



DEPARTMENT OF THE ARMY
HEADQUARTERS, U.S. ARMY MATERIEL COMMAND
5001 EISENHOWER AVENUE, ALEXANDRIA, VA 22333 - 0001

REPLY TO
ATTENTION OF

AMCCG

17 April 2003

MEMORANDUM THRU SECRETARY OF THE ARMY, ATTN: ACQUISITION
EXECUTIVE

FOR DEPUTY UNDER SECRETARY OF DEFENSE (LOGISTICS AND MATERIEL
READINESS)

SUBJECT: Army Logistics Enterprise Integration Strategy and Blueprint

1. Reference memorandum, USD (ATL), 7 Nov 02, subject: Limited Approval of Systems Development and Demonstration Obligations for Global Combat Support Services-Army/Tactical (GCSS-A/T).
2. The cited reference directed the Army to obtain Milestone Decision Authority approval of the Global Combat Support System Army (GCSS Army) Acquisition Strategy and Acquisition Program Baseline and your approval of an Army Logistics Enterprise Integration Strategy and Blueprint. The Program Executive Office, Enterprise Information Services is separately providing the Army response to the first requirement. The Army response to the second requirement is addressed below.
3. On 31 Mar 03, I hosted the initial Army Logistics Enterprise Integration Executive Steering Committee (ESC) meeting. This is the senior governance forum steering our Army's logistics enterprise integration effort.
 - a. The ESC was attended by 15 General Officer/Senior Executive Service principals from key staffs and commands. In addition to Ms. Faught from your staff, we had senior representatives from the Office of the Joint Chiefs of Staff, the Army Secretariat and Staff, the Defense Logistics Agency, and the Combined Arms Support Command.
 - b. Dr. Tom Gullledge, President of Enterprise Integration Inc, briefed the results of the completed study which included deliverables of (1) a high-level logistics operational and systems business architecture, (2) high-level integrated schedule, (3) high-level cost and benefit data, and (4) a methodology for institutionalizing the business process architecture across the Army. This architecture provides us a blueprint by which to integrate our ongoing logistics modernization efforts, i.e., the Logistics Modernization Program and GCSS Army. It also lays out the operational and systems roadmap to guide our activities toward achieving Army logistics modernization. A copy of his presentation is attached; Ms. Faught was given a complete copy of the study. We are working now to assess key aspects of the study and determine the best supporting implementation processes.

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c. Key features of the architecture include:

(1) An integrated logistics solution featuring one set of integrated end-to-end business processes within a single Army Enterprise.

(2) Alignment with the OSD Financial Management Enterprise Architecture and Future Logistics Enterprise requirements.

(3) Inclusion of robust decision-making support tools (strategic issues, prioritization, and risk mitigation).

(4) Technical data integration with product data flowing across all domains in a Product Lifecycle Management environment.

(5) A single set of shared Master Data, and one set of external interfaces, which uses software solutions to internally interface between Enterprise Resource Planning instances.

d. The ESC approved this high-level Army Logistics Architecture for further implementation activities. As a first step, all ongoing projects will be required to align their efforts with this architecture. It will serve as a blueprint against which to analyze all subsequent requests for scope extension, reduction, and to prioritize requirements.

4. Based on the significant amount of effort we have demonstrated in designing our architecture to comply with applicable requirements, request your approval of the Army Logistics Enterprise Integration Strategy and Blueprint so that we can move out in a collaborative process to begin the transition to the modernized environment.

5. Mr. David Mills, my Executive Deputy, is the point of contact for this action. He may be reached at 703-806-9637.

Encl

/Signed/
PAUL J. KERN
General, USA
Commanding

CF:

ASSISTANT SECRETARY OF THE ARMY (ACQUISITION, LOGISTICS AND TECHNOLOGY)

ASSISTANT DEPUTY UNDERSECRETARY OF THE ARMY (ENTERPRISE INTEGRATION)

DEPUTY CHIEF OF STAFF, G-4

DEPUTY CHIEF OF STAFF, G-6

DEPUTY CHIEF OF STAFF, G-8

COMMANDER, U.S. ARMY COMBINED ARMS SUPPORT COMMAND

PROGRAM EXECUTIVE OFFICER, ENTERPRISE INFORMATION SYSTEMS