

AMC Pamphlet 70-28

Research, Development, and Acquisition

**Advance Planning
Briefings for
Industry and Other
Communications Media**

**U.S. Army Materiel Command
4400 Martin Road
Redstone Arsenal, AL 35898-5000
6 December 2013**

UNCLASSIFIED

SUMMARY of CHANGE

AMC-P 70-28

Advance Planning Briefings for Industry and Other Communications Media:

This Pamphlet --

- **Supersedes AMC Pamphlet 70-28, U.S. Army Materiel Command (AMC) ADVANCE PLANNING BRIEFINGS FOR INDUSTRY AND OTHER COMMUNICATIONS MEDIA, 30 June 1997.**
- **In alignment with Army Directive 2011-20 (Department of the Army Conferences) and AMC Operation Order 13-xxx (Centers of Excellence Advance Planning Briefings to Industry), changed the terms and authentication of command policy letters and command policy memorandums.**
- **Review publications at least every 18 months to ensure they are current and relevant, and revise publications, as appropriate, at least every 3 years to ensure they reflect the current DOD and Army policies.**
- **Includes combining Public Private Partnership (P3) program with the APBI.**
- **Replace Commerce Business Daily (CBD) with FedBizOpps.**
- **Includes providing Advance notice to agency Web sites.**
- **Provide APBI information to HQ AMC ATTN: AMCLG-IB and the Command Ombudsman on Level I briefing(s) within 90 days after the briefing.**
- **Submit 3-year schedule of planned Level I and Level II APBIs to HQ AMC Master Events Calender (MEC).**
- **G-3/4 responsibilities.**
- **Added some useful general information for the proponent.**

DEPARTMENT OF THE ARMY
HEADQUARTERS, U.S. ARMY MATERIEL COMMAND
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AMC PAMPHLET
NO. 70-28

6 December 2013

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ADVANCE PLANNING BRIEFINGS FOR INDUSTRY
AND OTHER COMMUNICATIONS MEDIA

	<u>Paragraph</u>	<u>Page</u>
Purpose.....	1	1
Scope.....	2	2
Objectives	3	2
Policies.....	4	2
AMC APBI Program.....	5	2
Procedures.....	6	6
Responsibilities.....	7	9
POC.....	8	10
 APPENDIX		
A. References.....		11
B. Format for Summarizing Information on APBIs		12
C. Example of Notification of One-on-one Sessions.....		14
 GLOSSARY		 15

1. Purpose.

a. This pamphlet describes appropriate methods for providing advance planning information to industry and prescribes U.S. Army Materiel Command (AMC) policy, assigns responsibility, and provides procedural guidance for conducting advance planning briefings for industry (APBI). This policy implements AMC's unequivocal preference for early, open, and meaningful dialogue with industry on a fair and equitable basis to foster transparency and mutual understanding of future contract requirements and industry capabilities. See [Federal Acquisition Regulation \(FAR\) 15.201\(c\)\(1\)](#), agencies are encouraged to promote early exchange of information about future acquisitions.

*This document supersedes AMC-P 70-28, 30 June 1997.

b. When implemented, these policies will facilitate timely and productive communication with industry consistent with applicable laws and regulations, including the current [Army Directive 2011-20](#) (Department of the Army Conferences) and [AMC Operation Order 13-203](#) (Centers of Excellence Advance Planning Briefings to Industry).

2. **Scope.** This pamphlet applies to Headquarters, U.S. Army Materiel Command (HQ AMC), Life Cycle Management Commands (LCMCs), Major Subordinate Commands (MSCs), and separate reporting activities.

3. **Objectives.** The objectives of this pamphlet and the APBI program are to:

a. Provide guidance for furnishing advance planning information to industry.

b. Facilitate and maintain an active and on-going dialogue between AMC and its current and potential contractors and partners.

c. Foster mutual understanding of the full spectrum of Army requirements (research and development (R&D), production, major items, secondary items/spares, maintenance, and other services) and contractor capabilities.

d. Facilitate mutual understanding of available organic capabilities (depot, arsenal, ammunition plants) that could be suitable for Public Private Partnerships (P3) efforts.

