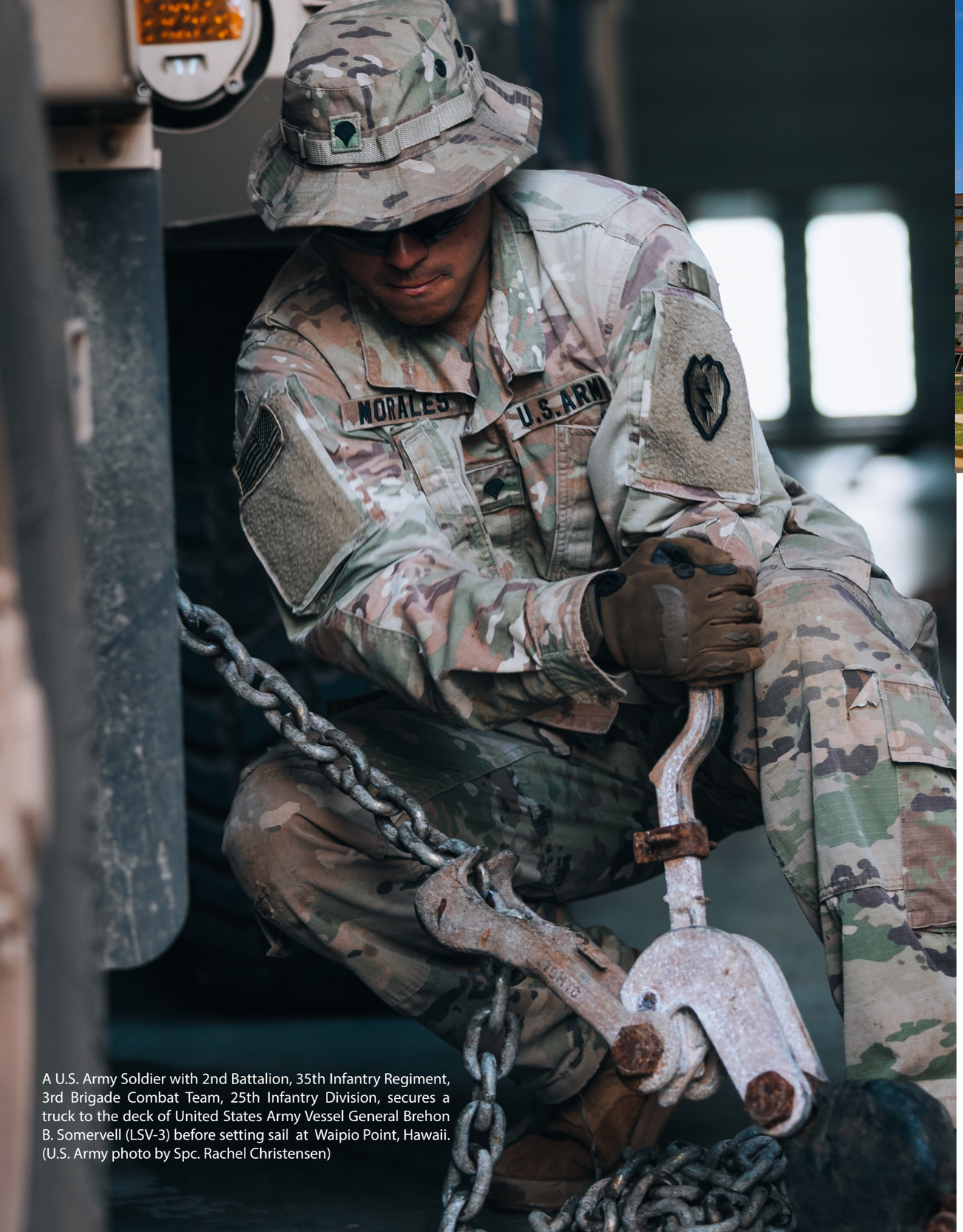
U.S. Army Materiel Command
RESOURCE GUIDE



U.S. ARMY



A U.S. Army Soldier with 2nd Battalion, 35th Infantry Regiment, 3rd Brigade Combat Team, 25th Infantry Division, secures a truck to the deck of United States Army Vessel General Brehon B. Somervell (LSV-3) before setting sail at Waipio Point, Hawaii. (U.S. Army photo by Spc. Rachel Christensen)



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FRONT COVER: U.S. M2 Bradley Fighting Vehicles assigned to 1st Battalion, 68th Armor Regiment, 3rd Armored Brigade Combat Team, 4th Infantry Division, maneuver towards a situational training exercise lane at Drawsko Pomorskie, Poland, June 16, 2022. The 3/4 ABCT is among other units assigned to V Corps, America's forward deployed corps in Europe that works alongside NATO allies and regional security partners. (U.S. Army National Guard photo by Sgt. Tara Fajardo Arteaga)



PEOPLE: Nearly all of the Army's child development centers, like the one at Redstone Arsenal, Alabama, are accredited by the National Association for the Education of Young Children. Army leaders are committed to providing the best child and youth programs for its Soldier's families. (Courtesy photo)



READINESS: U.S. Army Aviation and Missile Command Logistics Assistance Representative Galen Cajigal instructed four new maintainers on how to identify, inspect, and make necessary repairs on a CH-47 transmission filter. (U.S. Army photo by Katie Nelson)

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MODERNIZATION: An explosives handler sets up an updated Stokes rotary press to begin a new project. Recently a Crane Army Ammunition Activity engineering team retrofitted equipment controls on the press as part of Crane Army's ongoing modernization effort. (U.S. Army photo by Christy Carroll)



REFORM: A worker at Iowa Army Ammunition Plant, a government-owned, contractor-operated installation under U.S. Army Joint Munitions Command, packages 40 mm grenades. IAAAP is one of several JMC facilities where contracts are being reformed to provide munitions readiness to warfighters at a lower cost. (Courtesy photo)



BACK COVER: A float ribbon bridge system from the Army Prepositioned Stocks-2 worksite in Zutendaal, Belgium, is used by U.S., Polish, French and Swedish military forces to cross the Vistula River during DEFENDER-Europe 22, May 13. The float bridge is part of the 405th Army Field Support Brigade's APS-2 program. This was the first time a float bridge system from the Zutendaal APS-2 site was transported to Poland and used during a DEFENDER-Europe exercise. (Photo by Michal Czornij)



U.S. ARMY MATERIEL COMMAND

As the Army's materiel integrator for six decades, U.S. Army Materiel Command (AMC) delivers precision sustainment and materiel readiness to an expeditionary global force from the Joint Strategic Support Area to the tactical point of contact across the spectrum of conflict in support of the Joint Force.

MISSION AND VISION

- AMC delivers precision sustainment and materiel readiness to an expeditionary global force from the Joint Strategic Support Area to the tactical point of contact across the spectrum of conflict in support of the Joint Force.
- Be the premier enterprise postured to support a global Joint Force with predictive and precision sustainment.

FIND OUT MORE

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Headquartered at Redstone Arsenal in Alabama, AMC continues to build readiness, set the conditions to create surge capability and capacity, and modernize in support of future capabilities. AMC synchronizes, integrates and operationalizes the capabilities of 10 major subordinate commands, providing installation and materiel readiness to meet current, future and contingency requirements. One of four Army commands, AMC is critical to the Army and its role in fighting and winning the nation's wars.

AMC's complex missions range from maintenance and distribution of spare parts, to security assistance programs in support of partner nations, to providing enterprise-wide financial management capabilities that facilitate Army accountability, auditability and stewardship. The command leads the logistics and sustainment communities to execute distribution, redistribution and divestiture to efficiently build operational and strategic readiness, fill shortages, reduce excess and balance resources, enabling a Multi-Domain Operations-capable force. AMC is also in lock-step with Army commands in modernization efforts. As Army Futures Command focuses on developing and fielding next-generation weapon systems, AMC is simultaneously modernizing infrastructure and sustainment training, processes and skillsets to support future capabilities.

AMC manages the Army's installations, posts, camps and stations, where Soldiers and families not only live, but where they train, mobilize and deploy

ABOVE: Staff Sgt. Kyron Brown, a transportation management supervisor, 39th Transportation Battalion, 21st Theater Sustainment Command, walks through the staging area to confirm military shipping labels on M978A4 Heavy Expanded Mobility Tactical Truck tanker vehicles at the port of Alexandroupoli, Greece. (U.S. Army photo by Staff Sgt. Jennifer Reynolds)

OPPOSITE PAGE:Soldiers stage M1 Abrams tanks at the Port of Alexandroupolis, Greece, March 21, 2022. The oldiers are assigned to the 3rd Armored Brigade Combat Team, 4th Infantry Division, which has deployed to Europe to build readiness, increase interoperability and enhance the bond between allied and partner militaries. (U.S. Army photo by Spc. Austin Steinborn)



from, and where they conduct the day-to-day business of the Army. The command also leads, manages and operates the Army's Organic Industrial Base (OIB). Consisting of 23 depots, arsenals and ammunition plants, the OIB's workforce overhauls, modernizes and upgrades major weapon systems. These facilities are essential to providing the necessary resources to the warfighter, and AMC ensures the OIB is ready to sustain fielded systems, maintain pace with Army modernization efforts and postured to surge in support of combat operations. Through a 15-year OIB Modernization Plan, AMC is modernizing facilities, processes and the workforce to bring the OIB into the 21st century, infuse industry best practices and refine human resource management structures to maximize the skills and capabilities of the workforce.

The command ensures Soldiers have the right parts, equipment and materiel where and when they need it. AMC is improving equipment on hand rates across the force, moving millions of pieces of equipment to the right units to increase readiness. In addition, AMC is optimizing its supply chain to infuse industry best practices to standardized processes, reduce risk with vendors, invest in organic manufacturing to offset vulnerabilities, and better adapt long-range plans to changes in the environment.

AMC is the DOD executive agent for the chemical weapons stockpile and for conventional ammunition. AMC ensures the right munitions – from small caliber ammunition to ballistic missiles – are in the right places, at the right time, to meet requirements.

Across the command, transportation offices, depots, plants, ports and installation infrastructure, including railheads and airfields, are key to the nation's power projection capabilities, enabling the rapid and effective deployment of troops, equipment and supplies. AMC also maintains the Army's Prepositioned Stocks, both on land and afloat. AMC provides the equipment, facilities, repair parts, predictive analytics and expertise to sustain or replace equipment before it negatively impacts unit readiness. Through this, AMC ensures Army units are ready to mobilize, deploy and execute requirements. By acquiring the tools and technology to leverage big data and make informed decisions in a real-time environment, AMC is developing agile and resilient information systems to enable Army readiness.

AMC is also leading the way in data analytics and logistics information. Logistics data provides the decision support tools and data visualization Army decision-makers need to effectively support readiness and modernization initiatives. Simply put, it allows AMC to see itself.

Throughout every effort, the command is focused on the Secretary of the Army and Chief of Staff of the Army's number one priority: people. The Army relies on its Soldiers, Civilians and families to accomplish its missions, and AMC is constantly working to improve quality of life initiatives and expand workforce diversity for its people and the Soldiers it supports.

AMC relies on a global workforce of around 165,000 military, Army Civilian and contractor employees – many of whom have highly developed specialties in maintenance, manufacturing and logistics. By the numbers, the command's 10 MSCs and two separate reporting activities deliver readiness solutions across the total force. AMC manages about 95 Army installations and OIB facilities, and has a presence in all 50 states and more than 150 nations across the globe.

AMC is the foundation to Army strategic readiness. The command leads and directs sustainment warfighting functions from the installation to the battlefield to meet Army readiness requirements during competition, crisis and conflict. Operations do not happen without the installation and materiel readiness AMC provides.

HOW TO DO BUSINESS WITH THE ARMY

U.S. Army Materiel Command relies on industry partnerships to deploy, equip and sustain the warfighter.

The following steps can be used as a guide to doing business with the Army.

1. DETERMINE THE PRODUCT OR SERVICE

It is very important to first determine the exact product or service you wish to sell to the Army. In order to correctly differentiate between marketing strategies and individual customers with specific needs. Product and Service Codes (PSC) are used to categorize products, services, or research and development (R&D) activity purchased by the federal government. The four-digit codes indicate what was bought for each contract action reported in the Federal Procurement Data System (FPDS). The PSCs are listed here: **https://www.acquisition.gov/psc-manual**.

In addition, the North American Industry Classification System (NAICS) groups establishments into industries based on its primary activity: https://www.census.gov/naics. Once a product or service has been chosen, use the Small Business Administration (SBA) size standard table located at: **https://www.sba.gov**, to determine the business size in the NAICS code. It is not uncommon for companies to qualify as "small" for one type of product they sell, but as "large" for another.

2. REGISTER IN THE SYSTEM FOR AWARD MANAGEMENT

In order to do business with the U.S. government, including contracts and grants, businesses must register in the System for Award Management (SAM). Registration is free and can be accomplished online at **https://www.sam.gov**. A new Commercial and Government Entity (CAGE) code will be assigned if one doesn't already exist, or, if there is a current CAGE code, that information will be updated. The CAGE code is a five-character alpha-numeric identifier assigned to entities located in the U.S. and its territories.

On April 4, 2022, the Data Universal Number System (DUNS) number retired and the Unique Entity Identifier (UEI) became the new authoritative identifier at the federal level (including in federal systems such as SAM, FPDS, and USASpending). The UEI is assigned by the General Services Administration (GSA) within SAM; and GSA has already assigned UEIs to entities with existing registrations and/or debarments/suspensions in SAM. This transition allows the government to streamline the entity identification and validation process, making it convenient for entities to do business with the federal government. Note, the Commercial and Government Entity (CAGE) code will still be required on entity registrations for purpose of "all awards" in SAM, and will maintain the same one-to-one relationship with the UEI (at the Electronic Funds Transfer Indicator level) as it does with the DUNS number today for use within the department's Procure-to-Pay (P2P) processes.

After an initial SAM registration, it must be updated annually. To note, the Dynamic Small Business Search profile of the SAM registration is a database is also used by government buyers seeking specific small businesses.

3. KNOW WHICH DIVISION OF THE ARMY WOULD BUY A PRODUCT OR SERVICE

Billions of dollars are expended annually in support of the Army's mission. Most of the Army's buying activities make purchases in support of their individual base requirements and are considered local buys. The major Army Commands also have contractual responsibilities, depending upon their mission requirements.

Find your niche. Don't try to be everything to everybody. Products and services should only be marketed to potential customers that buy what you sell. Create a one-page capabilities statement that summarizes your experience. Longer capability briefings should be tailored to the specific customer you are meeting and demonstrate how you can address their challenges, including how your service or product has a positive impact on a program manager's cost, schedule and performance.

4. RESEARCH CUSTOMERS

As with any customer, it is best to do research about the activity before contacting them. Many Army activities maintain their own websites and this information may be helpful in identifying the primary mission of that command.

DOD's Small Business Professionals (SBPs) are advocates for small businesses and should be the first point of contact inside an agency. SBPs can help customers understand their organization's mission, culture, challenges and requirements. Links to DOD small business offices are available at **https://business.defense.gov/Small-Business/DoD-Small-Business-Offices**.

- U.S. Army Materiel Command – **https://www.amc.army.mil**
- U.S. Army Corps of Engineers – **https://www.usace.army.mil**
- U.S. Army Medical Command – **https://armymedicine.health.mil**
- National Guard Bureau – **https://www.nationalguard.mil**



Retired Army Maj. Gen. Dana J.H. Pittard, second from left, Vice President, Defense Programs Allison Transmissions toured Anniston Army Depot. His first stop on the tour was to the transmission facility. (U.S. Army photo by Mark Cleghorn)

5. DETERMINE IF THE GOVERNMENT PURCHASE CARD CAN BE ACCEPTED

Certain personnel at each installation are authorized to use government purchase cards (also known as IMPAC) to buy supplies and services valued at $5,000 or less. Some activities may be able to provide a listing of the purchase card holders who can directly market products or services.

6. SEEK ADDITIONAL ASSISTANCE IN THE DEFENSE MARKETPLACE

There are numerous agencies that can assist small business firms seeking to do business with the Army and other federal agencies.

- The Small Business Administration (SBA) provides a wide array of services to small businesses, including counseling, certifications, financial assistance, small business management assistance, and free or low cost training. For more information, go to **https://www.sba.gov**.
- Procurement Technical Assistance Centers (PTAC) serve as a resource for businesses that are both pursuing and performing under government contracts. They are located in most states and are partially funded by DOD. Services provided by PTACs include counseling, registration assistance for systems such as SAM, identification of contract opportunities, help in understanding requirements and training at minimal or no cost. For more information, go to **https://www.aptac-us.org**.
- Small business development centers provide aspiring and current small business owners a variety of free business consulting and low-cost training services, including business plan development, manufacturing assistance, financial packaging and lending assistance, exporting and importing support, disaster recovery assistance, procurement and contracting aid, market research help, 8(a) program support and healthcare guidance. For more information, go to **https://www.sba.gov/tools/local-assistance/sbdc**.
- The Service Corps of Retired Executives is a nonprofit association dedicated to helping small businesses get off the ground, and to grow and to achieve their goals through education and mentorship. They are supported by the SBA and thousands of volunteers and consequently can deliver services at minimal or no cost. For more information, go to **https://www.SCORE.org**.

7. BECOME FAMILIAR WITH CONTRACTING REGULATIONS AND PROCEDURES

It is important to understand the rules that govern DOD acquisitions, as they are complex. The following regulations govern contracting procedures within the Army and are available online:

- Federal Acquisition Regulation (FAR) – **https://farsite.hill.af.mil/vmfara.htm**
- The Defense Federal Acquisition Regulation Supplement (DFARS) – **https://farsite.hill.af.mil/vmdfara.htm**
- The Army Federal Acquisition Regulation Supplement (AFARS) – **https://farsite.hill.af.mil/vmafara.htm**



When marketing a product or service, it is important to clearly present capabilities to the Army activities and prime contractors. (U.S. Army photo by Eben Boothby)

8. UTILIZE THE ARMY SMALL BUSINESS PROGRAMS

The Army runs several socioeconomic programs that provide assistance to small businesses of various types: **https://osbp.army.mil**:

- Service-Disabled/Veteran-Owned Small Business
- Historically Underutilized Business Zones
- Small Disadvantaged/8(a) Business (SDB)
- Woman-Owned Small Business
- Subcontracting
- Mentor-Protégé
- Small Business Innovation Research
- Small Business Technology Transfer
- Historical Black Colleges and Universities/Minority Institutions

9. PURSUE SUBCONTRACTING OPPORTUNITIES

Regardless of the product or service, a very large secondary market exists in subcontracting opportunities with DOD Prime Contractors. The DOD Prime Contractor Directory identifies large prime contractors that are required to establish subcontracting plans. The list includes company names, prime contract numbers, contract periods of performance, NAICS codes, company points of contact (POCs), POC phone numbers and POC email addresses. This directory includes contact information of prime contractors for potential subcontracting opportunities. For more information, go to **https://business.defense.gov/Acquisition/Subcontracting/Subcontracting-For-Small-Business**. SBA's SUB-Net allows to search for potential subcontracting opportunities. SUB-Net identifies subcontracting solicitations and opportunities posted by large prime contractors and other non-federal agencies. You have to create an account to use this resource. For more information, go to **https://web.sba.gov/subnet**.

