items, M43A1 chemical detector cells, security category 1 non-nuclear missiles and rockets.
- f. **SAMS-I.** The Standard Army Maintenance System-I produces maintenance work orders, requisitions parts, manages bench stock, manages shop workload and provides detailed labor costs related to specific work orders (ADSM-18-L-26 and AHN-BUR-UM).
- g. **SAMS-II.** The Standard Army Maintenance System-II provides maintenance management information related to work orders, shop capabilities, backlog, manpower, and parts cost and inoperative equipment status. (ADSM-18-L-26 and AHO-BUR-UM)
- h. **SARSS-1(I).** The Standard Army Retail Supply System-1 provides stock record accounting and supply management at the direct support unit (DSU) storage site level. (TM-38-L19-1).
- i. **SPBS-R.** The Standard Property Book System - Redesign is an interactive automated property accounting system that provides property accountability in accordance with AR 710-2, DA Pam 710-1, and other applicable publications. The system provides asset visibility (Automated Data Systems Manual (SPBS-R)).
- j. **SPBS-R-ITDA.** The Standard Property Book System - Redesign provides standardized, automated functional procedures/processes for property accounting, equipment management and asset reporting.
- k. **ULLS-II.** The Unit Level Logistics System provides management of unit maintenance and repair parts documentation (ADSM-18-L21 and AWA-ZTH-UM).
- l. **ULLS-S4.** The ULLS-S4 is an on-line, interactive, microcomputer system that automates the management and control of property, supplies and budget information through the hand receipt, supply document registers and budget processes (ULLS-S4 Unit Level Installation Survey Handbook).
- m. **ARMYLOG.** The Army Logistics System is used to research various logistical data relating to Army items that are available through the Army supply system (ARMYLOG Users Manual).
- n. **FEDLOG.** The Federal Logistics system is used to: cross relate part numbers and stock numbers; determine the supplier's name and address; obtain management data for procurement, requisitioning, storing and issuing for logistical purposes; determine proper freight standards for an item and obtain logistics information specifically for the Air Force, Army and Navy. The FEDLOG system is available on Compact Disk (CD) Read Only Memory (ROM) media (FEDLOG Users Manual).
- o. **ILAP.** The Integrated Logistics Analysis Program is an automated information management system for maintenance and supply managers at the Division Material Maintenance Center (MMC) level or the Stock Control Section of a non-Divisional Supply Support Activity (SSA). The ILAP generates reports from multiple databases (ILAP-UM Users Manual).
- p. **OSC.** The Operation Supply Capability is designed to speed up the time it takes for users to receive requested materiel and better manage inventories by providing same-day status and passing action of requests to the source of supply. This capability is available through ULLS and SAMS.

#### APPENDIX D

#### MAILING ADDRESSES

1. Commander

U.S. Army Materiel Command, Communications and -Electronics Command

ATTN: AMSEL-ACCA-C-AS

Fort Monmouth, NJ 07703-5000

2. Commander 3. Executive Director

US Army Materiel Command USAMC Logistics Support Activity (AMC)

ATTN: Attn: AMCLG-RL ATTN: Attn: AMXLS-G

5001 Eisenhower Avenue Redstone Arsenal, AL 35898-7466

Alexandria, VA 23333-0001

4 . HQDA ODCSLOG5. 5. Commander

Pentagon Logistics Support Element - Far  
East

ATTN: DALO-POD ATTN: AMXLS-LSE-K

Washington, D.C.C 20310-0523 Bldg 2681 (Yongsan, Korea)

Unit 15293

APO AP 96205-0066

6. Commander 7. Commander

U.S. Army, South U.S. Army, Pacific

ATTN: USARSO-ODCSENG ATTN: APLG-PI

APO AA 34004-5000 Fort Shafter, HI

APO 96858-5100

8. Commander 9. Commander

U.S. Army, Europe Logistics Support Element - Europe

ATTN: USAREUR-ODCSENG ATTN: AMXLS-LSE-E

Heidelberg, Germany Unit 29331

APO AE 09014 APO AE 09266

10. Commander-in-Chief 11. Commander

U.S. Pacific Command Logistics Support Element -CONUSCINPAC

ATTN: J-4/J-44 ATTN: AMXLS-LSE-C4/LT

Box 64020 Bldg. 200

Camp H.M. Smith, HI 96861-4020 Fort McPherson, GA 30330-6000

12. Commander 13. Commander

U.S. Army Forces Command Third U.S. Army

ATTN: (G-4) ATTN: AFRD-ENGD-PL

Fort McPherson, GA 30330-6000 Fort McPherson, GA 30030-7000

14. Commander 15. Commander-in-Chief

Eighth U.S. Army U.S. Army Southern Command

Unit #15237 ATTN: J4

APO AP 96295-0010 APO AA 34004-5000

x

x

16. Commander-in-Chief 17 . Commander-in-Chief

U.S. Army Central Command U.S. EUCOMEuropean Command

ATTN: J4/7 ATTN: J4

McDill Air Force Base, FL 33608 APO AE 09128

x

xx

18. Commander-in-Chief 19. Commander

U.S. Atlantic Command U.S. Army Corps of Engineers ACOM

ATTN: J4 ATTN: CECW-OE-P

Norfolk, VA 23551-2488 20 Massachusetts Avenue, N.W.

x

xx

xxx

Washington, D.C.C 20314-1000

20. Commander

U.S. Army Engineer Center, Transatlantic Programs

ATTN: CETAC-PM-PO

P.O. Box 2250

Winchester, VA 22604-1450

21. Commander 22. Commander

U.S. Army Engineer Division, Pacific OCEAN U.S. Army Engineer District, Mobile

ATTN: CEPOD-EM ATTN: CESAM-OP-R

Building 230 P.O. Box 2288

Fort Shafter, HI 96858-5440 Mobile, AL 36628-1001

23. Commander 24. Commander

U.S. Army Engineer District, Europe U.S. Army Engineer Division, South

ATTN: CETAE-OR Atlantic

CMR 410, Box 8 ATTN: CESAD-ET-C

APO AE 09096 Forsyth Street, S.W.

Atlanta, GA 30335-6801

25. Defense Contract Management District International

8725 John J. Kingman Road

Suite 3221

Fort Belvoir, VA 22060-6221