4. **Policies.**

a. Conduct early and meaningful communication with industry during all phases of the acquisition planning process.

b. Conduct APBIs to effectively and appropriately communicate information to industry and solicit industry feedback during the acquisition planning cycle to maximize AMC dialog with industry. All LCMCs, MSCs, appropriate subordinate activities, and the Research, Development and Engineering Centers are responsible for conducting APBIs.

c. Provide information on P3 at Level I and Level II APBIs through briefings or handouts addressing available contracting and P3 partnering opportunities/capabilities.

5. **AMC APBI Program.**

a. The AMC APBI Program establishes three levels of briefings for industry to be conducted at various times during the acquisition planning process. These briefings provide information ranging from a broad overview of long-term efforts to a more focused description of near-term efforts and requirements as follows:

(1) Level I APBI. The Level I APBI is a broad-based business briefing to be conducted annually by the LCMC. Appropriate representatives from the U.S. Army Training and Doctrine

Command (TRADOC); Program Executive Officers (PEO)/Program Managers; Research, Development and Engineering Centers; and Corporate Laboratories should be encouraged to participate in these APBIs to ensure that the latest planning information is being used. Level I briefing should provide industry with a comprehensive overview of projected Army/PEO/LCMC requirements and corresponding contracting opportunities extending from the current year out through 3 to 5 years. Level I APBIs will address all LCMC managed commodities for which there are acquisition opportunities planned, including R&D efforts, procurement of major end items, secondary items (components/spares), maintenance (overhaul/repairs), and other services. In addition, Level I APBIs should also address one or two special topics of current interest from the HQ AMC, the Headquarters, Department of the Army (HQDA), and/or the TRADOC perspective. At its option, AMC may annually announce up to two special topics to be presented at Level I APBIs.

(2) Level II APBI. The Level II APBI is a detailed, in-depth briefing devoted to single area of interest and near-term information. Level II APBI briefings are primarily technical in nature and focus on new technologies and acquisition opportunities in defined subject areas, 12 to 24 months prior to a solicitation. Level II APBI topics may include R&D programs, major end items such as ground vehicles, secondary items such as batteries, and services such as engineering studies.

(3) Level III APBI. The Level III APBI is a presolicitation conference as described in the [FAR 15.201](#), which addresses specific information about an upcoming Request for Proposal (RFP) and industry comments in response to the Draft Request for Proposal (DRFP), which is issued pursuant to [Army Federal Acquisition Regulation \(AFARS\) part 5115.201](#). Early cross-functional coordination is essential to ensure that Level III APBIs are addressed within acquisition plans when developing program milestones.

(a) A Level III APBI shall be conducted preceding the issuance of each new competitive RFP, except for the following:

- 1) Army Working Capital Fund (AWCF) solicitations.
- 2) Solicitations for which [Defense Federal Acquisition Regulation Supplement \(DFARS\) 207.103](#) does not require a formal acquisition plan (AP).
- 3) Solicitations providing for less than full and open competition pursuant to [FAR Subpart 6.3](#) (unless the number of firms eligible to compete is three or more).
- 4) Solicitations for which the AP provides for omission of the Level III APBI pursuant to paragraph (b) below.

(b) A Level III APBI should be considered when:

- 1) The requirement is complex, unique, or unusual in procurement methodology.
- 2) Competition is restricted but a number of subcontracting opportunities exist.

3) A Level III APBI could open up prime and subcontracting opportunities for small businesses and small disadvantaged businesses.

4) The requirement is an important part of a major new program, or the specification has not previously been reviewed by industry.

(c) All APs shall address the Level III APBI. If no APBI is planned, the rationale for omission shall be included in the AP.

(d) The contracting officer shall conduct Level III APBIs and ensure that all potential offerors are provided identical information.

(e) The Level III APBI shall address significant comments raised by industry relative to the DRFP and the responses provided by the Government, including the rationale for acceptance or rejection of a comment. Care should be taken to avoid the release of any contractor-raised issues (and responses to them) when this would reveal proprietary information. The component legal office should be consulted prior to release of contractor comments and Government responses.