The Small Business Administration's "Subcontracting Assistance Directory" identifies who can be contacted for questions about subcontracting. For more information, go to **https://www.sba.gov/federal-contracting/contracting-guide/prime-subcontracting**.

10. MONITOR FEDERAL BUSINESS OPPORTUNITIES

Federal business opportunities are posted on **https://www.sam.gov**. This is a single point of entry for the federal government and should be monitored daily.

11. CONNECTING INDUSTRY AND DOD

The Defense Innovation Marketplace, **https://www.defenseinnovationmarketplace.mil**, is a communications resource, providing industry with improved insight into the Research and Engineering (R&E) investment priorities of DOD. The marketplace contains DOD R&E strategic documents, solicitations and news/events to inform Independent Research and Development (IR&D) planning. The IR&D Secure Portal houses project summaries that provide DOD with visibility into the IR&D efforts submitted.

Your organization's IR&D data input into the marketplace is considered proprietary and protected accordingly. Access to the database is restricted to DOD federal employees or military only with a direct interest in technology development or S&T planning and who have a Common Access Card.



Army Materiel Command works with industry partners to ensure Soldiers have the equipment they need, when and where they need it. (U.S. Army photo by Eben Boothby)

12. PROTECTING THE DOD'S UNCLASSIFIED INFORMATION

DFARS Clause 252.204-7012, Safeguarding Covered Defense Information and Cyber Incident Reporting, requires contractors/subcontractors to provide adequate security to safeguard covered defense information that resides on or is transiting through a contractor's internal information system or network.

Covered defense information means:

- Unclassified controlled technical information or other information as described in the controlled unclassified information registry that requires safeguarding or dissemination controls pursuant to and consistent with law, regulations and government-wide policies and is

1) Marked or otherwise identified in the contract, task order or delivery order and provided to the contractor by or on behalf of DOD in support of the performance of the contract; or

2) Collected, developed, received, transmitted, used or stored by, or on behalf of, the contractor in support of the performance of the contract.

- Cybersecurity in DOD Acquisition Regulations, **https://dodprocurementtoolbox.com**
- Defense Procurement and Acquisition Policy, **https://www.acq.osd.mil/dpap/dars/dfarspgi/current/index.html**
- Cybersecurity Evaluation Tool, **https://ics-cert.us-cert.gov/Downloading-and-Installing-CSET**
- National Institute of Standards, Technology Manufacturing Extension Partnership, **https://www.nist.gov/mep**

13. INVESTIGATE FEDERAL SUPPLY SCHEDULES

As the acquisition workforce within the Army is downsized, more and more products and services are being purchased from General Services Administration (GSA) schedules. GSA's acquisition solutions supply federal purchasers with cost-effective high-quality products and services from commercial vendors. Contact **https://www.gsa.gov** for more information.

14. MARKETING

After customers have been identified, requirements researched and the procurement regulations and strategies generally understood, the final step is to market the product or service directly. Capabilities should be clearly presented to the Army activities and prime contractors. If the match is good, they can be provided with a cost-effective, quality solution to their requirements.

15. DOING BUSINESS WITH THE DEFENSE LOGISTICS AGENCY

Defense Logistics Agency (DLA) is DOD's logistics combat support agency, providing worldwide logistics support in peacetime and wartime to the military, several civilian agencies and foreign countries. As the nation's combat logistics support agency, DLA (https://www.dla.mil/) manages the global supply chain – from raw materials to end user to disposition for the military, 11 combatant commands, other federal agencies, partner and allied nations.

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HOW TO DO BUSINESS WITH THE ARMY:
CENTERS OF INDUSTRIAL & TECHNICAL EXCELLENCE

Title 10, U.S. Code, Section 2474 requires the Secretary of the Army to designate each depot-level activity or Army military arsenal facility as a Center of Industrial and Technical Excellence (CITE) in one or more specific technical competencies required for core capabilities. CITEs can enter into public-private partnerships that may provide for:

- CITE employees, Private industry or other non-DOD entities to perform work under contract related to the CITE's core competencies.
- Private industry or other non-DOD entities to use, for any length of time consistent with DOD needs, and any facilities or equipment not fully utilized for DOD work.

Army Materiel Command's CITEs include the following:

Anniston Army Depot, Anniston, Alabama

- CITE for combat vehicles (wheeled and track) (except Bradley) including assault bridging, artillery and small caliber weapons – Oct. 24, 2002.

Anniston Army Depot Defense Non-Tactical Generator and Rail Equipment Center (DGRC), Anniston, Alabama

- CITE for maintenance and overhaul of non-tactical generators, including locomotives and rail equipment – July 29, 2014.

Communications-Electronics Command Software Engineering Center, Aberdeen, Maryland

- CITE for Army Command, Control, Communications, Computers, Intelligence, Surveillance and Reconnaissance (C4ISR) Systems Software Maintenance – Jan. 5, 2017.

Corpus Christi Army Depot, Corpus Christi, Texas

- CITE for aviation structural airframes and blades, advanced composite technologies, flight controls and control surfaces, aviation engines, transmissions and hydraulic systems, including sub-system accessory components, armament, electronics and support equipment (less avionics) – Oct. 24, 2002.

Letterkenny Army Depot, Chambersburg, Pennsylvania

- CITE for air defense and tactical missile ground support equipment (less missile guidance and control) and mobile electric power generation equipment – Sept. 27 2005.
- CITE for Route Clearance Vehicles (RCV) and Patriot missile recertification – Mar. 17, 2012.
- CITE for Army tactical missile systems, guided multiple launch rocket systems and low cost reduced range practice rockets missile maintenance – Mar. 7, 2016.

Pine Bluff Arsenal, Pine Bluff, Arkansas

- CITE for chemical and biological defense equipment – Sept. 27, 2005.
- CITE for smoke ammunition – Jan. 10, 2017.

Red River Army Depot, Texarkana, Texas

- CITE for tactical wheeled vehicles, small emplacement excavator, Bradley Fighting Vehicle series, multiple launch rocket system chassis, Patriot missile re-certifications and for rubber products necessary for sustainment and support to the U.S. and Allied forces and agencies – Oct. 24, 2002.

Rock Island Arsenal-Joint Manufacturing Technology Center, Rock Island, Illinois

- CITE for Mobile Maintenance Systems (MMS) – May 6, 2009.
- CITE for Add-on Armor design, development and prototype fabrication – July 17, 2012.
- CITE for foundry operations – Feb. 13, 2013.

Sierra Army Depot, Herlong, California

- CITE for 622623 Reverse Osmosis Water Purification Units – Jan 9, 2007.
- CITE for petroleum and water storage and distribution systems – May 25, 2011.

Tobyhanna Army Depot, Tobyhanna, Pennsylvania

- CITE for Command, Control, Communications, Computers, Intelligence, Surveillance & Reconnaissance (C4ISR), electronics, avionics, and missile guidance and control – Mar. 8, 2006.

Tooele Army Depot, Tooele, Utah

- CITE for Ammunition Peculiar Equipment (APE) – March 1, 2010.

Watervliet Arsenal Joint Manufacturing and Technology Center, Watervliet, New York

- CITE for manufacturing cannons and mortars systems – Jan 19, 2013.

HOW TO DO BUSINESS WITH THE ARMY:
PUBLIC-PRIVATE PARTNERSHIP: WHAT IS IT?

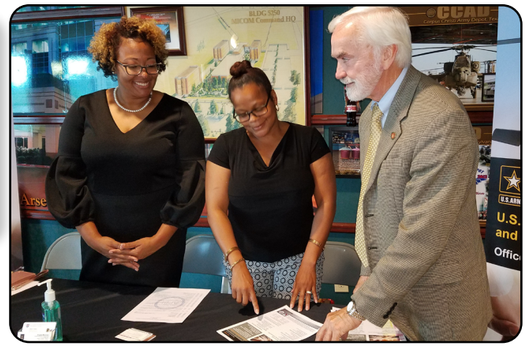
ARMY OBJECTIVES:
- Improve Operational Efficiencies
- Lower Cost of Products and Services
- Accelerate Innovation
- Leverage Public-Private Investment
- Sustain Critical Skills and Capabilities

The goal of public-private partnership (P3) is to establish mutually beneficial relationships between the Army and private and public sector organizations to increase readiness. It is an agreement between an Army facility and one or more private industry entities to perform work or utilize the Army's facilities and equipment. Partnering is a cooperative effort, not a competitive engagement.

AMC takes great pride in ensuring that partnerships are an important part of our portfolio. The power of partnering provides a superb opportunity for government and industry to collectively and collaboratively build a unified relationship, resulting in the timely acquisition and production of high quality equipment for the joint warfighter at a reduced cost. Partnering is an effective tool we have to protect AMC capabilities in both public and private sectors.

The AMC enterprise supports two types of partnerships. The first partnership type is a P3. For instance, 10 U.S. Code, Section 2474, enables Centers of Industrial and Technical Excellence (CITE) to engage in partnerships with private industry. A P3 establishes a funded or operated partnership between the government and one or more private sector companies. In simpler terms, if there is a mutual opportunity to work together, the AMC enterprise wants to partner with you!

The second partnership type is public-to-public partnership, or what is commonly referred to as a P2. A P2 partnership is normally engaged by the government sector and is built on an agreement between two government entities for the sale of its products and/or services through a Memorandum of Agreement (MOA) or Memorandum of Understanding (MOU). It is executed through a Statement of Work (SOW). Both P2 and P3 provide endless benefits for all parties involved while ensuring the final production of quality equipment and systems for the Army.



Jennifer Letson, left, and Victoria Perkins, both with the U.S. Army Aviation Missile Command (AMCOM) office of small business, talk with Joe Fitzgerald, Civilian Aide to the Secretary of the Army for North Alabama, during the AMCOM Advanced Planning Briefing to Industry on Redstone Arsenal, Ala. (U.S. Army photo by Jesse Barber)

STATUTES AND REGULATIONS

Numerous statutes and regulations govern public-private partnerships. Below is a list of a few key examples. Refer to the actual text in the applicable law or regulation for specific language.

- Armament Retooling and Manufacturing Support programs – 10 USC 4551-4555
- Center of Industrial and Technical Excellence – 10 USC 2474
- Cooperative research and development agreements – 15 USC 3710a
- Direct sales – 10 USC 2563, (Outside DOD)
- Direct sales – 10 USC 2208(h) (Support of DOD contracts)
- Direct sales – 10 USC 4543 (Outside DOD)
- Direct sales – 10 USC 4544 (Outside of D)D contracts)
- Enhanced use leasing – 10 USC 2667
- Facility use agreements – 10 USC 2474; FAR Part 45.3 & 45.4
- Subcontracting – 10 USC 2208(j)
- Samples & Test services – 10 USC 2539b

(Labs)

- Support of defense exports – 22 USC 2770
- Public-private partnerships for depot-level maintenance – DoDI 4151.21

HOW TO DO BUSINESS WITH THE ARMY:
WHAT IS ARMS?



From left, Terry Tipton, director of business development for a national corporation; Chief Warrant Officer 4 Walner Nelson, human resources advisor to the commanding general, Army Materiel Command (AMC); Rodney Pennywell, a general manager for another corporation; and Chief Warrant Officer 4 Samuel G. Garrett Jr., commanding general's executive communications chief, talk about potential partnerships between the Army and industry at AMC Headquarters on Redstone Arsenal, Ala. (U.S. Army photo by Eben Boothby)

Armament Retooling and Manufacturing Support (ARMS) is an opportunity for business growth and expansion using government ammunition industrial facilities and equipment. Contractors are finding innovative ways to attract commercial work to these industrial facilities. Idle capacity and capability available at these facilities for use by the private sector include land, buildings, equipment, utilities, communications, transportation and skilled workers.

Two statutes primarily govern the ARMS program: 10 USC Chapter 434 § 4553 – Armament Retooling and Manufacturing Support Initiative and 10 USC Chapter 434 § 4554 – Property Management Contracts and Leases.

WHAT IS "ARMS?"

The ARMS Program was authorized by the ARMS Act of 1992 (10 USC Chapter 434) to encourage the commercial and government use of underutilized property at select installations, in order to compensate for reduced production volumes and facility closures that would adversely impact the local economies.

THE ARMS TEAM

The ARMS program is managed through a cooperative effort between the Program Executive Office Ammunition (PEO Ammo), located at Picatinny Arsenal, New Jersey, and Joint Munitions Command (JMC), located at Rock Island Arsenal, Illinois.

The ARMS program is executed locally by the facility operators at the government owned contractor operated (GOCO) sites for which the ARMS program was created.

2016 NATIONAL DEFENSE ACT

The 2016 National Defense Act (25 November 2015, Section 343) effectively extended the maximum lease duration to a total of 50 years.

10 USC Chapter 434

SECTION 4551 – Definitions

This section introduces the legislation and provides basic definitions, which include ARMS initiative, eligible facility, property manager and property management contract.



Sgt. 1st Class Kevin McClatchey conducts a site visit with members of the Department of Public Works at Fort Liberty, N.C., in preparation for a contract award for minor construction. A MICC pilot project related to base operations contracts reduced procurement action lead time from 250 days to approximately 130 days. (U.S. Army photo by Capt. Steve Voglezon)

SECTION 4552 – Policy

This section provides information on the purpose and general policies of the legislation. In summary, the purpose is to encourage the use of unused eligible GOCO facilities as a means of promoting domestic manufacturing, creating and maintaining skilled jobs, and helping to lower the facility sustainment costs, thus lowering the cost of ammunition.

SECTION 4553 – ARMS Support Initiative

This section formally establishes the ARMS initiative, with a purpose that includes 10 distinctively defined elements. It also provides guidance on the availability of facilities, consideration for leases and program administration.

SECTION 4554 – Contracts & Leasing

This section further defines and clarifies program elements regarding contracts/leases and the types of consideration that may be accepted.

To promote this effort, the Army, under the auspices of the ARMS program, will make available various incentives, such items as: marketing funds; use of land, buildings and equipment; existing state and federal permits; loan guarantees; planning grants and possibly employment incentives. This innovative approach saves tax dollars, benefits large and small and disadvantaged businesses, supports the return of off-shore U.S. companies and mitigates the economic effects on the local communities.

ARMS can generate jobs and attract investment to these installations. By employing a wide range of facility use techniques, the ability exists to tailor commercial relationships to meet the specific market needs to the private sector client. No other defense reutilization program has shown such promise as a means of promoting economic growth and sustainable development in local communities.

The ARMS program allows the government to retain the title to its land while providing a means for private contractors to market its industrial sites as commercial entities. As a result, the Army's costs of ownership are significantly reduced, in some cases, to zero. The key to ARMS is the recognition that defense industrial facilities have value far beyond military uses. In partnership with the private sector, Army sites are being converted into multi-purpose commercial parks while still being maintained as ready defense assets. As a result, ARMS has emerged as the most successful cooperative-use model in the nation. It is being studied by other military services and the Department of Energy for possible applications to their particular conversion needs.



U.S. ARMY CONTRACTING COMMAND

The U.S. Army Contracting Command (ACC), is the Army's global two-star command responsible for delivering the power of Army contracting to win everyday, anywhere, every time.

PRIMARY LOCATIONS
- Headquarters and ACC-Redstone Arsenal – Redstone Arsenal, Alabama
- ACC-Aberdeen Proving Ground – Aberdeen Proving Ground, Maryland
- ACC-New Jersey – Picatinny Arsenal, New Jersey
- ACC-Orlando – Orlando, Florida
- ACC-Rock Island – Rock Island Arsenal, Illinois
- ACC-Detroit Arsenal – Warren, Michigan
- Mission and Installation Contracting Command – Joint Base San Antonio-Fort Sam Houston, Texas

FIND OUT MORE

U.S. Army Contracting Command

4505 Martin Road

Redstone Arsenal, AL 35898

www.army.mil/acc

/ArmyContracting

@ArmyContracting

/company/u-s-army-contracting-command

/ArmyContractingCommand

INTRODUCTION

Headquartered at Redstone Arsenal, Alabama, ACC is a major subordinate command of U.S. Army Materiel Command (AMC). ACC has one subordinate one-star command – Mission and Installation Contracting Command (MICC), eight contracting support brigades regionally aligned with Corps and Army Service Commands and six major contracting centers that provide support to Army Futures Command (AFC), Army Program Executive Offices and AMC's Life Cycle Management Commands (LCMCs).

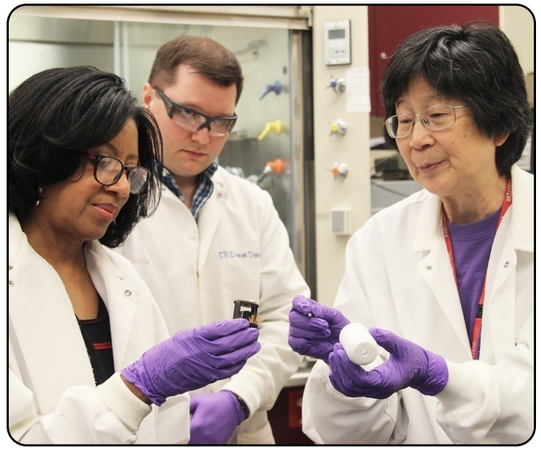
As the Army's principal buying agent, ACC supports Army readiness and modernization by utilizing best practices and expert-level oversight to provide warfighters with premier contracting support.

The command accomplishes its global operational missions with a professional workforce of Soldiers, Army Civilians, local nationals and contractors at more than 100 locations worldwide. The sun never sets on ACC.

CAPABILITIES & MISSION EXECUTION

Army Contracting Command is a critical enabler in the Army's continuing effort to compete globally to fight and win the Nation's wars as a member of the Joint team. Executing contract actions directly supports Army 2030 and building the Army of 2040.

The ACC's key supported units include AMC, AFC and U.S. Army Training and Doctrine Command. In In fiscal year 2022, ACC awarded $102 billion in over 150,000 contract actions, ($30.9 billion competitively) of which



ABOVE: Army Senior Research Scientist for Chemistry Dr. Patricia McDaniel works with research scientists Brian Hauck and Janet Jensen to explore chemical and biological detection technologies that can be integrated into micro sensor capabilities. (U.S. Army photo by Janet Wychock)
OPPOSITE PAGE: Soldiers supporting Operation Inherent Resolve fire a Javelin anti-tank missile during live-fire training in Iraq. In 2022, ACC-RSA awarded the Javelin Joint Venture two production contracts for Javelin missiles and associated equipment and services with total value of $309 million. (U.S. Army photo by 2nd Lt. Jamie Douglas)

$18 billion was awarded to small business, $8 billion in Foreign Military Sales to allied partner nations and $10 billion to non-traditional Department of Defense businesses via Other Transaction Authority awards. The Army obligates over 75% of the Army contract dollars and 17% of all federal contract spend.

ACC supports approximately 180 expeditionary missions and contingency operations in ore than 50 countries. ACC has the capability to deploy anywhere in the world on shore notice and provides operational contract support planning, contract surveillance and closeout in support or deployed forces.

CORE COMPETENCIES

- Contracting
- Acquisition
- Procurement
- Operations
- Foreign Military Sales
- Quality assurance
- Life cycle management

HISTORY

While military and Army contracting go back to the nation's early days, ACC was officially established in 2008 in an effort to help meet the expanding workload being handled by Army contracting personnel during wars in Afghanistan and Iraq.

ACC's Contracting Support Brigades enable the Army's contingency and wartime missions by rapidly deploying trained and ready Soldiers around the world to procure goods and services in austere environments to win in multi-domain operations.

Contracting brigades and battalions are strategically aligned with Combatant Commanders and corps to provide effective and agile contracting support. In FY22 the CSBs executed $2.0 billion in obligations. Contracting brigades were also instrumental in FY22 assisting in contracting actions valuing $2.6 billion toward the Logistics Civil Augmentation Program, $381 million for the Office of the Program Manager Saudi Arabian National Guard Modernization Program, and $369 million toward Army Prepositioned Sets.

ACC's Contracting Support Brigades:

- 408th Contracting Support Brigade - Shaw Air Force Base, South Carolina and Camp Arifjan, Kuwait. The brigade provides operational contracting support to U.S. Army Central as the lead contract service throughout Southwest Asia.
- 409th Contracting Support Brigade - Sembach Kaserne, Germany. The brigade provides the full range of contracting support throughout U.S. Army Europe and supports U.S. Central Command and U.S. Army Central.
- 410th Contracting Support Brigade - Joint Base San Antonio-Fort Sam Houston, Texas. The brigade plans and executes contingency contracting support for U.S. Army South in support of Army and joint operations throughout U.S. Southern Command.
- 411th Contracting Support Brigade - Camp Humphreys, Korea. The brigade provides operational contracting support to the U.S. Indo Pacific Command and supports U.S. Forces Korea.
- 413th Contracting Support Brigade - Fort Shafter, Hawaii. The brigade supports the U.S. Army Pacific mission.
- 414th Contracting Support Brigade - Vicenza, Italy. The brigade provides operational contracting support to U.S. Army Europe-Africa. The brigade also has detachments in Poland, Romania and Kosovo.
- 418th Contracting Support Brigade at Fort Cavazos, Texas. The brigade supports U.S. Northern Command and III Corps.
- 419th Contracting Support Brigade at Fort Liberty, North Carolina. The brigade provides operation contracting support to U.S. Northern Command and XVIII Corps.

U.S. ARMY MISSION AND INSTALLATION CONTRACTING COMMAND

LOCATIONS

- Headquarters – Joint Base San Antonio – Fort Sam Houston, Texas
- 418th Contracting Support Brigade – Fort Cavazos, Texas
- MICC-Dugway Proving Ground – Dugway Proving Ground, Utah
- MICC-Fort Bliss/919th Contracting Battalion – Fort Bliss, Texas
- MICC-Fort Carson/918th Contracting Battalion – Fort Carson, Colorado
- MICC-Fort Cavazos/901st Contracting Battalion – Fort Cavazos, Texas
- MICC-Fort Irwin – Fort Irwin, California
- MICC-Fort Johnson – Fort Johnson, Louisiana
- MICC-Fort Riley/923rd Contracting Battalion/ – Fort Riley, Kansas
- MICC-Joint Base Lewis-McChord /902nd Contracting Battalion – Joint Base Lewis-McChord, Washington
- MICC-Yuma Proving Ground – Yuma Proving Ground, Arizona
- 419th Contracting Support Brigade – Fort Liberty, North Carolina
- MICC-Fort Liberty/900th Contracting Battalion - Fort Liberty, North Carolina
- MICC-Fort Buchanan - Fort Buchanan, Puerto Rico
- MICC-Fort Campbell/922nd Contracting Battalion - Fort Campbell, Kentucky
- MICC- Fort Drum/925th Contracting Battalion - Fort Drum, New York
- MICC- Fort Jackson - Fort Jackson, South Carolina
- MICC- Fort McCoy - Fort McCoy, Wisconsin
- MICC- Fort Stewart/904th Contracting Battalion - Fort Stewart, Georgia
- Field Directorate Office - Fort Sam Houston -Joint Base San Antonio-Fort Sam Houston, Texas
- MICC- Fort Belvoir - Fort Belvoir, Virginia
- MICC- Fort Sam Houston - Fort Sam Houston, Texas
- MICC- Fort Knox - Fort Knox, Kentucky
- Field Directorate Office - Fort Eustis - Joint Base Langley-Eustis, Virginia
- MICC-Carlisle Barracks - Carlisle Barracks, Pennsylvania
- MICC-Fort Moore - Fort Moore, Georgia
- MICC-Fort Eustis -Joint Base Langley-Eustis, Virginia
- MICC-Fort Eisenhower - Fort Eisenhower, Georgia
- MICC-Fort Leavenworth - Fort Leavenworth, Kansas
- MICC-Fort Gregg-Adams - Fort Gregg-Adams, Virginia
- MICC-Fort Leonard Wood - Fort Leonard Wood, Missouri
- MICC-Fort Novosel - Fort Novosel, Alabama
- MICC-Fort Sill - Fort Sill, Oklahoma
- MICC-West Point - West Point, New York



ABOVE: From left, Maj. Timothy Roberts, 2nd Lt. Nathan Stricklin, 1st Lt. Andrew Verdes and Staff Sgt. John Reed speak with a vendor representative during a pre-inspection of acceptance of two dump trucks and four non-tactical vehicles at the National Training Center at Fort Irwin, Calif. (U.S. Navy photo by Petty Officer 2nd Class Riana Feemster)

The U.S. Army Mission and Installation Contracting Command (MICC) supports Soldiers and their families in the continental U.S. and Puerto Rico by providing Army commands, installations and activities with disciplined and responsive contracting solutions and oversight.

INTRODUCTION

Headquartered at Joint Base San Antonio-Fort Sam Houston, Texas, the MICC is a one-star command made up of about 1,300 Soldiers and civilians assigned to two contracting support brigades, two field directorate offices, 28 contracting offices and 10 battalions that provide contracting support to the Army enterprise.

The MICC delivers ready, decisive and synchronized business solutions to the warfighter by acquiring equipment, supplies and services vital to the Army mission and well-being of Soldiers and their Families. The command also supports the Army's contingency and wartime missions by rapidly deploying trained and ready contingency contracting Soldiers around the world to procure goods and services in austere environments. Contracting brigades and battalions are strategically aligned to provide operational contract support to their respective corps or divisions when deployed.

MICC-contracted services and supplies touch virtually every Soldier in the Army – from facilities support services, commercial and institutional building construction, and administrative and general management consulting services to wired consulting services, to wired telecommunication and engineering services, contracted food services, advertising and transition services. The MICC ensures America's Soldiers and their Families have what is needed during and after their military service.

CAPABILITIES & MISSION EXECUTION

ACC designated the MICC as its lead for installation readiness to provide the acquisition insights and ensure Army installations are capable of supporting current and evolving readiness and power projection requirements.

Both uniformed and civilian members of the MICC played an integral role in the Army's response to the national COVID-19 pandemic. As the ACC lead element for the DOD's COVID-19 response efforts, the MICC synchronized and integrated all contracting efforts across the Northern Command area of operations in support of the Federal Emergency Management Agency's national level support construct of moving medical personnel to points of need around the country.

Leading the MICC effort was the Fort Sam Houston Field Directorate Office, which served as the senior contracting official for U.S. Army North. ARNORTH serves as the Joint Force Land Component Command for all federal ground troops, including other service units serving on land as part of the DOD's COVID-19 response. The senior contracting official leveraged capabilities from the MICC's two field directorates and two brigades as well as each of the ACC contracting centers to enable the rapid deployment and life support services for more than 3,500 medical professionals, augmenting hospital staffs and establishing multiple alternate care treatment facilities across 15 major cities nationwide all the while maintaining the installation and operational readiness needs of mission partners.

Contracting Soldiers from across the command also play a vital operational role in support of combatant commanders. MICC Soldiers and civilians serve as force providers in contingency contracting for Operation Freedom's Sentinel, Operation Inherent Resolve, Atlantic Resolve and the NATO-led Resolute Support as well as multiple contingencies across the globe.

The MICC's primary supported activities include the U.S. Army Installation Management Command, U.S. Army Forces Command, U.S. Army Training and Doctrine Command, U.S. Army North, U.S. Army Test and Evaluation Command, U.S. Army Reserve Command, U.S. Army Military District of Washington, U.S. Army Medical Command, U.S. Army Futures Command and U.S. Military Academy at West Point.

MICC contracts are vital in feeding more than 200,000 Soldiers every day, providing many daily base operations support services at installations, preparing more than 100,000 conventional force members annually, facilitating training for more than 100,000 students each year, and maintaining more than 14.4 million acres of land and 170,000 structures. In fiscal year 2022, the command executed almost 24,000 contract actions valued at more than $5 billion across the Army, including $2.79 billion to American small businesses. The command was also earned the Excellence in Small Business Utilization award. The MICC also managed more than 385,000 Government Purchase Card Program transactions in FY 2022 valued at an additional $669 million.With a wealth of contracting expertise, MICC professionals are dedicated to providing the highest quality of contracting support to all of their mission partners, whenever and wherever needed. The responsive contracting solutions and oversight provided by the command serve as a force multiplier in ensuring the Army is ready to fight and win.

FIND OUT MORE

U.S. Army Mission and Installation Contracting Command

2219 Infantry Post Road, Bldg. 613

JBSA-Fort Sam Houston, TX 78234-1361

www.army.mil/micc

/army.micc

/company/army-micc

/army-micc

/photos/army_micc

U.S. ARMY CONTRACTING COMMAND-ABERDEEN PROVING GROUND

LOCATIONS
- Headquarters – Aberdeen Proving Ground, Maryland
- Adelphi Division, Maryland
- Natick Division, Massachusetts
- Research Triangle Park Division, North Carolina
- Belvoir Division, Virginia
- Huachuca Division, Arizona
- Orlando Division, Florida
- Tobyhanna Division, Pennsylvania
- Joint COVID Response Division, Virtual
- Satellite Offices – Texas, Maryland and New Mexico



Norwegian army soldiers take a look at 1st Battalion, 6th Field Artillery Regiment's radar system as U.S. Soldiers assigned to 1-77 teach them how they operate during Operation Thunderbolt at Setermoen, Norway. The Army Contracting Command-APG provides acquisition services for major commodities including radar systems and expertise in areas of contracting including Foreign Military Sales. (U.S. Army photo by by Spc. Ryan Barnes)

U.S. Army Contracting Command-Aberdeen Proving Ground (ACC-APG) provides responsive, efficient, cost-effective and compliant solutions in support of Army readiness, modernization and Soldier lethality.

INTRODUCTION

Headquartered at Aberdeen Proving Ground, ACC-APG provides comprehensive contracting and business advisory support to a diverse customer base. ACC-APG provides sustained expertise in all areas of contracting, including research and development, production and testing, installation and base operations, systems and system support, depot-level maintenance, fielding and sustaining Army weapon systems, Foreign Military Sales, grants, cooperative agreements and other transactions.

These acquisitions consist of a wide range of products and services to include state-of-the-art technology and complex weapon systems. The mission support services provided by ACC-APG are crucial to equip the Soldier with the latest technology, goods and services, on time and at a reasonable cost.

ACC-APG is comprised of 15 contracting divisions with associate directors providing sustained expertise in all areas of contracting, including research and development, production and testing, installation and base operations, systems and system support, depot-level maintenance, fielding and sustaining Army weapon systems, Foreign Military Sales, grants, cooperative agreements and other transactions.

CAPABILITIES AND MISSION EXECUTION

ACC-APG provides customers with contracting expertise from an employee base of nearly 900 military and civilian contracting professionals. The workforce embodies ACC-APG's vision to be a premier contracting center viewed by its customers as superior, and recognized throughout the DOD as "best in class."

CORE COMPETENCIES

Comprehensive contracting, business advisory support and sustained expertise for:

- Research and development
- Soldier protection
- Chemical and biological defense
- Command, control, communications, computers, cyber intelligence, surveillance and reconnaissance
- Test and evaluation

FIND OUT MORE

ACC-APG

6472 Integrity Court

APG North, MD 21005

www.acc.army.mil/contractingcenters/acc-apg

U.S. ARMY CONTRACTING COMMAND-DETROIT ARSENAL

LOCATIONS
- Headquarters – Detroit Arsenal, Michigan
- Anniston Army Depot, Alabama
- Red River Army Depot, Texas
- Sierra Army Depot, California
- Watervliet Arsenal, New York
- Fort Belvoir, Virginia



U.S. Army Soldiers assigned to 4th Battalion, 6th Infantry Regiment, zero the M240L Machine Gun on their Mine Resistant Ambush Protected vehicle in preparation for the dry-fire exercise at Fort Bliss, Texas. Army Contracting Command-Detroit Arsenal procures systems, research and development, repair parts and services including MRAP vehicles. (U.S. Army photo by Pfc. Elijah Ingram)

U.S. Army Contracting Command-Detroit Arsenal (ACC-DTA) provides global contracting support to Soldiers through the full spectrum of military operations.

INTRODUCTION

ACC-DTA, aligned and co-located with Tank-automotive and Armaments Command (TACOM), provides comprehensive acquisition, contracting, business advisory, production support and depot-level maintenance services.

The center supports Army readiness by ensuring the best products reach Soldiers when they need them, while providing fair opportunity for industry, including small businesses, and obtaining the best value for the Army and other services.

Major customers for the organization include Program Executive Office (PEO) Ground Combat Systems; PEO Combat Support and Combat Service Support; System of Systems Engineering and Integration Directorate; PEO Soldier; PEO Ammo; Joint PEO for Chemical Biological Defense; Program Manager Light Armored Vehicle; TACOM Integrated Logistics Support Center; Research, Development and Engineering Command; Combat Capabilities Development Command (CCDC) Ground Vehicle System Center (GVSC); TACOM Security Assistance Management Directorate; Army Headquarters services; Army Center of Military History; Center for Army Analysis; and other services for the Marine Corps, the Navy and the Air Force.

CAPABILITIES AND MISSION EXECUTION

ACC-DTA employs more than 650 associates and manages more than $38 billion in active contracts. The center supports warfighters by procuring systems, research and development, repair parts and services. This includes, but is not limited to:

- Combat and tactical vehicles/trailers
- Construction and material-handling equipment
- Concept, research and development efforts
- Fuel and water distribution systems
- Armaments, small arms and targetry
- Fire control systems
- Chemical defense equipment
- Logistics and general support
- Global intelligence and linguistics
- Base operations support and depot maintenance
- Public-private partnerships
- Sets, kits, outfits and tools
- Army watercraft systems and fleet maintenance
- Mine Resistant Ambush Protected vehicles
- Bridging

FIND OUT MORE

ACC-Detriot Arsenal

6501 E. Eleven Mile Road

Warren, MI 48397-5000

www.acc.army.mil/contractingcenters/acc-dta

U.S. ARMY CONTRACTING COMMAND-NEW JERSEY

LOCATIONS
- Headquarters – Picatinny Arsenal, New Jersey
- Joint Base McGuire-Dix-Lakehurst, New Jersey



U.S. Army Soldiers fire an M777 Howitzer during training operations. The Howitzer provides general artillery fire support to maneuver forces. (Courtesy photo)

U.S. Army Contracting Command-New Jersey (ACC-New Jersey) plans, directs, controls, manages and executes the full spectrum of contracting, acquisition support and business advisory services in support of major weapons, armaments, ammunition systems, information technology and enterprise systems for the Army and other DOD customers.

INTRODUCTION

ACC-New Jersey, with locations at Picatinny Arsenal and Joint Base McGuire-Dix-Lakehurst, has a broad customer base with both on-site and globally remote customers. It supports all phases of the acquisition life cycle, including research and development, low rate initial production and full rate production.

ACC-NJ's major customers include Joint Program Executive Office (JPEO) for Armaments and Ammunition; PEO Soldier; PEO Enterprise Information Systems; PEO Missiles and Space; PEO Command, Control and Communications-Tactical; U.S. Army Futures Command; Combat Capabilities Development Command Armaments Center; the Office of the Secretary of Defense; U.S. Army Reserve; Picatinny Garrison; PEO Intelligence, Electronic Warfare and Sensors; and Department of the Army G-2.

The command utilizes the full spectrum of contract types and contract instruments in support of its customers, with an emphasis on cost and fixed price incentive-type contracts. They also have unique expertise with executing grants, cooperative agreements and other transaction agreements (OTAs). ACC-New Jersey's flexible organization allows for appropriate skill sets to accommodate customer demand.

CAPABILITIES & MISSION EXECUTION

ACC-New Jersey's expertise in executing and managing OTAs in support of Army and DOD requirements has earned it the designation as the Army's Center of Excellence for OTAs. The organization is comprised of 315 civilian and four military employees.

FIND OUT MORE

ACC-NJ

Building 10B

Picatinny Arsenal, NJ 07806

www.acc.army.mil/contractingcenters/acc-nj

U.S. ARMY CONTRACTING COMMAND-ORLANDO

LOCATION
- Orlando, Florida



Master Sgt. Breyda Pereyra, left and Capt. Jordan Smith, speak with a virtual Soldier avatar in an Intelligence and Electronic Warfare Tactical Proficiency Trainer program. ACC-Orlando focuses on procuring a wide range of training and testing products and services, including system training devices, simulations and simulators. (U.S. Army photo by Spc. Adam Parent)

U.S. Army Contracting Command-Orlando (ACC-Orlando) provides the full range of contracting products in direct support of a diverse customer base, with a focus on the warfighter.