(f) Planning for the Level III APBI should begin early to allow sufficient time for development and issuance of a DRFP, review and comment by industry, and preparation of the Government response to industry comments. For maximum benefit to both industry and the Government, industry will normally be allowed 45 days to review and respond to the DRFP and the Government will be allowed sufficient time to prepare the Government response.

(g) Adequate time should be allowed between the conclusion of the Level III APBI and the release of the formal RFP. Generally 1 to 6 months, depending on the complexity of the program, is required to resolve any outstanding contractor issues raised at the Level III APBI.

(4) One-on-one sessions.

(a) Each LCMC/MSC will offer industry at least one opportunity each year to schedule APBI-related one-on-one (single company) sessions with Government scientists, engineers, and other technical/management personnel. While at least one annual opportunity is required, LCMCs are encouraged to provide additional opportunities for one-on-one sessions. Although one-on-one sessions may also be held at other times, conducting these sessions in conjunction with an APBI has the advantage of allowing industry to clarify information presented at the briefing without disclosing proprietary or business confidential information to their competitors.

(b) The purpose of these sessions is to provide a forum for industry representatives to discuss or brief Government personnel privately on their proprietary in-house efforts. This forum also enables the Government to receive information about proprietary industry research efforts and technology advances, which may not otherwise be available to the Government.

(c) All APBI invitees will be notified in advance of the conduct, purpose, and procedures for one-on-one sessions. Potential industry participants should also be requested to

indicate the general nature of the topic or subject they intend to discuss. If space or other resource constraints limit the number of industry participants, a registration system should be used which provides for attendance on a first-come, first-served basis. An example of such a notification is at appendix B.

(d) One-on-one sessions will always have more than one Government representative in attendance and each such representative will be responsible for ensuring proper release of information. To ensure early involvement in the planning of an acquisition and the proper release of information, one Government representative will be a member of the contracting office, which is likely to be responsible for the conduct of a future procurement that may relate to the topic of the one-on-one session. Sidebar or off-the-record discussions or promises of confidentiality should be avoided. Early advance coordination will be made with the legal office regarding proper conduct of Government representatives to avoid the inadvertent release of proprietary or source selection information or the making of any expressed or implied commitments. Attendance by legal counsel at one-on-one sessions is required.

(e) To preclude giving any potential contractor an unfair competitive advantage in a future procurement due to a one-on-one session, special care must be taken to avoid disclosure of previously undisclosed information concerning a planned procurement. A written record of each one-on-one session will be maintained by the LCMC responsible for conducting the session. If, during the course of the session, any new information concerning a planned procurement is inadvertently released to a firm by the Government, the same new information must be disseminated promptly to all APBI attendees and interested nonattendees.

(5) The APBI process is depicted over time in figure 1. Here, general needs are described in broad terms in a Level I APBI conducted annually by the LCMC 3 to 5 years in advance of a solicitation. At a Level II APBI, conducted concurrently with the Level I APBI or as required, the need is characterized in more depth. Finally, a specific need is presented at a Level III APBI approximately 1 to 6 months before a solicitation is issued.