INTRODUCTION

Headquartered in Orlando, Florida, Army Contracting Command (ACC)-Orlando is a multi-billion dollar that focuses on providing the full range of contracting services and products.

ACC-Orlando's vision is to be the premier Training Contracting Center of Excellence, recognized by their stakeholders as the foremost contracting solutions center enabled by a world class workforce. Their mission remains to provide sound business advice and tailored contracting solutions to acquire products and services in support of the warfighter and their stakeholders.

ACC-Orlando is comprised of four Contracting Divisions, a COVID-19 Support Branch and a supporting staff consisting of Policy, Source Selection, Cost/Price, Contract Closeout, Systems, Business Operations, Personnel Resources, Contracting Operations, Property Accountability/Quality Assurance and Strategic Integration.

CAPABILITIES AND MISSION EXECUTION

As the Training Contracting Center of Excellence, ACC-Orlando is comprised of four contracting divisions and a supporting staff of personnel support, policy, cost and price, systems, business operations, property accountability, quality assurance and a source selection center of excellence.

The contracting support services provided by ACC-Orlando are crucial for outfitting Soldiers with the latest live, virtual, constructive and gaming training, simulation and instrumentation, and goods and services. ACC-Orlando, on average, awards more than 2,300 actions with an obligation value of more than $2.1 billion annually. Approximately 16% of the organization's annual contract obligations are awarded to small business firms.

ACC-Orlando's world class workforce is Defense Acquisition Workforce Improvement Act certified at the appropriate levels. Known for their communication with industry initiatives, ACC-Orlando hosts monthly Procurement Administrative Lead Time Industry Days that serve the contracting community, requiring activities and industry partners alike. Additional information regarding ACC-Orlando best practice is available on the Federal Business Opportunities website at: **https://www.fbo.gov**.

FIND OUT MORE

ACC-Orlando

12211 Science Drive

Orlando, FL 32826-3224

www.acc.army.mil/contracting- centers/acc-orl

U.S. ARMY CONTRACTING COMMAND-RED-

LOCATIONS
- Headquarters – Redstone Arsenal, Alabama
- Fort Novosel, Alabama
- Corpus Christi Army Depot, Texas
- Joint Base Langley-Eustis, Virginia
- Letterkenny Army Depot, Pennsylvania
- Peterson Air Force Base, Colorado



RIGHT: Sgt. Zane Pettibone and Spc. Svenson Albert conduct checks with the Stinger Man-Portable Air Defense System during exercise Shabla 19 in Bulgaria, June 11, 2019. (U.S. Army photo by Thomas Mort)
BELOW: Caleb Baker, an engineering intern from the University of Alabama in Huntsville, demonstrates an "as-found" test conducted on a gas mask tester in the Protection Assessment Test System laboratory at Redstone Arsenal, Ala. The PATS lab is responsible for ensuring every gas mask in the DOD functions appropriately. (U.S. Army photo by Michelle Gordon)

INTRODUCTION

U.S. Army Contracting Command-Redstone (ACC-RSA) provides support to U.S. Army Materiel Command; U.S. Army Aviation and Missile Command; Program Executive (PEO) Office Missiles and Space; Program Executive Office Aviation; U.S. Army Combat Capabilities Development Command Aviation & Missile Center; U.S. Army Space and Missile Defense Command; The U.S. Army Test, Measurement, and Diagnostic Equipment Activity, and U.S. Army Garrison Redstone Arsenal.

ACC-RSA also provides contracting support to several other program executive offices and program managers supporting the Army's major acquisition programs.



CAPABILITIES & MISSION EXECUTION

ACC-RSA's civilians and Soldiers support warfighters worldwide by contracting for research and development, major weapon systems production, sub-systems and services vital to Soldier readiness.

From helicopters to missiles, systems engineering and technical assistance, research and development to technology and engineering, ACC-RSA ensures Soldiers have what they need to be successful. Other areas of contracting support include Foreign Military Sales, contingency, range and operational support, in addition to concept development, prototyping and limited production capability.

An international business enterprise, ACC-RSA awarded nearly 13,944 contracts in fiscal year 2022 valued at more than $18.8 billion. The organization accomplishes this with more than 900 military and civilian personnel.

FIND OUT MORE

ACC-Redstone Arsenal

Building 5303

Redstone Arsenal, AL 35898

www.acc.army.mil/contractingcenters/acc-rsa

/ACCRSA

U.S. ARMY CONTRACTING COMMAND-ROCK ISLAND

LOCATION
- Headquarters – Rock Island, Illinois



As part of Army Prepositioned Stock-3, military vehicles and containers were downloaded from the U.S. Navy Ship Watson at Honolulu, Hawaii, in support of Operation Pathways 2023. (Photo by Kimberly Conrad)

Army Contracting Command-Rock Island (ACC-RI) provides optimal worldwide procurement support to Soldiers, civilians and contractors from an historic island in the middle of the Mississippi River.

INTRODUCTION

ACC-RI supports the readiness of the nation's service members by employing fiscally sound, innovative acquisition techniques. ACC-RI's award-winning support starts at home. It acquires the logistics and maintenance services that keep the Rock Island Arsenal Garrison running smoothly.

ACC-RI's impact extends far beyond the installation's gates with a global reach. Since ACC-RI stood up in 2008, several civilian employees have voluntarily deployed to take overseas assignments in support of ongoing operations. ACC-RI field support employees frequently travel overseas to meet with customers face-to-face to provide optimal acquisition support.

The acquisition professionals working in the center's four buying directorates handle the requirements associated with the Munitions and Industrial Base, Information Technology, Field Support and the Logistics Civil Augmentation Program (LOGCAP) – including support to Southwest Asia, Europe and Africa.

CAPABILITIES AND MISSION EXECUTION

ACC-RI provides full-spectrum contracting expertise and acquisition support to a diverse set of customers, including more than 25 major customers, such as:

- U.S. Army Sustainment Command
- U.S. Army Central
- Joint Munitions and Lethality Life Cycle Management Command
- Joint Manufacturing and Technology Center-Rock Island Arsenal
- Joint Program Executive Office Armaments & Ammunition
- Program Executive Office (PEO)-Assembled Chemical Weapons Alternatives
- PEO-Enterprise Information Systems
- Chief Information Officer of the Army
- U.S. Army Installation Management Command
- Office of the Program Manager-Saudi Arabian National Guard (OPM-SANG)

ACC-RI's workforce, comprised of more than 580 contracting professionals at more than eight locations, applies innovative approaches to ever-evolving acquisition requirements. Informed and well-trained government representatives work to meet the requirements of the center's varied customer base, while negotiating fairly with industry to get the most effective contracting solutions in place for the U.S. military. In FY22, the center executed 7.7% of the Army's overall budget in support of our nation's defense.

FIND OUT MORE

ACC-Rock Island

3055 Rodman Avenue

Rock Island, IL 61299-8000

www.acc.army.mil/contractingcenters/acc_ri



U.S. ARMY AVIATION AND MISSILE COMMAND

The U.S. Army Aviation and Missile Command (AMCOM) delivers responsive aviation, missile and calibration materiel readiness to the Army to optimize joint warfighter capabilities at the point of need.

LOCATIONS
- Headquarters – Redstone Arsenal, Alabama
- Corpus Christi Army Depot – Corpus Christi, Texas
- Letterkenny Army Depot – Chambersburg, Pennsylvania
- Aviation Center Logistics Command – Fort Novosel, Alabama

FIND OUT MORE

U.S. Army Aviation and Missile Command

5300 Martin Road

Redstone Arsenal, AL 35898

www.amcom.army.mil

/USARMYAMCOM

@USARMYAMCOM

/company/ u-s-army-aviation-and-missile-command

INTRODUCTION

The command works to overcome the challenges of an ever-changing strategic environment to ensure the Army and the joint force have the best aviation and missile equipment, services and subject-matter expertise available. This allows operational commanders to achieve their objectives while AMCOM maintains its posture to deliver materiel readiness to the total force.

As a Life Cycle Management Command (LCMC), AMCOM is dedicated to materiel readiness by integrating its capabilities into the sustainment and acquisition processes to support the product life cycle management efforts of over 20 aviation and missile program managers. AMCOM partners with program managers, program executive offices, U.S. Army Futures Command subordinate cross functional teams, U.S. Army Contracting Command-Redstone and Defense Logistics Agency to ensure sustainment support is optimized and operationally effective for the warfighter.

AMCOM's vision is "mission first, people always" – enabling synchronized aviation, missile and calibration materiel enterprises, providing unmatched capability for the Army and the nation. The command's 7,800 Soldiers and Army Civilians, as well as nearly 8,000 contract employees, perform a wide variety of missions in support of the nation's aviation and missile warfighters. With its expansive reach of logisticians, calibration technicians and expert maintenance personnel, AMCOM has a presence in 59 different locations across the continental U.S., as well as 25 locations overseas.

ABOVE: A CH-47 Chinook assigned to B Company 1/189th General Support Aviation Battalion, Nevada National Guard, sits on a staging area as the crew waits for the sun to set before conducting a night aerial gunnery live-fire at Naval Air Station Fallon, Nevada, June 24, 2022 (U.S. Army photo by Staff Sgt. Walter H. Lowell)



CAPABILITIES AND MISSION EXECUTION

AMCOM's core competencies include:

- Aviation and missile sustainment
- Life cycle acquisition support
- Aviation and missile organic industrial capabilities
- Aviation and missile security assistance
- Test measurement and diagnostic equipment calibration
- Repair aviation and fires field maintenance and training fleet management

AMCOM operates two Army depots: **Corpus Christi Army Depot (CCAD)** in Texas, and **Letterkenny Army Depot (LEAD)** in Pennsylvania. CCAD supports the repair and overhaul of aircraft and aviation systems, and LEAD provides the same support to air defense and tactical missile ground support equipment. The Secretary of the Army has designated both depots as Centers of Industrial and Technical Excellence.

The command supplies experienced field-level systems experts to serve as Logistics Assistance Representatives (LARs) to Army units, to include support while operating in forward deployed locations. LARs provide subject matter expertise to Army units for weapons systems training, maintenance, logistics and supply operations to enable warfighter readiness.

In addition, the U.S. Army Aviation Center Logistics Command (ACLC) provides supply and maintenance support to the Army's aviation training fleet at Fort Novosel, Alabama. ACLC ensures the Army's training fleet is operationally ready for flight training missions, with a team of Soldiers and civilian employees who supervise the performance of more than 3,500 contractor mechanics, supply specialists and maintenance pilots.

ACLC also oversees five Fleet Management Expansion (FMX) sites. Each team provides maintenance and logistical support for U.S. Army Training and Doctrine Command units at each location. One of ACLC's largest FMX sites is based at Fort Sill, Oklahoma, supporting the Fires Center of Excellence by ensuring the training equipment is functional, safe and reliable.

The AMCOM Logistics Center delivers life cycle logistics support through acquisition logistics, sustainment logistics, industrial operations and field maintenance to ensure sustainable materiel readiness for Army aviation and missile systems.

AMCOM's U.S. Army Test Measurement and Diagnostic Equipment Activity manages the Army's metrology and calibration program, which ensures that Army weapons systems remain lethal and operationally effective for global missions.

The Security Assistance Management Directorate executes a multibillion-dollar security assistance mission that provides U.S. aviation, missile and air defense capabilities to and partner nations, building critical partner capacity and supporting combined operations.

HISTORY

AMCOM traces its history to the early days of missile development at Redstone Arsenal in 1955, and the nucleus of its organizations produced the experienced teams that became NASA's Marshall Space Flight Center, the Army Space and Missile Defense Command, and the Defense Intelligence Agency's Missile and Space Intelligence Center.

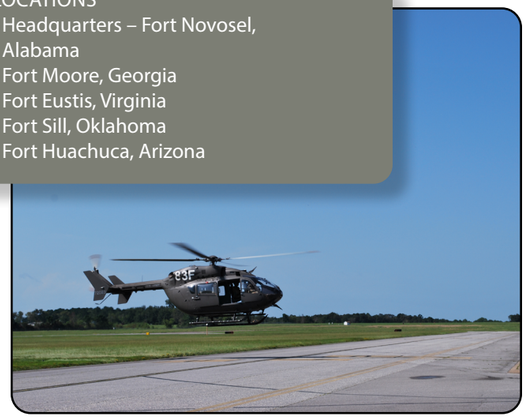
AMCOM was officially formed Oct.1, 1997, by merging the Aviation and Troop Support Command with the Missile Command, and proudly continues the tradition of excellence that was the cornerstone of its predecessor organizations. In 2004, AMCOM's mission transformed to a life cycle sustainment focus with the inception of the AMCOM Life Cycle Management Command (LCMC).

This change created an integrated organization with a single commander invested with responsibility for the life cycle sustainment of the Army's aviation and airworthiness authority. AMCOM continues to provide superior sustainment support to the current force, while evolving and rapidly transforming its capabilities in support of legacy and modernized systems.

Soldiers from 69th Air Defense Artillery Brigade conducted Patriot Missile live fire training, November 5, at McGregor Range Complex on Fort Bliss. The live fire exercise was conducted jointly with Air Defense counterparts from the Japanese Self-Defense Force. (U.S. Army photo by Staff Sgt. Ian Vega-Cerezo)

AVIATION CENTER LOGISTICS COMMAND

LOCATIONS
- Headquarters – Fort Novosel, Alabama
- Fort Moore, Georgia
- Fort Eustis, Virginia
- Fort Sill, Oklahoma
- Fort Huachuca, Arizona



A UH-72 Lakota transitions across Cairns Army Airfield's busiest airfield in the Army. (Courtesy photo)

The Aviation Center Logistics Command (ACLC) is AMCOM's headquarters for Fleet Management Expansion (FMX). The ACLC provides full-spectrum maintenance and logistical operations, as well as contractor oversight to provide safe, reliable material readiness to meet the U.S. Army Training and Doctrine Command's (TRADOC) training requirements in support of aviation, field artillery and air defense artillery training objectives.

INTRODUCTION

Since 1955, the government has relied on what is known today as the ACLC, to ensure the Army's fleet of helicopters is always ready to complete the U.S. Army Aviation Center of Excellence (USAACE) training mission. Since 2003, this mission has been essential with more than 600 helicopters in four distinctly different missions, design and series aircraft. In 2006, Fleet Management Initiative was approved and transitioned to FMX. All of the TRADOC training centers were added to the program at this point. In 2018, the ACLC's FMX responsibilities were expanded to include artillery and air defense artillery systems at Fort Sill, Oklahoma and the Unmanned Aerial Systems (UAS) at Fort Huachuca, Arizona. Today, more than 300 Army Civilians and more than 50 Soldiers provide maintenance, logistical and contract surveillance support, enabling TRADOC to train more than 62,800 Soldiers in initial entry and additional specialty skills annually.

CAPABILITIES AND MISSION EXECUTION

An average of 2,900 aviators attend the aviation training programs at Fort Novosel each year, which equates to about 25% of all Army aviation flight time. The ACLC's uniquely skilled workforce supports more than 500 daily helicopter training missions from six airfields (five at Fort Novosel, Alabama, and one at Fort Moore, Georgia). The government team supports more than 225,000 flight hours each year. At Fort Huachuca, Arizona, approximately 540 Soldiers are trained in UAS flight operations on 13 Shadow flight trainers and 18 Shadow equipment trainers. UAS students fly approximately 4,500 hours annually. The ACLC oversees the logistical support provided by a $5 billion, 10-year aviation maintenance services contract at Fort Novosel, a $7 million aviation support contract at Fort Moore and a multi-million dollar UAS maintenance support contract at Fort Huachuca. At Fort Sill, the ACLC provides maintenance for PATRIOT systems, Avengers, THAAD, C-RAMs, Howitzers, Multiple Launch Rocket Systems and RADAR Systems used to support 86 courses for over 15,000 basic training Soldiers and 38,500 advanced individual training Soldiers annually.



Missile and Fires Division employee performing engine maintenance on M109A6 Paladin Howitzer. (Courtesy photo)

FIND OUT MORE

USAACE and Fort Novosel

Bldg. 131

Fort Novosel, AL 36362

home.army.mil/novosel/index.php/tenants/aclc

CORPUS CHRISTI ARMY DEPOT

LOCATION
- Naval Air Station Corpus Christi – Corpus Christi, Texas



A Corpus Christi Army Depot painter journeyman applies the new "Class N" primer undercoat to the first Army Black Hawk helicopter. The process removes heavy metals from primer operations during aircraft maintenance. CCAD leads the way in implementing controls and protections for safer environments in depots and in the field where Soldiers and civilians perform maintenance. (Courtesy photo)

INTRODUCTION

Corpus Christi Army Depot (CCAD) returns Army rotary wing aircraft and components to full service with uncompromising quality, at the lowest cost possible. CCAD supports Army, Marines, Navy, Air Force, Department of Homeland Security, partner nations through the Department of State and other government organizations.

CAPABILITIES AND MISSION EXECUTION

CCAD enhances the Army aviation accident investigation processes with subject matter expertise and reliable laboratory analysis. CCAD sends depot field teams anywhere in the world to assess, evaluate and repair forward deployed aircraft and components to include depot forward capabilities. The depot supports all Soldiers in their maintenance skills development with hands on experience working shoulder-to-shoulder with the depots artisans.



CORE COMPETENCIES

- Support current/future platforms and technologies that increase maneuverability, endurance, lethality and sustainability of Army aircraft
- Overhaul and repair helicopters and components for the Army, Air Force, Navy, Marines, Department of Homeland Security and Department of State through Foreign Military Sales
- Maintain a wide range of component test facilities to repair various systems, equipment and instruments

FIND OUT MORE

Corpus Christi Army Depot

308 Crecy St. (Mail Stop 2)

Corpus Christi, TX 78419

www.ccad.army.mil

/CorpusChristiArmyDepot

@CCADPAO

/company/the-corpus-christi-army-depot

/photos/ccarmydepot

LEFT: CCAD Rotor Control Supervisor Rodney Helms, assists SSG Pete Johnson (right), Aviation Hydraulics Mechanic with the 1109th TASM CT ARNG, assemble a forward shop strut landing gear for a CH-47 Chinook helicopter at the Corpus Christi Army Depot as Rotor Control Mechanic Gonzalo Villarreal, Jr. observes. (Courtesy photo)

LETTERKENNY ARMY DEPOT

LOCATION
- Chambersburg, Pennsylvania

CORE COMPETENCIES
- Demonstrated service provider and system integrator for multi-domain Tactical Missile Air Defense Systems, their prime movers and power generators
- Rebuild, repair and modifications for ground mobility vehicles and other specialized vehicles and equipment
- Overhaul and repair of equipment and mobile repair teams for on-site maintenance assistance

CENTER OF INDUSTRIAL AND TECHNICAL EXCELLENCE DESIGNATIONS:
- Air Defense and Tactical Missile Ground Support Equipment
- Mobile Electric Power Generation Equipment
- Route Clearance Vehicles
- Phased Array Tracking RADAR Intercept of Target (PATRIOT) Missile Recertification



Todd Santiago, an electronics technician within the Directorate of Missile and Aerospace Readiness at Letterkenny Army Depot, utilizes an inert training missile to familiarize himself with the disassembly, assembly and component replacement procedures for the Hellfire missile program Jan. 3. (U.S. Army photo by Josh Shinn)

Letterkenny Army Depot (LEAD) is the Air and Missile Defense and Long Range Precision Fires depot supporting systems for the DOD, foreign partners and industry.

INTRODUCTION

As part of the Army's Organic Industrial Base, LEAD supports current unit readiness across the force, maintains the ability to surge in times of war and contingency, and is actively modernizing to sustain the next generation of equipment. Our workforce's expertise supports many disciplines including: electrical, electronics, automotive, power generation, fabricators and engineering that will be required to support the breadth of variety in Multi-Domain Operations. LEAD is located in central Pennsylvania with ease of access to major interstate routes, railways, airports and two major shipping ports.

The installation is home to PATRIOT missile maintenance. Other supported systems include: Extended Range Cannon Artillery, High-Mobility Artillery Rocket Systems, Sentinel, Terminal High Altitude Area Defense, Avenger and other weapons systems.

The depot is situated on more than 18,600 acres with a large portion of its land used to conduct storage and demilitarization operations on tactical missiles and ammunition. It has more than 1.4 million square feet of shop floor space and a multi-acre, advanced RADAR test facility.



Kennon Matthews, lead metrologist, Letterkenny Army Depot, performs blue light scanning on a High Mobility Artillery Rocket System cab March 14, 2022. Blue-light scanning technology was initially acquired to generate surface measurement analyses of turrets for the Extended Range Cannon Artillery program at Letterkenny. (U.S. Army photo by Pam Goodhart)

CAPABILITIES AND MISSION EXECUTION

LEAD's diverse skillset supports warfighter readiness as well as the depot's modernization plan that enables mission success in over 150 major end item programs. LEAD places priority on employee-driven innovations that increase depot safety, efficiency and effectiveness.

LEAD's capabilities are:

- Forward deployable teams
- Systems integration
- Radar test site with thermal chamber
- Antenna array radar pattern testing
- Hydraulics
- Cable/harness (aircraft certified) fabrication and repair
- Fiber optics
- Diagnostic and non-destructive testing
- Precision measurement, including blue light optical scanning
- Full spectrum allied trades
- Computer numeric control machining
- J-STD-001 Soldering
- 13+ weld certification
- 2kw – 200kw generator engine repair (development in FY23)

Specific capabilities, services and equipment related to BMC4I are available at LEAD, including:

- PATRIOT missile test site and component repair
- Circuit card testing and repair
- Technical publications/engineering design
- Cold spray
- 3D printing

For a detailed capabilities listing, visit: **https://www.letterkenny.army.mil/About/Capabilities**

FIND OUT MORE

Public Affairs Office
Letterkenny Army Depot
1 Overcash Avenue
Chambersburg, PA 17201-4150
717-267-5482
www.letterkenny.army.mil
/LetterkennyArmyDepot
@LEAD_Army_Depot
/company/letterkenny-army-depot
/lead_army_depot



U.S. ARMY SUSTAINMENT COMMAND

U.S. Army Sustainment Command (ASC) synchronizes and integrates key elements of the sustainment enterprise to deliver ready forces, enable strategic power projection and sustain operational reach to win during large scale combat and Multi-Domain Operations (MDO).

PRIMARY LOCATIONS
- Headquarters – Rock Island Arsenal, Illinois
- 401st Army Field Support Brigade: Camp Arifjan, Kuwait
- 402nd Army Field Support Brigade: Fort Shafter, Hawaii
- 403rd Army Field Support Brigade: Camp Henry, Korea
- 404th Army Field Support Brigade: Joint Base Lewis-McChord, Washington
- 405th Army Field Support Brigade: Kaiserslautern, Germany
- 406th Army Field Support Brigade: Fort Liberty, North Carolina
- 407th Army Field Support Brigade: Fort Cavazos, Texas

INTRODUCTION

ASC, headquartered at Rock Island Arsenal, Illinois, bridges the national sustainment base to Soldiers in the field, bringing together the capabilities of U.S. Army Materiel Command's (AMC) subordinate units to provide the Soldier with the right equipment, at the right place and the right time, in the right condition. ASC is AMC's operational arm to support global Army logistics.

The command has visibility of Army equipment and can provide prompt delivery to combat units in the U.S. and abroad. ASC is the "face to the field" for maintenance and logistics solutions. The forward presence of ASC is organized around Army Field Support Brigades (AFSBs), Army Field Support Battalions (AFSBns) and more than 70 Logistics Readiness Centers (LRCs), including sub sites with a presence in 32 states and more than 20 countries.

As the executing arm of AMC's global logistics equipping mission, ASC brings together all of AMC's capabilities to make sure Soldiers have what they need, when they need it, based on the Regionally Aligned Readiness and Modernization Model (ReARMM). ASC provides materiel management of major end items such as tanks, mine-resistant ambush-protected vehicles and Strykers, and sustains, maintains and modernizes them for combat brigades. In addition to supporting combat operations, ASC provides support for natural disasters and humanitarian crises.

The first vehicle from Army Prepositioned Stock-3, also known as APS Afloat, is driven off the U.S. Naval Ship Red Cloud. The download of APS Afloat in support of Salaknib 22 is the first APS Afloat operation in the Indo-Pacific Theater. (U.S. Army photo by Katie Nelson)

CORE COMPETENCIES

- Seven Army Field Support Brigades
  - Army Field Support Battalions
  - Logistics Support Teams
- 78 Logistics Readiness Centers
  - Locations worldwide that provide installation, supply, maintenance and transportation services
- Logistics Civil Augmentation Program
  - Global augmentation capability supporting DOD, federal agencies, NATO and coalition partners
- Lead materiel integrator
  - Materiel management approach designed to effectively and efficiently distribute, redistribute and divest materiel to support the generation of train and ready forces
- Logistics Assistance Program
  - Global materiel management and distribution across the Army

CAPABILITIES AND MISSION EXECUTION

ASC supports combatant command operations by sustaining and supporting joint forces, supporting rotational forces and augmenting theater combat support service capabilities. Through the Logistics Assistance Program, civilian employees from AMC's Life Cycle Management Commands (LCMCs) provide a unique capability to combat brigades throughout the Army, working with and training Soldiers to repair and maintain major items at the field level.

ASC is involved in the retrograde of excess equipment from combat areas to support Army requirements. AFSBs receive equipment no longer required in the field, maintain accountability for it, reallocate it based on condition and Army requirements, and arrange for shipment to its destination. This mission is vital to Army readiness since the equipment can be reset as needed and used to fill unit shortages, as well as Foreign Military Sales and ongoing combat operations.

The Logistics Civil Augmentation Program (LOGCAP) provides support services to deployed Soldiers, joint forces, non-military federal agencies and coalition forces in locations throughout the world. LOGCAP provides basic life services to troops, builds base camps and takes them down as required. In addition to combat operations, LOGCAP maintains plans to support humanitarian contingencies when needed.

ASC provides the Army strategic depth and flexibility by supporting Army forces at home station, ensuring



Davy Aerts, a heavy wheeled vehicle mechanic, adjusts the engine oil level on an M30 Bridge Erection Boat.The workforce at the Army Prepositioned Stocks-2 Zutendaal worksite in Belgium consists of U.S. personnel and Belgium local nationals. They've been tasked with preparing nearly 4,700 APS-2 vehicles and equipment pieces in support of U.S. Soldiers deployed to Europe. The boat is part of a float bridge set, several of which are stored and maintained at APS-2 Zutendaal. (U.S. Army photo by Cameron Porter)

materiel readiness, maintaining Army Prepositioned Stocks (APS) and operational stocks, and maintaining power projection capabilities. ASC has full mission command of LRCs, which provide the command with a daily, visible impact on every Soldier at his/her home station. The LRCs manage materiel and support services to Army units, performing tasks involving ammunition management, equipment maintenance, hazardous materials, operations, laundry and dry cleaning, central issue facilities, bulk fuel, property book, personal property, transportation, food service and demand supported supply.

ASC's APS program stores materiel on land and aboard ships at sea for combat and humanitarian contingencies. APS warehouses store major items, repair parts and life support materiel, giving the Army the flexibility to go anywhere, at any time, with the logistics support needed to get the job done.

To meet the demands of tomorrow, ASC will continue to adjust its focus to home station while maintaining global capabilities for the Army and joint forces, and shape Army logistics in support of the Army today and beyond.

FIND OUT MORE

1 Rock Island Arsenal

Bldg. 390, Basement NE

Rock Island, IL 61299-5000

www.aschq.army.mil/home

/ArmySustainmentCommand

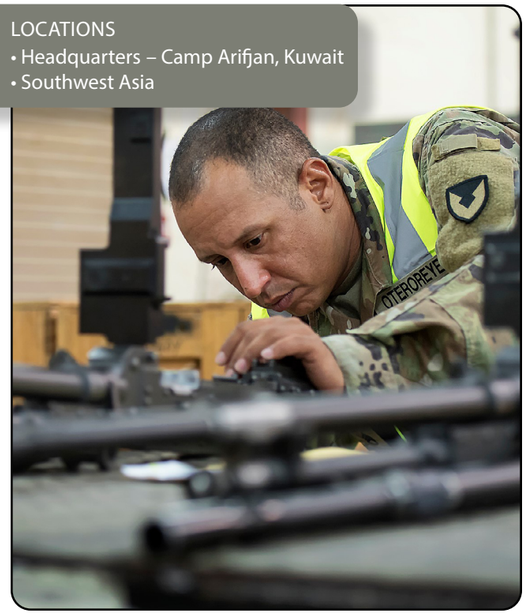
/ascpaohq

/photos/army_sustainment_command

/armysustainmentcommand

401ST ARMY FIELD SUPPORT BRIGADE

LOCATIONS
- Headquarters – Camp Arifjan, Kuwait
- Southwest Asia



Staff Sgt. Samuel Oteroreyes, weapons quality assurance, 401st Army Field Support Battalion-Kuwait, inspects a line of M240C machine guns in the weapons maintenance facility of Army Prepositioned Stocks-5 at Camp Arifjan, Kuwait. (U.S. Army photo by Kevin Fleming)

The 401st Army Field Support Brigade (AFSB) executes sustainment, property accountability and retrograde, maintains Army Prepositioned Stock (APS) and manages the Logistics Civil Augmentation Program (LOGCAP) in support of Army, joint and multinational forces and other U.S. government agencies across U.S. Central Command (CENTCOM), in addition to providing the strategic logistics link from the national industrial base to the joint warfighter in the field.

INTRODUCTION

The 401st AFSB headquarters is located at Camp Arifjan, Kuwait, where it leverages the full might of the Army materiel enterprise across CENTCOM's area of responsibility in Southwest Asia. The 401st AFSB executes sustainment, property accountability and retrograde in support of Army, joint and multinational forces, and other U.S. government agencies across CENTCOM. It also provides the strategic logistics link from the national industrial base to the joint warfighter in the field.

The 401st AFSB commands four Army Field Support Battalions (AFSBn), and a LOGCAP battalion sustaining the warfighter throughout the entire CENTCOM area of responsibility.

CAPABILITIES AND MISSION EXECUTION

The 401st AFSB provides its headquarters, the ASC, and materiel enterprise partners a forward presence, and executes critical programs and missions in support of Operation Inherent Resolve and Operation Spartan Shield. These include building and sustaining the CENTCOM joint warfighter, providing property accountability, enhancing CENTCOM readiness and providing strategic depth. The 401st AFSB also manages LOGCAP to provide essential combat support and combat service support tailored to requirements identified by battlespace commanders. It is also involved in contracted field support maintenance, theater property equipment, Army Prepositioned Stocks-5 (APS-5), support to Foreign Military Sales and Life Cycle Management Command (LCMC) reach-back support. The 401st traces its history back to the 1997 activation of the Combat Equipment Group-Southwest Asia (CEG-SWA). The command was formed as a result of the chief of staff of the Army's decision to expand the AMC responsibility for war reserve stocks to include the Persian Gulf region.

While the unit created APS sets in Qatar and Kuwait, it underwent a series of name and organizational changes. CEG-SWA was renamed AMC Forward-SWA Oct. 1, 2000, when the unit assumed responsibility for the Logistics Assistance Program and LOGCAP in Southwest Asia.

AMC Forward began war support operations in Southwest Asia in October 2001 with support to U.S. forces in Afghanistan. The headquarters moved from Qatar to Kuwait in the fall of 2002 as part of the ramp up to Operation Iraqi Freedom. The unit was redesignated the Army Field Support Brigade-SWA Oct. 1, 2004. On Dec. 15, 2014, 401st AFSB cased its colors in Afghanistan and relocated the headquarters to Camp Arifjan, Kuwait.

FIND OUT MORE

www.aschq.army.mil/home/401st

/401stAFSB

402ND ARMY FIELD SUPPORT BRIGADE

LOCATIONS
- Headquarters – Fort Shafter, Hawaii
- Alaska



Equipment drawn from Army Prepositioned Stock-3, also known as APS Afloat, is staged at the equipment configuration handling area (ECHA) prior to a convoy out of Subic Bay, Philippines. (Courtesy photo)

The 402nd Army Field Support Brigade (AFSB) integrates, synchronizes and delivers materiel enterprise capabilities to enable employment of ready forces and set the theater in support of joint force and theater Army operations across the Indo-Pacific. On order, 402nd AFSB provides defense support to civil authorities.

INTRODUCTION

The 402nd Theater AFSB supports U.S. Army Pacific. 402nd AFSB subordinate organizations include one Divisional Readiness Battalion, one Theater AFSBn and three Logistics Readiness Centers. Through these organizations, the 402nd AFSB provides distributed installation logistics across nine sites in Alaska and Hawaii, while enabling power projection, to include support for the execution of force mobilization at three installations.

HISTORY

The 402nd AFSB began as a Logistics Support Element in Iraq in 2003 before transforming into a Theater AFSB in Iraq at Balad Airbase Oct. 16, 2006, then re-locating to Kuwait in 2011. It remained in the CENTCOM area of responsibility until it redeployed to its official home station at Fort Shafter, Hawaii, Aug. 3, 2015.

CAPABILITIES AND MISSION EXECUTION

The brigade and battalion headquarters provide mission command of AMC entities and have operational control of Life Cycle Management Command logistics assistance/field support representatives (LAR/FSRs), who are highly trained subject matter experts across 25 distinct skill sets and enable Army readiness. The 402nd AFSB employs strategic sourcing vehicles to provide contract installation logistics, power projection and base camp services across the area of operation. Additionally, 402nd AFSB assists units with divestment and modernization of equipment.

Army Field Support Battalion-Alaska (AFSBn-ALK) is headquartered at Joint Base Elmendorf-Richardson and provides planning and logistics support to U.S. Army Alaska (USARAK) at three sites in Alaska. There, the AFSBn has limited supply and maintenance capabilities that support Army unique missions on the joint base. As a Theater AFSBn, it deploys within its area of operation to provide general support through its LARs, FSRs and LOGCAP. AFSBn-ALK also provides mission command over LRC-Ft. Greely and LRC-Ft. Wainwright.

LRC-Ft. Greely Alaska provides a broad range of logistics services in a remote locale under harsh arctic conditions to the garrison and tenant activities supporting missile defense complex operations.

LRC-Ft. Wainwright Alaska provides full spectrum logistics support, including power projection, under harsh arctic conditions and across vast distances to USARAK units, the garrison and tenant activities, and the Bilio Lake and Black Rapids Training Site, ensuring warfighters are properly sustained to fight and win the nation's wars.

Army Field Support Battalion-Hawaii (AFSBn-HAW) provides distributed installation logistics across five sites in Hawaii (both on Oahu and the Big Island) while enabling power projection from the Strategic Support Area, to include execution of mobilization force generation installation support. As a readiness AFSBn, AFSBn-HAW provides direct support to 25th Infantry Division and is able to deploy a division logistics support element, with LARs and FSRs, to support division operations during exercises and contingencies. Additionally, AFSBn-HAW provides mission command over LRC-Pohakuloa Training Area, which provides limited direct support to the Army garrison, located on the big island of Hawaii.

FIND OUT MORE

www.aschq.army.mil/Units/402nd

/402ndAFSB

403RD ARMY FIELD SUPPORT BRIGADE

LOCATIONS
- Headquarters - Camp Henry, Korea
- South Korea and Japan



Soldiers with the 7th Transportation Brigade - Expeditionary under operational control of the 8th Theater Sustainment Command, download Army Preposition Stock from Japan in support of Theater Army and joint force exercises. (U.S. Army photo by Staff Sgt. Kevin Martin)

The 403rd Army Field Support Brigade (AFSB) is a mission-focused and modular unit, organized to place logistics power forward to every element of the expeditionary Army.

INTRODUCTION

The 403rd AFSB has a network of logistics support elements that provide direct support to corps-level activities, Army Field Support Battalions (AFSBn) Korea and Northeast Asia, Brigade Logistics Support Teams (BLSTs), and Logistics Support Teams (LSTs).

CAPABILITIES AND MISSION EXECUTION

The 403rd AFSB provides ASC and its materiel enterprise partners a forward presence to assist in managing sustainment maintenance and supply, and to assist theater maintenance activities in accomplishing field maintenance when required. The 403rd mission is to sustain U.S. Forces Korea, 8th U.S. Army and U.S. Forces Japan, and support the combatant commander's theater strategy. These missions include, but are not limited to: synchronizing the Life Cycle Management Commands' (LCMCs) forward and special repair activities support within theater; maintenance and distribution of Army Prepositioned Stocks (APS); materiel fielding; wartime planning support for reception, staging, onward movement and integration of AMC augmentation forces; infrastructure development to support AMC power projection capabilities; Logistics Assistance Program; Logistics Civil Augmentation Program; and the integration of acquisition, logistics and technology to support Soldier requirements.

An integral part of the team, Logistics Assistance Representatives, are embedded with the Logistics Support Teams and elements to provide support to Soldiers at every echelon, ensuring equipment readiness.

HISTORY

The AMC Customer Service Office-Pacific opened in Seoul in 1966. It was renamed the Logistics Assistance Office-Far East (LAO-FE) in 1972. AMC Forward-Far East was later established in 1986 to coordinate all AMC activities in the Far East. Consolidated under AMC Forward-FE were entities including the Depot Support Activity Far East (DSAFE), LAO-FE, the LAP senior command representatives and others. AMC-Logistics Support Element-FE was established in 1995 to correct mission fragmentation.