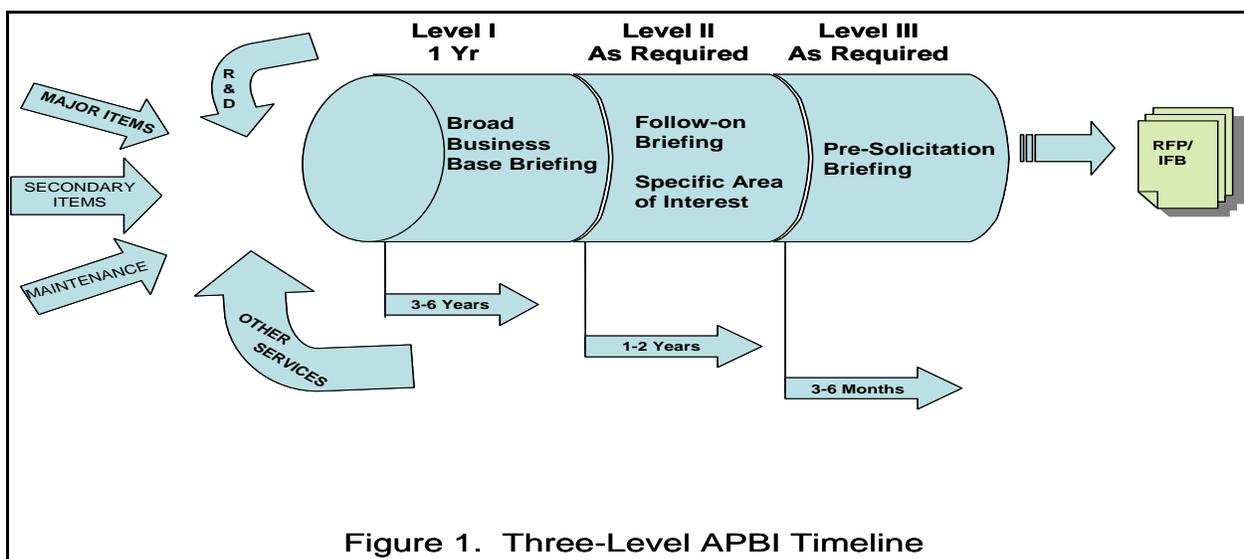


Figure 1. Three-Level APBI Timeline

b. Other appropriate communication methods should also be used as an integral part of the APBI process to communicate information to industry throughout the acquisition planning cycle. In using any of these methods, information should be released in a fair and equitable manner to ensure that all potential offerors have equal and open access to the same information. The information dissemination method used and the information to be released should be approved per [FAR 5.404](#). The following describes appropriate methods, in addition to APBIs, for communicating acquisition-planning information to industry:

(1) Virtual technical library. Potential offerors may review key releasable technical, program, and other acquisition planning documents, which could assist them in understanding the Government's requirement needs by accessing agency Web sites, Federal Business Opportunities FedBizOpps, and the Army Single Face to Industry (ASFI)/Interactive Business Opportunities Page (IBOP). Some of the documents, which may be available in a technical library, include requirements documents, program descriptions, relevant historical information, and draft documents such as statements of work, test plans, and the DRFP.

(2) Internet/Web sites. Department of Defense (DOD), Department of the Army, and Army MACOMs provide upcoming acquisition opportunities on their agency's Web sites. Information may include long-range acquisition information, research and development (R&D) opportunities, requirements documents, program descriptions, and APBI information to include descriptive details, agendas, schedules, and registration materials. Another source of information on agency solicitations; Broad Agency Announcements, DRFP, and RFPs can be found on the FedBizOpps Web site: <https://www.fbo.gov/>.

(3) Request for information. An announcement on FedBizOpps and/or letter to individual prospective offerors, which outlines a Government need and requests industry input regarding technology availability and risk, alternative approaches, cost drivers, and how the Government can satisfy the stated need.

(4) Draft request for proposal. A formal release of a projected request for proposal or selected portions thereof in draft format to enhance industry's understanding of the requirement and to obtain industry comment regarding overly restrictive or burdensome requirements, cost drivers, and potential risks prior to release of the final RFP document (see [FAR 15.201](#)).

6. Procedures.

a. Multidisciplinary planning.

(1) A successful APBI is the product of a multidisciplinary effort. It is recommended that the following activities participate in the planning and conduct of APBIs:

- (a) Commanders and Directors.
- (b) Program Executive Officers/Program Managers.
- (c) Acquisition Centers/Contracting Officers.

- (d) Technical and Industrial Liaison Officer.
- (e) Portfolio Manager (for services).
- (f) Competition Advocate.
- (g) Ombudsman.
- (h) Scientific and Technical Information Manager.
- (i) Legal Counsel.
- (j) Security Manager.
- (k) Public Affairs.
- (l) Small and Disadvantaged Business Utilization Specialist.

(2) Although separate APBIs are not required for small and small disadvantaged businesses, it must be recognized that there is generally unique information that would help such businesses. Therefore, the Small and Disadvantaged Business Utilization Specialist will not only be provided an opportunity to participate in the planning of APBIs, but also to distribute separate handouts, and to provide assistance to small and disadvantaged business participants in the APBI.

b. Advance notice. In order to provide maximum publicity for APBIs, sponsors will, as a minimum, announce them in FedBizOpps, which will also be used to announce that advance planning information is being presented whenever any APBI is being planned wherein such information will be released. Announcements in appropriate scientific, technical, and trade journals as well as media releases are also recommended. Notices should include details on the availability of written information, particularly for the benefit of nonattendees. Mechanisms for providing information include use of the Defense Technical Information Center and agency Web sites.

c. Clearances. The APBI sponsor is responsible for following prescribed procedures to confirm clearance and the need-to-know of personnel participating in APBIs, issuing invitations, ensuring security of the briefing site, and following the administrative procedures established by [DODD 5200.12](#), and [Army Regulation \(AR\) 380-5](#). Sponsors will ensure that any classified information is released through existing security channels per Industrial Security Regulation, [DOD 5220.22-R](#). Specific and early attention should be given to releasability of information to foreign nationals. Attendance by foreign nationals at APBIs is governed by [AR 380-10](#) and [DOD Directive 5230.25](#).

d. Alternative forums for Level I and Level II APBIs. Substantial participation in Government or private forums such as the annual ammunition conference or association symposia may satisfy the requirement for conducting a Level I or Level II APBI where the

information presented relates to advance acquisition planning and projected business opportunities. Early coordination with the component legal office should be made to ensure that the rules and restrictions applicable to co-sponsorship of APBI ([AR 360-1](#)) or applicable requirements for attendance at a non-DOD conference are adhered to.

e. APBI proceedings. To ensure fair and equal access to acquisition planning information, APBI sponsors will provide any proceedings to both attendees and interested nonattendees as follows:

(1) For Level I and Level II APBIs:

(a) At the briefing. Handouts of descriptive material will be offered to all attendees. Handout material may include speakers' slides/charts, project and hardware descriptions, point of contact (POC) (including simplified organization charts), and lists of additional references. Speakers should be encouraged to include explanatory text along with their slides/charts. If the material is classified, unclassified handouts should be substituted for the classified information. An up-to-date technical objective document or similar document, which depicts the sponsor's mission, investment strategy, and major programs, should be made available to the attendees. Handouts and presentation materials will be delivered in electronic format (CDs, media cards, etc). The Web sites where information can be accessed will be included in the administrative information.

(b) Published proceedings. Following the APBI, the proceedings will be published using an AMC public Web site to ensure the material is available to the public. Sponsors will ensure that, at a minimum, all handout material providing information relative to future technology needs/acquisition opportunities and related information developed during the conduct of the APBI is included in the published proceedings.

(2) For Level III APBIs, a record of the APBI will be made and promptly provided to all attendees and any other potential sources to which the RFP will be provided.

f. Guidelines for release of acquisition-related information.

(1) Critical requirements when releasing acquisition-planning information:

(a) Government and industry representatives must comply with all laws and regulations governing the release of acquisition-related information. Special care must be exercised to preclude the inadvertent verbal or written release of information which is classified, proprietary, source selection, Planning, Programming, Budgeting, and Execution System specific, or otherwise restricted (See [FAR 3.104](#) and [32 CFR 286H](#) Release of Acquisition-Related Information).

(b) The release of advance acquisition information should be approved pursuant to [FAR 5.404](#), by the official delegated authority to approve release of such information.

(c) When release has been approved, the Government must provide all known potential offerors with equal access to releasable acquisition information so as not to give one potential offeror a competitive advantage over another.

(2) To preclude the appearance of any commitments on the part of the Government, the sponsor will announce at each APBI that the data presented are the best information available at the time of the briefing; that nothing provided during the briefing is a Government commitment or obligation; that specifications, requirements, and funding may be adjusted, and that circumstances may dictate a change to acquisition strategy.