The U.S. Army Operations Support Command, the predecessor of ASC, took over management in 2000. The DSAFE and Combat Equipment Battalion-Far East began reporting to AMC-FE in 2000. The name of the command returned to AMC Forward-Far East in 2001.

On May 1, 2005, AMC Forward-FE was re-designated as Army Field Support Brigade-Far East (AFSB-FE). The AFSB-FE restructured its Logistics Assistance Offices to provide modular support to the 8th U.S. Army. The unit became the 403rd Army Field Support Brigade in 2008. The AFSB-FE was disestablished Oct. 16, 2007.

The 403rd assumed responsibility for LOGCAP operations in the Pacific, the watercraft mission in Yokohama, and AMC functions in Japan and Okinawa. Effective Oct. 1, 2013, the 403rd assumed mission command of the Directorates of Logistics in Japan and Korea, that were subsequently renamed Logistics Readiness Centers (LRCs), to ensure effective and efficient transfer of responsibilities from Army garrisons to the 403rd. Linking Soldiers at the smallest outposts in Korea and Japan to the national sustainment base makes the 403rd AFSB a pivotal part of the materiel enterprise.

FIND OUT MORE

www.aschq.army.mil/Units/403rd

/403AFSB

404TH ARMY FIELD SUPPORT BRIGADE

LOCATIONS
- Headquarters – Joint Base Lewis-McChord, Washington
- Charleston, South Carolina



Personnel from the 81st Stryker Brigade Combat Team, Washington Army National Guard, unload Strykers from Joint Base Lewis McChord's Strategic Deployment Center after returning from their National Training Center Rotation. (U.S. Army photo by George Cox)

The 404th Army Field Support Brigade (AFSB) is a mission-focused, modular organization designed to project logistics power to our expeditionary Army.

INTRODUCTION

The 404th AFSB executes mission command of subordinate units to integrate and synchronize AMC strategic capabilities in support of U.S. Northern Command, to include support to Defense Support of Civil Authorities for U.S. Army North, I Corps, and other Army and joint organizations to increase materiel readiness at the operational and tactical point of need.

HISTORY

The 404th AFSB's lineage began in December 2002 when AMC established AMC Forward Stryker. The mission was to provide the 3/2 Stryker Brigade Combat Team with a single point of entry to address both AMC and acquisitions, logistics and technology integration and sustainment support. By June 2003, the first AMC Brigade Logistics Support Team (BLST) was created and began preparation to deploy in support of Operation Iraqi Freedom. In October 2003, AMC Forward Stryker reorganized as a direct subordinate unit of Army Field Support Command. The primary mission of AMC Stryker- Forward was to establish, train and combat certify all Stryker BLSTs.

On Aug. 15, 2005, the Army Field Support Brigade Stryker was renamed the Army Field Support Brigade-Pacific (Provisional). The brigade continued to support Stryker fleets and reset, and provide Logistics Assistance Program support. By 2007, the brigade was involved in Army Force Generation operations and expanded to include responsibility for Logistics Support Elements at Fort Irwin, California, and Fort Huachuca, Arizona. In addition, the brigade established the AFSB Forward FWD at Fort Shafter, Hawaii, to support the U.S. Army Pacific Command and the 8th Theater Support Command.

On Oct. 16, 2008, the Brigade completed another step in its evolution when, by order of the Secretary of the Army, Army Field Support Brigade-Pacific (Provisional) was deactivated, and the 404th AFSB was activated. This authorization constituted the unit's birth certificate, its service record and its deed to organizational properties.

In October 2012, the 404th AFSB's mission expanded again with the assumption of command of eight Logistics Readiness Centers (LRCs), an additional LRC in January 2015; two more LRCs in May 2015; and another in June 2015.

Then, Aug. 1, 2015, the brigade downsized with one AFSBn and two LRCs in Alaska, and one AFSBn and an LRC in Hawaii, transferred to the 402nd AFSB at Schofield Barracks, Hawaii. The 404th AFSB took command of an additional LRC Oct. 1, 2016. With this final LRC, the 404th AFSB was comprised of one AFSBn, three Logistics Support Teams (LSTs), one Logistics Support Element and 10 LRCs.

On July 1, 2018, the 404th AFSB transferred four LRCs to the 407th AFSB: LRC-Yuma and LRC Huachuca; LRC-Dugway Proving Grounds in Utah; and LRC-Presidio of Monterey in California. The 404th in turn gained eight other LRCs and AFSBn-Joint Base Charleston. However, effective Oct. 1, 2021, LRC-Presidio of Monterey returned to the 404th AFSB.

Today, the 404th Army Field Support Brigade is comprised of two AFSBns, two combat training center LSTs and 13 LRCs.

FIND OUT MORE

www.aschq.army.mil/Units/404th

/404thAFSB

405TH ARMY FIELD SUPPORT BRIGADE

LOCATIONS
- Headquarters – Kaiserslautern, Germany
- Mannheim, Germany
- Vilseck, Germany
- Livorno, Italy
- Eygelshoven, Netherlands



More than 900 pieces of Army Prepositioned Stocks-2 equipment from the 405th Army Field Support Brigade was issued to U.S. Army National Guard Soldiers at a forward Equipment Configuration and Hand-off Area (ECHA) in Pabradé, Lithuania, during DEFENDER-Europe 22. All of the equipment was drawn from the APS-2 worksite in Dülmen, Germany, and transported to Lithuania for the exercise. (U.S. Army photo by Cameron Porter)

The 405th Army Field Support Brigade (AFSB) operationalizes AMC capabilities and delivers anticipatory readiness within the U.S. Army Europe and Africa (USAREUR-AF) area of responsibility, at the tactical point of need.

INTRODUCTION

The 405th AFSB is assigned to ASC and under the operational control of USAREUR-AF. The brigade provides materiel enterprise support to U.S. forces throughout Europe and Africa by synchronizing the infusion of acquisition, logistics and technology into USAREUR-AF units and integrating AMC capabilities and enablers to deliver readiness to USAREUR-AF, maintaining Army Prepositioned Stock (APS) and executing world-class Logistics Readiness Center (LRC) operations.

CAPABILITIES AND MISSION EXECUTION

The 405th AFSB consists of four Army Field Support Battalions (AFSBn) and seven LRCs. The AFSBns provide mission command of APS storage locations and general support in Europe to assigned and rotational forces. The LRCs execute installation logistics operations in support of Installation Management Command. The 405th AFSB provides this support throughout the USAREUR-AF area of operation. The 405th AFSB is responsible for APS equipment sets at various European locations to be utilized as directed in support of NATO operations.

AFSBns-Africa, Benelux, Mannheim and Germany are responsible for receipt, storage, maintenance, shipment and issue of APS and Operational Project equipment. They are capable of shipping equipment and deploying teams to forward sites for issue at equipment configuration and handoff areas.

The 405th AFSBn-Africa, headquartered at Leghorn Army Depot in Livorno, Italy, receives, stores, maintains and issues APS equipment, providing humidity-controlled storage of assets for two combatant commands. The battalion provides and coordinates AMC enablers in support of USAREUR-AF through its assigned Logistics Support Team-Africa located at Camp Ederle, Vicenza, Italy. The battalion also supports the U.S. Agency for International Development Office of Foreign Disaster Assistance.

The 405th AFSBn-Benelux, headquartered at Eygelshoven, Netherlands, provides mission command of APS operations at Eygelshoven, and Zutendaal, Belgium.

The 405th AFSBn-Mannheim, headquartered at Coleman Work Site in Mannheim, Germany, provides mission command of APS operations there. AFSBn-Mannheim is responsible for nearly two Armored Brigade Combat Team's worth of APS equipment, much of which is configured for combat for rapid deployment and issue.

The 405th AFSBn-Germany, headquartered at Rose Barracks in Vilseck, Germany, is responsible for providing mission command of APS operations in Dülmen, Germany. AFSBn-Germany is also responsible for providing mission command of AMC's Logistics Assistance Program (LAP). LAP is operated by Logistics Assistance Representatives (LARs) from the four Life Cycle Management Commands: Aviation and Missile Command; Communications and Electronics Command; Joint Munitions Command; and Tank-automotive and Armaments Command. LARs provide subject-matter expertise on all Army fielded systems and assist Soldiers with troubleshooting and early detection of faults. These LARs serve side-by-side with supported units in garrisons as well as in the field, and are deployed in support of combat operations around the world.



A contractor from Army Field Support Battalion-Mannheim conducts preventative maintenance checks and services on a M113 armored personnel carrier at the Equipment Configuration and Hand-off Area in Lešť, Slovakia. A full complement of rolling stock and equipment pieces was issued to the 62nd Engineer Company for DEFENDER-Europe 22 from the 405th Army Field Support Brigade. (U.S. Army photo by Lt. Col. Miguel Flores)



Bryan Stinekens, a quality assurance specialist at the Army Prepositioned Stocks-2 Zutendaal worksite in Belgium, briefs Col. Crystal Hills and interim Command Sgt. Maj. Randy Leyba on opening, inspecting and maintaining a Multi Role Bridge Company interior bay. Hills and Leyba visited the APS-2 sites at Zutendaal and Eygelshoven, Netherlands, as part of her APS-2 battlefield circulation as the new commander of the 405th Army Field Support Brigade. (U.S. Army photo by Cameron Porter)

The 405th AFSB provides installation logistics support to Army garrisons and tactical units through its LRCs and its base support operations (BASOPS) transportation and BASOPS maintenance divisions throughout Germany, Italy, Belgium and the Netherlands.

Supporting 16 communities in four countries, the LRCs are responsible for providing food service support; operating central issue facilities; laundry and dry cleaning services; driver testing; commercial travel services; operating hazardous material control and reuse centers; regional supply support activities; maintaining installation property books; counseling and scheduling household goods shipments; customs clearance; BASOPs and tactical maintenance; and managing Europe's non-tactical Army owned and leased vehicle fleet.

FIND OUT MORE

www.afsbeurope.army.mil

www.aschq.army.mil/Units/405th

/405thAFSB

/405thAFSB

/company/405th-army-field-support-brigade

406TH ARMY FIELD SUPPORT BRIGADE

LOCATIONS
- Headquarters – Fort Liberty, North Carolina
- Fort Campbell, Kentucky
- Fort Drum, New York
- Fort Stewart, Georgia



Michael Dorsey, a Quality Assurance Inspector at the Fort Liberty Maintenance Paint Booth, verify preparation work prior to apply applying camouflage paint to a M119A2 Howitzer. Once the painting process is complete, the weapon system will be shipped back to the unit to support sustainment of the Fires Brigade in support of the immediate response force mission initiative. (Courtesy photo)

The 406th Army Field Support Brigade (AFSB) serves as the single "face to the field" to execute materiel enterprise functions for U.S. Army Materiel Command by integrating and synchronizing acquisition, logistics and technology at the tactical, operational and strategic levels to enable combat readiness of all Army units in the eastern U.S.

INTRODUCTION

The 406th AFSB integrates, synchronizes and executes the delivery of AMC capabilities in support of unified land operations in a garrison, joint and combined environment, enabling combat readiness of all Army units in the eastern U.S.

CAPABILITIES AND MISSION EXECUTION

Four significant efforts highlighted the 406th AFSB's ability to exceed expectations for logistical contingency support both in the continental U.S. and overseas.

The first is mission command of 14 LRCs since 2018. The baseline levels of support include five power projection platforms and one mobilization force generation installation, 86 service contracts at 20 installations, 13 ammunition supply points, 17 installation property book offices, 16 iinstallation Supply Support Activities, 14 central issue facilities and two clothing initial issue points, 67 dining facilities contract/augmentation support and nine subsistence supply management offices, 18 installation transportation offices, 17 installation level materiel maintenance support, laundry and dry cleaning for supported installations, tenants and communities.

Second is the mission to support the activation and equipping of the first and second Security Force Assistance Brigades (SFABs) at Fort Moore, Georgia, and Fort Liberty, North Carolina. The command partnered with Fort Moore's Logistics Readiness Center (LRC), Fort Liberty and Stewart's AFSBns, Department of the Army G-4, U.S. Army Forces Command (FORSCOM) G-4, 18th Airborne Corps G-4, AMC G3/4, ASC support operations, Tank-automotive and Armaments Command and Communications-Electronic Command to develop a concept of support to stand up this new, high priority unit while simultaneously equipping them with excess equipment transferred from across the Army.

Third is the support response to disaster assistance within the brigade's area of responsibility with the execution of Defense Support of Civil Authorities events such as Hurricanes Harvey, Irma, Maria, Michael and Florence. All required high measures of support, but most notable was the support to Irma where the brigade supported elements of the 3rd Expeditionary Sustainment Command as it traversed through the AFSBn-Stewart area of responsibility.

Fourth, the mission of converting 2nd Armored Brigade Combat Team, 3rd Infantry Division, from an Infantry Brigade Combat Team (IBCT) to an Armored Brigade Combat Team (ABCT) at Fort Stewart, Georgia. The command assisted ASC and FORSCOM with the concept of support and the weekly information planning session to convert the 2-3 IBCT into an ABCT.



Jeff Porter, a painter at the Fort Stewart Maintenance Paint Booth, finishes applying camouflage paint to a Palletized Load System vehicle. Once the painting process is complete, the vehicle will be shipped over to Europe as part of the European Defensive Initiative. (U.S. Army photo by Sgt. 1st Class Corey Baltos)

HISTORY

As part of the Army's modular force structure transformation, the 406th AFSB was provisionally activated in March 2005 as the AFSB-Continental U.S.-East (CONUS-East) under ASC. Charged with the responsibility to provide Army force generation support to warfighting units committed to the Global War on Terror, the AFSB encompassed 17 posts, camps and stations in 26 states east of the Mississippi River. Oct. 16, 2007, marked the redesignation of AFSB-CONUS-East as the 406th AFSB, as well as the internal reorganization of its subordinate logistics support elements into four provisional Army Field Support Battalions (AFSBns). Of national strategic importance, the 406th AFSB was responsible for the Army Prepositioned Stock (APS) Afloat program, located at Army Strategic Logistics Activity Charleston (ASLAC) in South Carolina, and support to Army special operations forces.

The 406th AFSB is aligned with U.S. Northern Command and in direct support of the Army's Contingency Corps (XVIII Airborne Corps). Continually evolving, the 406th AFSB expanded its area of responsibility to include Fort Johnson/Joint Readiness Training Center, Louisiana, officially activated its four AFSBns in December 2009 and received operational control of 30 installation directorate of logistics in June 2010. In October 2014, the 406th AFSB assumed mission command of 30 LRCs, which were renamed from installation directorate of logistics, and later transferred control of four LRCs to other AFSB units. In July 2018, under the ASC Futures Initiative, the 406th AFSB transferred mission command of several LRCs and AFSBn-Charleston (formerly ASLAC) to the 404th AFSB at Joint Base Lewis-McCord, Washington, while completing the merger of Army Field Support Battalions with LRCs at their respective division installations.

The real history of the 406th AFSB is the daily accomplishments of the command's thousands of Soldiers, Army Civilians and contractors delivering anticipatory and responsive service to our supported customers. Throughout its history and into the future, 406th AFSB provides "steadfast support" to ASC, AMC, the U.S. Army and the nation.

FIND OUT MORE

www.aschq.army.mil/Units/406th

407TH ARMY FIELD SUPPORT BRIGADE

LOCATIONS
- Fort Cavazos and Fort Bliss, Texas
- Fort Carson, Colorado
- Fort Riley, Kansas



The 223rd Ordnance Company (ORD CO) drives a Tactical Vehicle into the Fort Cavazos Logistics Readiness Center for maintenance and repair during his two-week annual training supporting to the 407th Army Field Support Battalion (AFSB) at Fort Cavazos, Texas. (U.S. Army photo by Maj. William Wratee)

The 407th Army Field Support Brigade (AFSB) synchronizes, integrates and delivers readiness and enterprise sustainment for Army and joint forces within its area of operations.

INTRODUCTION

The 407th is regionally aligned with U.S. Southern Command and directly supports III Corps, headquartered at Fort Cavazos. The mission of the 407th AFSB is accomplished through four AFSBns and through 12 Logistics Readiness Centers (LRCs).

CAPABILITIES & MISSION EXECUTION

The 407th supports the synchronization, integration and delivery of readiness and Army materiel enterprise sustainment to warfighting units and installation garrison operations. At the brigade headquarters level, the command has a deployable Corps Logistics Support Element (CLSE) to support contingency operations if the III Corps headquarters deploys. At the AFSBn level, each AFSBn has a division logistics support element when the division headquarters deploys.

The 407th leverages Life Cycle Management Command's logistic assistant representatives across its footprint in support of unit readiness, along with a mix of contractors and Army Civilians.

Army Field Support Battalion (AFSBn)-Carson in Colorado provides direct support to the 4th Infantry Division. AFSBn-Bliss in Texas provides direct support to the 1st Armored Division. AFSBn-Riley in Kansas provides direct support to the 1st Infantry Division. AFSBn-Cavazos in Texas provides direct support to the 1st Cavalry Division.

The 407th CLSE provides direct support to the 3rd Cavalry Regiment and to other separate brigades in direct support of the corps.

The 407th LRCs provide installation garrison support whose capabilities include: Army readiness; power projection missions; Installation Management Command base support operations; U.S. Training and Doctrine Command support for Army Initial Entry Training; asset management; dining facility and food service operations; and property management.

The 407th AFSB directly enables readiness, sustainment and power projection capabilities across 16 installations. Today, the 407th AFSB is a critical enabler of strategic logistics capabilities for III Corps units constantly deployed around the world. The 407th continues to support Army units mobilizing and deploying in support of contingency operations. In recent years, the 407th has played an active role in divisional deployments in support of regionally aligned forces in Korea, Kuwait and Eastern Europe.

HISTORY

The 407th AFSB was provisionally stood up as Army Field Support Brigade-CONUS West (AFSB- CW) at Fort Cavazos, Texas in March 2005. AFSB-CW was responsible for enhancing the readiness of active Army, Army Reserve and National Guard units west of the Mississippi River, except those in Washington. AFSB-CW gained its first AFSBn when the logistics support element at Fort Carson, Colorado, was converted to an AFSBn. On Oct. 16, 2007, the 407th AFSB relinquished its provisional status and was activated at Fort Cavazos.

The 407th AFSB gained mission command of eight Directorates of Logistics, now known as LRCs, in October 2012. By 2018, the 407th AFSB had grown to four AFSBns, each with their own embedded LRC, and 12 LRCs spread across 13 states and two overseas locations: Puerto Rico and Honduras.

FIND OUT MORE

www.aschq.army.mil/Units/407th





U.S. ARMY COMMUNICATIONS-ELECTRONICS COMMAND

U.S. Army Communications-Electronic Command (CECOM) is the Army's materiel integrator for command, control, communications, computers, cyber, intelligence, surveillance and reconnaissance (C5ISR).

LOCATIONS
- Fort Detrick, Maryland
- Fort Cavazos, Texas
- Aberdeen Proving Ground, Maryland
- Tobyhanna, Pennsylvania
- Fort Huachuca, Arizona

ABOVE: Pfc. Jacob Murray, a satellite communication systems operator assigned to 258th Network Support Company, 100th Brigade Support Battalion, 75th Field Artillery Brigade, Fort Sill, OKla. prepares the Satellite Transmission Terminal (STT) during the battalion's field training exercise, Fort Sill. The Army's Protected SATCOM effort is focused on protecting Soldier-to-Soldier communications on the tactical battlefield from friendly and adversarial interference. U.S. Army photo by Sgt. Dustin Biven)

OPPOSITE PAGE: Pfc. Link Gilmore, a signal support systems specialist from the Retransmission Team, Systems and Services Company Detachment, Headquarters and Headquarters Battalion, 4th Infantry Division, completes loading the Communications Security program into the Humvee radio, at Fort Carson, Colorado. (U.S. Army photo by Pvt. Samuel Brandon)

INTRODUCTION

CECOM plays a critical role in supporting our Soldiers' ability to protect our nation and way of life. Through collaboration with Program Executive Offices (PEOs), U.S. Army Futures Command (AFC) and their Network Cross-Functional Teams, other U.S. Army Materiel Command commands and industry partners, CECOM provides, integrates and sustains cutting-edge C5ISR and medical readiness for the joint warfighter.

CECOM enables a network that connects and synchronizes the Armed Forces at all echelons to ensure a more lethal and dominant joint force for the U.S. and its allies. Comprising a global team of expert Soldiers, civilians and contractors, CECOM's mission is to deliver integrated C5ISR weapon systems, business systems and medical sustainment to enable full spectrum combat operations at the point of need.

As our Army modernizes for high-intensity conflict against near-peer adversaries, the importance of C5ISR readiness has never been greater. When Soldiers need their tactical vehicle configured with the latest blue force tracker, CECOM is there. When Soldiers need their C5ISR system software updated with a security patch to protect it from up-to-the-minute cyber threats, CECOM is there. When a unit needs a spare part for its mobile satellite system to keep it connected and protected on the battlefield, CECOM is there. When a special forces group needs a portable dental x-ray unit fixed, CECOM is there.

CECOM and elements from AMC, AFC and the Assistant Secretary of the Army for Acquisition, Logistics and Technology collectively form the C5ISR Center of Excellence at Aberdeen Proving Ground, Maryland.

CAPABILITIES & MISSION EXECUTION

CECOM's subordinate organizations are:

U.S. Army Medical Logistics Command (AMLC): AMLC serves as the Army's Class VIII Life Cycle Management Command (LCMC), delivering phase zero readiness to the force while executing the medical materiel management functions for the combatant commands to set and sustain operational medical capabilities in all phases in response to Large Scale Combat Operations and Multi-Domain Operations.

Central Technical Support Facility (CTSF): CTSF executes the Army interoperability certification testing and integration of LandWarNet/mission command capabilities serving U.S. and multi-national forces by providing configuration management, engineering services and scalable system of systems environments. The CTSF provides strategic and central testing and certification for interoperability engineering and maintains configuration control for all operational-through tactical-level IT/national security systems.

Integrated Logistics Support Center (ILSC): ILSC provides global logistics solutions to enable C5ISR readiness. As the Army's premier logistics organization for C5ISR life cycle support, ILSC ensures Soldiers are equipped and ready to execute missions in support of Army priorities and combatant commanders' requirements.

Software Engineering Center (SEC): SEC provides software, hardware, business applications and enterprise life cycle solutions for C5ISR systems. SEC ensures the operational readiness of fielded software by developing, providing, integrating and maintaining C5ISR logistics and business software.

Tobyhanna Army Depot (TYAD): TYAD provides world-class logistics support for C5ISR systems for the DOD. Capabilities include sustainment, overhaul and repair, fabrication and manufacturing, engineering design and development, software depot maintenance, technology insertion and modification, and global support for the warfighter.

U.S. Army Information Systems Engineering Command (USAISEC): USAISEC provides systems engineering, installation, integration, implementation and evaluation support for communications and IT systems in support of the warfighter. USAISEC supports the PEO for enterprise information systems in upgrading IT infrastructure at every Army post, camp and station; upgrading command centers, and modernizing the IT infrastructure throughout the Army.



CORE COMPETENCIES

- Depot-level manufacturing, repair and overhaul
- Field support
- Foreign military assistance
- Interoperability certification
- Logistics sustainment planning and execution
- Software sustainment
- Supply chain management
- IT Systems engineering and integration
- Medical logistics management

HISTORY

An AMC major subordinate command, CECOM was first established as the U.S. Army Electronics Command Aug. 1, 1962, at Fort Monmouth, New Jersey. It was designated the Communications-Electronics Command in 1981, and was re-designated as the CECOM Life Cycle Management Command in 2005. CECOM relocated to Aberdeen Proving Ground as part of the 2005 Base Realignment and Closure, or BRAC, legislation.

FIND OUT MORE

U.S. Army Communications-Electronics Command

6585 Surveillance Loop

Aberdeen Proving Ground, MD 21005

www.cecom.army.mil

/CommunicationsElectronicsCommandCECOM

/company/us-army-cecom

U.S. ARMY MEDICAL LOGISTICS COMMAND

LOCATION
• Fort Detrick, Maryland

DIRECT REPORTING UNITS
• U.S. Army Medical Materiel Agency
• U.S. Army Medical Materiel Center-Europe
• U.S. Army Medical Materiel Center-Korea



A team unloads medical materiel at the U.S. Army Medical Materiel Center- Europe. (U.S. Army photo by Ellen Crown)

FIND OUT MORE

Army Medical Logistics Command
Bldg. 693 Neiman Street, 2nd Floor
Fort Detrick, MD 21702
www.amlc.army.mil
/ArmyMedlogCommand
@ArmyMedLog
/company/armymedlog
/photos/armymedlog

U.S. Army Medical Logistics Command (AMLC) serves as the Army's Life Cylce Management Command (LCMC) for medical materiel. Its mission is to deliver medical materiel readiness through integrated medical materiel distribution, forward positioned stocks, centralized medical materiel management and data management to sustain health services support for the operational Army units and joint forces in support of Large Scale Combat Operations. AMLC provides strategic oversight of three direct reporting units, Army Prepositioned Stocks (APS) and medical maintenance operations located across five continents.

CAPABILITIES & MISSION EXECUTION

Medical logistics enables an entire system of medical readiness, from the deployability of service members in garrison to the delivery of medical care in an operational environment. Medical logistics is also functionally linked to medical product development and program management. AMLC works closely with U.S. Army Futures Command to ensure sustainment is considered during the development phase of materiel solutions. AMLC also coordinates medical logistics functions with the Office of the Surgeon General and the Defense Health Agency to facilitate an integrated health service support capability to the Army and the joint force.

U.S. ARMY MEDICAL MATERIEL AGENCY

LOCATIONS
• Fort Detrick, Maryland
• Perry Point, Maryland
• Tobyhanna, Pennsylvania
• Hill Air Force Base, Utah
• San Joaquin, California
• Sierra Army Depot, California
• Charleston, South Carolina
• San Antonio, Texas
• Germany
• Kuwait
• Japan
• Korea



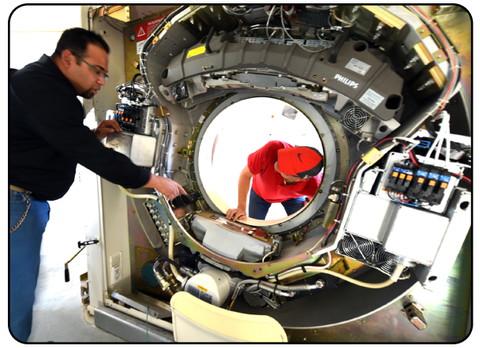
ABOVE: A biomedical equipment technician works on a portable X-ray machine at U.S. Army Medical Materiel Agency's Medical Maintenance Operations Division at Tracy, California. (U.S. Army photo by Katie Ellis-Warfield)
BELOW: Medical maintenance experts at Medical Maintenance Operations Division-Tracy, under the U.S. Army Medical Materiel Agency, inspect a computerized tomography system that arrived to the depot for recapitalization. (U.S. Army photo by Ellen Crown)

U.S. Army Medical Materiel Agency (USAMMA) delivers medical materiel readiness, synchronizing and integrating strategic sustainment, supply support and maintenance capabilities to enable global health care operations.

CAPABILITIES & MISSION EXECUTION

USAMMA's core capabilities are focused on medically equipping and sustaining the force. USAMMA's primary activities include:

- Providing medical maintenance at the depot level, centrally managed programs and expert-level repair support in operational environments.
- Managing readiness-enabling contingency programs and APS.
- Distributing vaccines and therapeutics, and providing cold chain management training.
- Managing and updating the medical materiel catalogue, and providing technical business support and record system training.



FIND OUT MORE

U.S. Army Medical Materiel Agency
Bldg. 693 Neiman Street, 3rd Floor
Fort Detrick, MD 21702
www.amlc.army.mil/USAMMA
/USArmyMedicalMaterielAgency
/photos/usamedicalmateriel

U.S. ARMY MEDICAL MATERIEL CENTER – EUROPE

LOCATIONS
- Kaiserslautern Army Depot, Germany
- U.S. Army Garrison Rheinland-Pfalz, Germany



RIGHT: A Soldier sorts and stores medications at the U.S. Army Medical Materiel Center - Europe. (U.S. Army photo by Ellen Crown)

BELOW: Spc. Blaine Malave, an optician, mixes a tint for application on a set of lenses in the U.S. Army Medical Materiel Center-Europe's optical fabrication lab. (U.S. Army photo by Lt. Col. Marc Welde)

The U.S. Army Medical Materiel Center-Europe (USAMMC-E) is the executive agent responsible for directing the operations of a Theater Lead Agent for Medical Materiel (TLAMM) for U.S. European Command, U.S. African Command and U.S. Department of State activities.

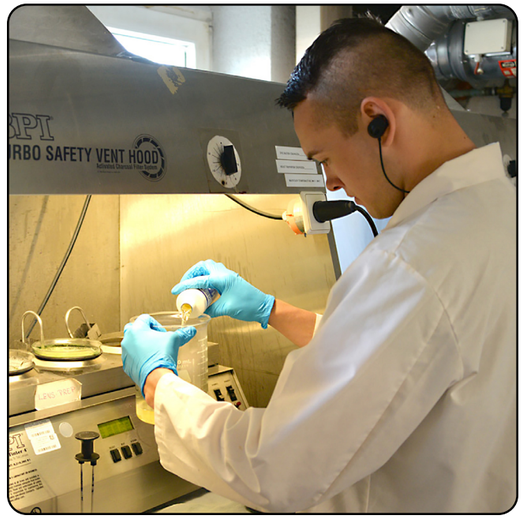
CAPABILITIES & MISSION EXECUTION

USAMMC-E is located in Germany and is a direct reporting unit to Army Medical Logistics Command. USAMMC-E also provides MOS proficiency training, overseas deployment training (National Guard and Army Reserves), and pre-deployment training to deploying units.

USAMMC-E supports more than 1,200 Army, Navy, Air Force and Department of State hospitals, clinics, embassies and field units. USAMMC-E maintains a warehouse inventory of more than 5,400 different items and a catalog of more than 53,000 items. The USAMMC-E team includes approximately 280 personnel, including military, civilians, contractors and local nationals.

CORE COMPETENCIES

- Acquisition, storage and distribution of medical matriel
- Medical maintenance
- Optical fabrication



FIND OUT MORE

U.S. Army Medical Materiel Center Europe

Unit 27201

APO AE 09138

https://www.amlc.army.mil/USAMMCE

/USAMMCE

U.S. ARMY MEDICAL MATERIEL CENTER – KOREA

LOCATION
- Camp Carroll, South Korea
- Camp Humphreys, South Korea

CORE COMPETENCIES
- Acquisition, storage and distribution of medical materiel
- Medical maintenance
- Optical fabrication



A Soldier unloads medications and other medical supplies at the U.S. Army Medical Materiel Center - Korea. (U.S. Army photo by Ellen Crown)

U.S. Army Medical Materiel Center-Korea (USAMMC-K) serves as U.S. Forces Korea's Theater Lead Agent for Medical Materiel (TLAMM) and provides medical materiel support to theater medical forces, ensures tactical units are integrated into the medical supply chain and assists the combatant commander in health logistics support planning.

CAPABILITIES & MISSION EXECUTION

USAMMC- K provides medical logistics support to joint forces and the Department of State. USAMMC-K manages two centrally funded programs, including the medical chemical defense materiel and Pandemic Influenza (PI) stocks.

USAMMC-K contributes to Eighth Army's medical readiness by managing and fielding countermeasures used in the protection and treatment of Soldiers in the event of a chemical, biological, radiological or nuclear attack. These counter measures include pretreatment, treatment, antidotes skin decontamination and Potency and Dated (P&D) items for the medical equipment set, chemical agent patient treatment. PI stocks managed by USAMMC-K are centrally funded assets by the Assistant Secretary of Defense (Health Affairs) and are intended to respond to a pandemic or other public health emergencies.

The USAMMC-K team includes approximately 65 personnel, including U.S. and Republic of Korea military, local Korean civilians and Army Civilians.

CORE COMPETENCIES

- Acquisition, storage and distribution of medical matriel
- Medical maintenance
- Optical fabrication

FIND OUT MORE

USAMMC-K

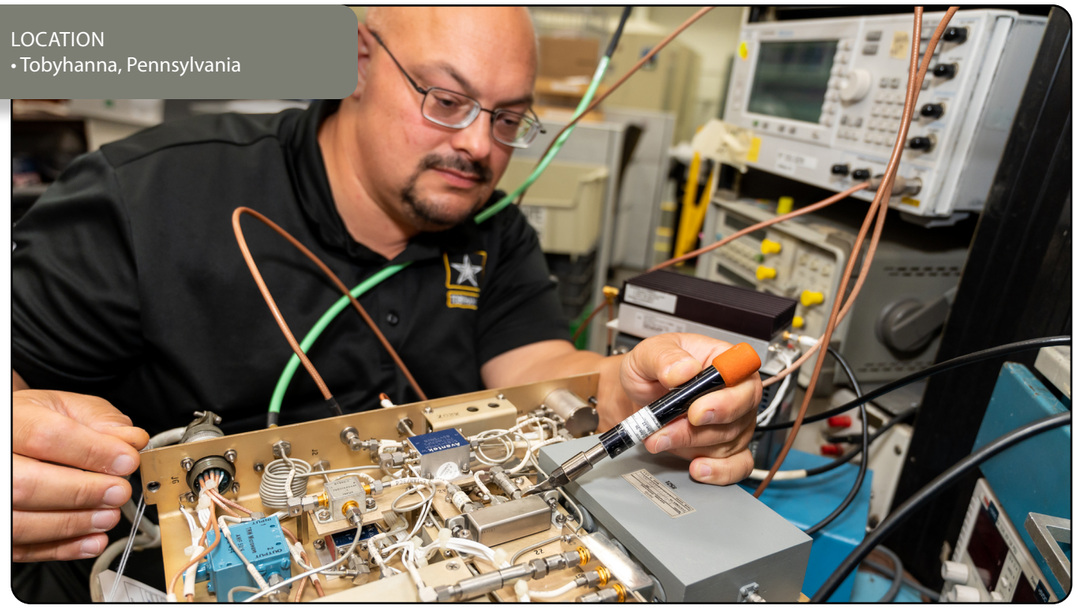
Unit 15479

www.amlc.army.mil/USAMMCK

/USAMMCK

TOBYHANNA ARMY DEPOT

LOCATION
• Tobyhanna, Pennsylvania



Team Tobyhanna personnel leverage Lean thinking to streamline processes and sustain current and future joint service workload, earning accolades for innovation strategies. Members of the workforce, such as an electronic technician working on an AN/FPS-117 radar system receiver, benefit from maintaining an efficient and optimized workspace. The depot also uses visual management to aid workload execution and improve work in process and flow to better track assets, among other things. (U.S. Army photo by Thomas Robbins)

Tobyhanna Army Depot (TYAD) is a subordinate organization of CECOM and has served the U.S. since 1953. Today, TYAD is a recognized leader in providing world-class logistics support for Command, Control, Computers, Communications, Cyber, Intelligence, Surveillance, and Reconnaissance (C5ISR) Systems across the DOD.

INTRODUCTION

TYAD is the premier full service, joint C5ISR maintenance facility in the DOD and the largest industrial employer in northeastern Pennsylvania with an annual economic impact of more than $3 billion.

Tobyhanna's corporate philosophy, dedicated workforce and technical expertise ensure the depot is the joint C5ISR provider of choice for all branches of the Armed Forces and industry partners. The depot encompasses more than 1,300 acres and has more than 2.4 million square feet dedicated to C5ISR, missile guidance and control missions, with 61% of the mission area under one roof. It includes more than 150 buildings, 20 clean rooms and over 20 test ranges, one of which is a laser range, in addition to multiple radar ranges. In addition, Tobyhanna operates 27 forward operating locations to provide expeditious fielding support, C5ISR equipment installations, mobile depot maintenance/corrosion prevention and control, contingency support and other maintenance functions.

Tobyhanna's unparalleled capabilities include full spectrum logistics support for sustainment, overhaul and repair, fabrication and manufacturing, engineering design and development, systems integration, postproduction software support, technology insertion, modification, Foreign Military Sales (FMS) and global field support to joint warfighters.

CAPABILITIES & MISSION EXECUTION

The Army has designated Tobyhanna as its Center of Industrial and Technical Excellence for command, control, communications, computers, Intelligence, Surveillance and Reconnaissance (C4ISR), avionics, and missile guidance and control.

The Air Force has designated Tobyhanna as its Technical Repair Center for tactical missiles and rigid wall shelters and portable buildings.