(3) Information, which may be released during an APBI, includes the number of units, unit prices, and names of suppliers for previously acquired items; releasable information related to acquisition strategies; and estimates of unclassified long-range acquisition requirements by categories or ranges rather than specific values. All information proposed for release should be reviewed by legal counsel prior to release. [FAR 15.503](#)(b)(1)(iv) allows for the release of unit prices while [FAR 15.503](#)(b)(1)(v) warns against the release of confidential business information.

(4) Consistent with Army policy to provide current technical information to industry, nothing in this pamphlet is to be interpreted as precluding other appropriate contacts with industry representatives. For example, industry may be permitted to meet at any time with Government scientists and engineers to discuss areas of common scientific and technical interest, consistent with regulatory and legal restrictions regarding the dissemination of acquisition-related information.

7. Responsibilities.

a. All LCMCs and MSCs will:

(1) Implement the APBI Program in their commands or activities.

(2) Designate primary POCs for the program.

(3) Provide information to HQ AMC, ATTN: AMCLG-IB and the Command Ombudsman on Level I briefing(s) within 90 days after the briefing. Information may also be submitted for Level II and Level III briefings to highlight lessons learned. This information may be submitted using the format at appendix B as guidance and will be used to capture and enable the sharing of lessons learned throughout AMC.

(4) At least biannually, post a 3-year schedule of planned Level I and Level II APBIs to HQ AMC Master Events Calendar (MEC) during August and February of each calendar year to avoid schedule conflicts and to assist in AMC coordinating, and consolidating briefing schedules for both industry and the Government. Projections of Level III APBIs should also be included in the schedule and posted to the MEC. The 3-year schedule will include the information listed at appendix B. It is understood that the second and third year's submissions to the schedule are subject to change.

(5) Schedules, information on previous year(s') briefings and names of primary POCs will be submitted to: Commander, U.S. Army Materiel Command, ATTN: AMCLG-IB, 4400 Martin Road, Redstone Arsenal, AL 35898-5000.

b. HQ AMC, Principal Deputy G-3/4 will:

(1) Exercise overall staff supervision, management, and administration of the AMC APBI Program.

(2) Establish policies and procedures.

(3) Provide interface with HQ AMC and the LCMCs.

(4) Issue supplementary instructions, as necessary.

(5) Monitor compliance.

8. **POC:** The POC for this pamphlet is the AMC APBI Coordinator, AMCLG-IB, at (256) 450-7087 or DSN 320-7087.

The proponent of this pamphlet is the U.S. Army Materiel Command. Users are invited to send comments and suggested improvements on DA Form 2028 (Recommended Changes to Publications and Blank Forms) to the Commander, HQ AMC, ATTN: AMCLG-IB, 4400 Martin Road, Redstone Arsenal, AL 35898-5000.

FOR THE COMMANDER:


DARRELL K. WILLIAMS
Major General, USA
Deputy Chief of Staff

DISTRIBUTION:

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APPENDIX A References

1. [Army Directive 2011-20](#), Army Directive 2011-20 (Department of the Army Conferences), 14 October 2011.
2. [AFARS part 5115.201](#), Exchanges with industry before receipt of proposals, 1 April 2010.
3. [AR 70-13](#), Management and Oversight of Service Acquisitions, 30 July 2010.
4. [AR 360-1](#), The Army Public Affairs Program, 25 May 2011.
5. [AR 380-5](#), Department of the Army Information Security Program, 29 September 2000.
6. [AR 380-10](#), Foreign Disclosure and Contacts with Foreign Representatives, 22 June 2005.
7. [DFARS 207.103](#), Acquisition Plans-Agency-head responsibilities, revised 27 April 2011.
8. [DOD Directive 5220.22-R](#), Industrial Security Regulation, 8 December 1980.
9. [DOD Directive 5230.25](#), Withholding of Unclassified Technical Data from Public Disclosure, 6 November 1984.
10. [DOD Instruction 5410.20](#), Public Affairs Relations with Business and Nongovernmental Organizations Representing Business, 16 January 1974.
11. [FAR 5.404](#) and Supplements (Release of long-range acquisition estimates).
12. [FAR Subpart 6.3](#), Other Than Full and Open Competition.
13. [FAR 15.201](#) and Supplements (Exchanges with Industry before Receipt of Proposals).
14. [FAR 15.202](#) and Supplements (Advisory Multi-Step Process).
15. [FAR 15.503](#), Notifications to Unsuccessful Offerors, section (b)(1)(iv and v).
16. [FAR 3.104](#), Procurement integrity, 2 December 2011, and [DFARS 203.104](#), Procurement integrity, revised 26 April 2007.
17. [DODD 5200.12](#), Conduct of Classified Meetings, 27 July 1992.
18. [DOD 5220-22-R](#), Industrial Security Regulation, 4 December 1985.
19. [32 CFR PART 286H](#), Release of Acquisition-Related Information, updated 12 July 1990 (Authority: Public Law 101-189, Source: 55 FR 28614).

APPENDIX B
Format for Summarizing Information on APBIs

1. APBI sponsors will provide after-action information in the following format for each Level I APBI conducted:

- a. TITLE OR THEME OF APBI (if appropriate).
- b. APBI DATES.
- c. APBI POC (name, office symbol, phone number, and e-mail address).
- d. LOCATION.
- e. NUMBER OF ATTENDEES - Industry, Government, other--describe.

f. ADMINISTRATIVE SUPPORT PROVIDER - Government, National Defense Industrial Association, other--describe.

g. COMMENTS/HIGHLIGHTS. The following questions may be used as a guide in completing this section:

- (1) What was industry reaction to the APBI? (positive and negative)
- (2) Was the APBI a success from a Government standpoint?
- (3) Presentation:
- (4) Format:
- (5) Handouts:
- (6) Participation:
- (7) Procedures:
- (8) One-on-one sessions (if conducted in conjunction with the Level I APBI):
- (9) What would you do differently next time?

2. APBI sponsors will provide scheduling information in the following format for each APBI projected over a 3-year period:

- a. DATE(S):
- b. SPONSOR:

- c. TITLE/THEME:
- d. LEVEL (i.e., I, II, or III):
- e. LOCATION:
- f. POINT OF CONTACT:
- g. TELEPHONE (Commercial):

APPENDIX C
Example of Notification of One-on-one Sessions

1. (The Notification may be included with the APBI brochure mailed out to all APBI invitees. In addition, it could be distributed during the APBI to enable industry representatives to schedule one-on-ones at a later date.)

REQUEST FOR
INDUSTRY BRIEFING TO GOVERNMENT

2. An opportunity for a limited number of industry representatives to provide one-on-one briefings to interested Government employees is available on (date). The purpose of these sessions is to provide a forum for industry representatives to brief Government personnel privately on their proprietary efforts. These briefings will be conducted in a closed room, so that proprietary information may be presented. Briefers are cautioned that audio/visual equipment may be limited and advanced coordination is required. Each company briefing will be limited to (number of minutes). To be considered for a presentation, complete this form and return it to (name, address, and POC for APBI sponsor). All requests must be received by (date) and will be considered in the order received.

- a. Name of company:
- b. Address:
- c. Point of contact:
- d. Phone number:
- e. FAX number:
- f. General nature of topics/questions for discussion:
- g. Suggested Government participants:
- h. Audio/Visual equipment requirements:

GLOSSARY

Section I. Abbreviations:

AFARS

Army Federal Acquisition Regulation

AMC

U.S. Army Materiel Command

AP

Acquisition Plan

APBI

Advance Planning Briefing for Industry

AWCF

Army Working Capital Fund

AR

Army Regulation

DFARS

Defense Federal Acquisition Regulation Supplement

DOD

Department of Defense

DRFP

Draft Request for Proposal

FAR

Federal Acquisition Regulation

HQ AMC

Headquarters, U.S. Army Materiel Command

HQDA

Headquarters, Department of the Army

LCMC

Life Cycle Management Command

MSC

Major Subordinate Command

P3

Public Private Partnerships

PEO

Program Executive Officer

POC

point of contact

R&D

Research and Development

RFP

Request for Proposal

TRADOC

U.S. Army Training and Doctrine Command

Section II. Terms: This section contains no entries.

Section III. Special Abbreviations and Terms: This section contains no entries.