TYAD's talented workforce, high level of electronics expertise, and use of the latest technologies and business management techniques, ensure the depot is the provider of choice for fabrication, electronic repair, engineering design, systems integration, technology insertion, automated test equipment and technical documentation development of the DOD's joint C5ISR systems as well as missile guidance and control systems. TYAD projects its capabilities forward to posts, camps, stations and remote operating bases worldwide, ensuring operational readiness for the warfighter. TYAD personnel provide two-level maintenance on systems such as improvised explosive device countermeasures, logistics information systems, tactical operations centers, Army airborne command and control, guardrail common sensor, firefinder and counterfire radar, common ground station, tactical unmanned aerial vehicles and communication security equipment at sites throughout Europe, the U.S. and Asia

C5ISR Readiness

TYAD believes in excellence in supporting warfighter readiness, in creating sustainable and innovative stakeholder partnerships in order to be the clear choice as the C5ISR provider. This requires the planning, development, implementation and advancement of project management principles, improving operations management processes and maintaining a competitive cost structure through strategic partnerships with supply chain partners.

Shape the Future

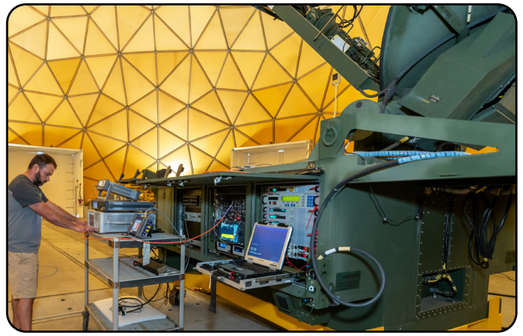
TYAD believes in driving a collaborative, innovative approach to supporting the emerging requirements of the future force to provide optimized operation readiness for any contingency operation. Shaping the future requires TYAD to identify and secure sustainable future workload, implement technology to ensure operational readiness, modernize infrastructure and integrate upgrading and maintaining skill sets to match the future workload requirements while improving processes to increase efficiencies and reduce costs.

Invest in Our People

TYAD believes in developing an agile and innovative workforce devoted to teamwork and service before self. The organization is committed to fostering an environment of safety, quality, trust and mutual respect. We lead through adversity with courage, integrity and compassion.

Strategic Communications

TYAD believes in promoting the capabilities and accomplishments of Tobyhanna Army Depot within, across and beyond the enterprise. It is the depot's responsibility to strengthen and maintain relationships with community leaders and organizations to sustain the military value of the organization.





FIND OUT MORE

Tobyhanna Army Depot
11 Hap Arnold Boulevard
Tobyhanna, PA 18466
www.tobyhanna.army.mil
/TeamTobyhanna
@teamtobyhanna
/photos/teamtobyhanna

ABOVE: An electronic integrated systems mechanic runs electrical tests on an AN/TSC-156D Phoenix tactical satellite terminal system. Technicians at Tobyhanna Army Depot perform overhaul, Reset, upgrades and technical support for the Phoenix and other tactical satellite communications systems used by the Army, Army National Guard, Army Reserves and the Marine Corps. (U.S. Army photo by Thomas Robbins)

BELOW: An innovative prototyping area is helping improve downstream operations at Tobyhanna Army Depot. Personnel in the Systems Integration and Support Directorate's Preproduction and Development Branch conduct initial cable production runs, prototypes, and engineering design models, guiding projects through completed first article testing. (U.S. Army photo by Thomas Robbins)



LOCATION
• Joint Base San Antonio-Fort Sam Houston, Texas

U.S. ARMY INSTALLATION MANAGEMENT COMMAND

U.S. Army Installation Management Command (IMCOM) is "the Army's home." IMCOM manages the day-to-day operations of Army communities by providing security, protection, emergency response, housing, public works, parks, child and youth services, ranges and training areas, recreation and childcare.

INTRODUCTION

Headquartered at Joint Base San Antonio-Fort Sam Houston, Texas, IMCOM integrates and delivers installation support in order to enable Quality of Life for people and readiness of the Army.

IMCOM's global workforce of 59,000 civilian professionals and 1,600 active-duty Soldiers operate 74 installations and six Army Support Activities across 17 time zones, delivering 56 services to the Soldiers, Army Civilians and families who live, work and train in 12 countries encompassing 13.7 million acres.

CAPABILITIES & MISSION EXECUTION

As a major subordinate command of Army Materiel Command, IMCOM executes a $12 billion annual budget to enable training, execute strategic power projection, and sustain Soldiers and family readiness. By caring for families back home, IMCOM enables the Army to provide and deploy trained and ready Soldiers around the world. The command's ability to prioritize resources toward key installation readiness drivers is critical to the Army's success in modernization, mobilization, training, deployment and combat operations. IMCOM constantly seeks

Digital Garrison provides one-stop for information

The Army's Digital Garrison app, launched August 2020, is a one-stop information source for Army communities.

It securely delivers information and facilitates access to a full range of installation quality-of-life services using information-age technology.

Digital Garrison puts real-time information into the hands of Soldiers, families and civilians, and keeps military communities connected, a key part of readiness and resiliency.

Available for download in the app store



ABOVE: Pete Sims, Department of Defense managing director at Corvias Property Management, speaks in front of a newly renovated home at Fort Riley, Kansas, July 11, 2023. Corvias, in partnership with Fort Riley and the 1st Infantry Division, unveiled 52 single-family homes in support of the Army's resiliency goals and to improve the installation's desirability for Soldiers while stimulating the local community. (U.S. Army photo by Spc. Charles Leitner)



Soldiers from Bravo Company, 1st Battalion, 52nd Aviation Regiment, enjoy the view on the flight back to Fort Wainwright from the National Park Service's mountaineering base camp on Kahiltna Glacier in Denali National Park. A decades-long partnership between the two groups provides heavy-lift and additional search and rescue capability for the park service and high-altitude training for the unit. (U.S. Army photo by Eve Baker)

to optimize programs and service delivery to ensure the most efficient use of resources in support of Army priorities.

IMCOM's vision is supporting modern, resilient, sustainable installations and enhancing strategic readiness, while providing quality facilities, services and support to our Soldiers, their families, Army Civilians and Soldiers for Life.

The Army's Quality of Life initiatives focus on five key areas, four of which are managed by IMCOM: housing, spouse employment, child care and PCS moves. AMC has seven strategic focus areas, three of which involve IMCOM directly: Soldier, civilian and family readiness; installation readiness; and strategic power projection.

IMCOM's four core competencies provide Soldier and family services, manage the Army's infrastructure, support warfighter readiness and deployability and provide and integrate base operations service.

HISTORY

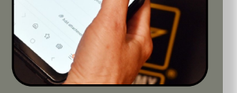
In an effort to standardize its garrisons, the Army created the Installation Management Agency (IMA) in October 2002. Using an enterprise approach, IMA removed the burden of base support from 15 major commands, bringing uniformity to the facilities and services, and realizing substantial cost savings. The U.S. Army Installation Management Command was created under that name in 2006. Following the Army Installation Management Reform Initiative of 2019 and reorganizations by the secretary of the Army, IMCOM was realigned to AMC as a major subordinate command in March 2019. The synergies and unity of command created by this realignment strengthens the strategic support area for multi-domain operations, and enhances readiness and the well-being of Soldiers, families and civilians.

The role of the senior and garrison commanders at installations has been consistent, and they maintain their respective mission and command responsibilities for installation and garrison functions. The decisive point of our enterprise is the garrison team who executes our core competencies and engages with the American public.

In 2023, eight IMCOM installations were redesignated in accordance with the 2021 Naming Commission which recommended the removal or renaming of DOD assets that commemorated the Confederate States of America or those who voluntarily served with the Confederacy. The following installations were redesignated: Fort Novosel (formerly known as Fort Rucker), Fort Gregg-Adams (formerly known as Fort Lee), Fort Cavazos (formerly known as Fort Hood), Fort Moore (formerly known as Fort Benning), Fort Liberty (formerly known as Fort Bragg), Fort Johnson (formerly known as Fort Polk), Fort Walker (formerly known as Fort A.P. Hill) and Fort Eisenhower (formerly known as Fort Gordon).

Request work orders with ArMA

The Army Maintenance Activity, or ArMA, digitizes the work order process for Army housing with a centralized system for submission and tracking. Soldiers, family members, civilians and contractors who live or work on post can use ArMA to submit online work orders for Army-managed housing or barracks on IMCOM installations.



FIND OUT MORE

U.S. Army Installation Management Command
2405 Gun Shed Road
Joint Base San Antonio-Fort Sam Houston, TX 78234
www.home.army.mil/imcom
@ArmyIMCOM
/us-army-installation-management-command
/InstallationMgt
/photos/imcom

U.S. ARMY ENVIRONMENTAL COMMAND

LOCATION
- Joint Base San Antonio-Fort Sam Houston, Texas



U.S. Army Environmental Command supports installation management of natural resources, such as this stream habitat survey where data is collected to determine how a culvert should be placed, whether stream restoration is necessary, and how well fish are surviving in the habitat. Many endangered species' habitats are threatened by rising sea levels and changing climate patterns. (U.S. Army photo by Scott T. Sturkol)

U.S. Army Environmental Command (USAEC), delivers technical services to Army installations globally and provides environmental expertise, and program and project management on compliance, conservation, restoration and pollution prevention activities.

INTRODUCTION

USAEC, a subordinate command of IMCOM, is headquartered at Joint Base San Antonio-Fort Sam Houston, Texas, and serves as a brigade-level command.

The USAEC story began in 1972 when the Army created the program manager for demilitarization of chemical materiel to manage the day-to-day operations of destroying the nation's stockpile of toxic chemical agents and munitions. Over the years, USAEC's role has expanded to include many new responsibilities around the world. Through all the changes, the command's mission of ensuring maximum use of Army training lands through sound environmental practices and stewardship continues.

CAPABILITIES & MISSION EXECUTION

- Provides technical and operational environmental expertise
- Evaluates and transfers best management practices and technologies to enhance Army environmental stewardship
- Identifies and analyzes emerging environmental trends and defines impacts on Army installations
- Manages and executes the Army's Cleanup Program
- Identifies mission risk due to environmental issues and develops enterprise solutions to mitigate risks
- Assesses Army installation environmental performance worldwide and provides technical assistance to correct liabilities
- Manages, assimilates, analyzes and communicates environmental information
- Conducts environmental planning to support critical senior leader decisions on stationing, fielding of new weapons systems and military construction on Army installations.

The USAEC staff includes specialists in a variety of fields including archeologists, biologists, chemists, ecologists, air quality specialists, civil and mechanical engineers, entomologists, environmental attorneys, environmental planners and scientists, foresters, geographers, geologists, microbiologists, natural resources specialists, physical scientists, physicists, range scientists and toxicologists. The organization also includes support staff such as business analysts, human resources specialists, communication specialists, information technology specialists, logisticians and others. The common thread in all specialties is a commitment to delivering environmental solutions in support of Army readiness and sustainability.



USAEC identifies potential environmental impacts of new weapons systems to use as part of the analyses for the Environmental Impact Statement, and identifies potential mitigation measures to reduce impacts if needed. (U.S. Army photo by Maj. Carson Petry)

USAEC works with installations to develop, implement and maintain programs for the conservation, utilization and rehabilitation of natural resources on 13.5 million acres spread across 140 installations, with more than 12,500 operational ranges, 2.5 million acres of forest and 1.3 million acres of wetlands. This includes responsibility for protecting 226 federally endangered species on 170 installations, as well as two candidate species on 16 installations, which could impact Army missions.

USAEC supports Army installations and training by helping ensure the Army uses a solid science and engineering base in developing sustainable environmental technologies. It also ensures Army technology developers focus on the highest priority user needs in support of the environmental strategy. USAEC helps commands actively promote mission readiness by continually assessing and upgrading environmental performance across Army installations.

The command works with installations to enable Soldier readiness and sustainable military communities while ensuring compliance with laws and regulations designed to protect human health and the environment.

FIND OUT MORE

U.S. Army Environmental Command

2455 Reynolds Road, Building 2266

JBSA-Fort Sam Houston, TX 78234

www.aec.army.mil

@usaec



Sgt. Daniel Taylor cares for one of his bee hives at the USAG Ansbach Environmental Education Center. (U.S. Army photo by Emily Hill)

U.S. ARMY INSTALLATION MANAGEMENT COMMAND DIRECTORATES





LEFT: Solar panels are found on 20 buildings around USAG Stuttgart, including these on top of the DPW building on Kelley Barracks. (U.S. Army photo by Paul Hughes)
RIGHT: Firefighters from the U.S. Army Garrison Japan Fire Department respond to a mock aircraft crash at Kastner Airfield, Camp Zama, Japan. (U.S. Army photo by Sean Kimmons)

INTRODUCTION

IMCOM is organized into five directorates, which serve as the intermediate echelon between IMCOM headquarters and the garrison. There are two directorates outside the continental U.S. based on geographical support and three directorates in the continental U.S. supporting Army functionality.

IMCOM-EUROPE

IMCOM-Europe, based in Germany, supports U.S. Army Europe with 14 installations and one Army Support Activity. Installations are located in Belgium, Germany, Italy and Poland, with one forward operation in Romania.

FIND OUT MORE

www.home.army.mil/imcom-europe

/IMCOMEurope

@IMCOMEurope

IMCOM-PACIFIC

IMCOM-Pacific, with headquarters at Fort Shafter, Hawaii, supports U.S. Army Pacific Command, which has 11 installations and one Army Support Activity.

IMCOM-Pacific Army garrisons are located in Alaska, Hawaii, Japan, Marshall Islands and South Korea.



FIND OUT MORE

www.home.army.mil/imcom-pacific

/IMCOMPAC



ABOVE: Leadership uncases the new Fort Johnson colors at the redesignation ceremony June 13, 2023. The installation was formerly known as Fort Polk. (U.S. Army photo by Angie Thorne)
OPPOSITE PAGE: Barbara Melton interacts with preschool children at Fort Leonard Wood's Child Development Center. Melton is one of the installation's Child Youth Services employees who is not a military dependent or retiree, and now has provisional commissary shopping privileges as part of new incentive pilot programs for individuals who help care for the children of Fort Leonard Wood's service members. (U.S. Army photo by Brian Hill)

IMCOM-READINESS

IMCOM-Readiness, based at Fort Liberty, North Carolina, supports Forces Command and Army Reserve Command. The installations are where Soldiers come together as combat units to train collectively and generate lethality. They then go on to combat training centers where they rehearse their skills in simulated combat, to validate that the U.S. Army is better than any other army in the world.

IMCOM-SUSTAINMENT

IMCOM-Sustainment, based at Redstone Arsenal, Alabama, directly supports AMC, Military District of Washington, U.S. Army Medical Command and U.S. Southern Command. IMCOM-Sustainment provides the facilities where the Army develops munitions that make Soldiers more lethal, designs the vehicle technologies that give Soldiers the winning edge and tests weapons before putting them in Soldiers' hands.

FIND OUT MORE

www.home.army.mil/imcom

IMCOM-TRAINING

IMCOM-Training, based at Joint Base Langley-Eustis, Virginia, directly supports U.S. Army Training and Doctrine Command, the U.S. Military Academy, Fort Hamilton and the Army War College. IMCOM-Training provides the garrisons that are the foundation of readiness. It is where the Army brings volunteers for the first time and makes Soldiers out of them.



Soldiers of the 23rd Quartermaster Brigade file into MacLaughlin Fitness Center after deboarding buses returning them to Fort Gregg-Adams from holiday block leave. The Combined Arms Support Command implemented COVID-19 preventative measures to ensure the safe return of over 8,000 military students. (U.S. Army photo by Terrance Bell)



JOINT MUNITIONS COMMAND

Joint Munitions Command (JMC) provides the joint warfighter with ready, reliable, lethal munitions at the speed of relevance.

LOCATION
- Rock Island Arsenal, Illinois

FIND OUT MORE

Joint Munitions Command
2695 Rodman Avenue
Bldg. 350, Room 563
Rock Island Arsenal, IL 61299-5000
(309) 782-1514
www.jmc.army.mil
/JointMunitionsCommand
@umunitions
/company/joint-munitions-command
/jointmunitionscommand
/JointMunitionsCommand

INTRODUCTION

Headquartered at Rock Island Arsenal, Illinois, JMC provides life cycle functions of logistics sustainment, readiness and acquisition support for all U.S. military services, other government agencies and allied nations, as directed. JMC is the logistics integrator for life cycle management of ammunition, providing a global presence of technical support to frontline units.

CORE COMPETENCIES

- Conventional ammunition production
- Conventional ammunition storage
- Conventional ammunition distribution (receipt/issue)
- Conventional ammunition demilitarization

CAPABILITIES & MISSION EXECUTION

JMC Production Facility Locations:

- Crane Army Ammunition Activity, Crane, Indiana
- Holston Army Ammunition Plant, Kingsport, Tennessee
- Iowa Army Ammunition Plant, Middletown, Iowa
- Lake City Army Ammunition Plant, Independence, Missouri
- McAlester Army Ammunition Plant, McAlester, Oklahoma
- Pine Bluff Arsenal, Pine Bluff, Arkansas
- Quad City Cartridge Case Facility, Rock Island, Illinois
- Radford Army Ammunition Plant, Radford, Virginia
- Scranton Army Ammunition Plant, Scranton, Pennsylvania

JMC'S production facilities follow extensive testing protocols to ensure consistent availability of ammunition in all sizes and quantities. This reliability is crucial for warfighters as it ensures the ammunition's effectiveness in bringing them safely back home.

JMC Storage and Distribution Facility Locations:

- Anniston Munitions Center, Anniston, Alabama
- Blue Grass Army Depot, Richmond, Kentucky
- Crane Army Ammunition Activity, Crane, Indiana
- Hawthorne Army Depot, Hawthorne, Nevada
- Letterkenny Munitions Center, Chambersburg, Pennsylvania
- McAlester Army Ammunition Plant, McAlester, Oklahoma
- Tooele Army Depot, Tooele, Utah

JMC's storage and distribution facilities ensure availability of the ready and reliable munitions stockpile through receipt, storage and issue of training and combat munitions.

JMC Demilitarization Facility Locations:

- Anniston Munitions Center, Anniston, Alabama
- Blue Grass Army Depot, Richmond, Kentucky
- Crane Army Ammunition Activity, Crane, Indiana
- Hawthorne Army Depot, Hawthorne, Nevada
- Letterkenny Munitions Center, Chambersburg, Pennsylvania
- McAlester Army Ammunition Plant, McAlester, Oklahoma
- Chemical Materials Activity - Pueblo Chemical Depot, Pueblo, Colorado
- Chemical Materials Activity - Blue Grass Chemical Activity, Richmond, Kentucky

JMC's demilitarization facilities safely and securely disable, decontaminate and destroy excess, outdated and inoperable ammunition.

JMC's processes provide for the efficient delivery of ammunition at the right place and time to support global operations. JMC positions munitions around the world to facilitate rapid transition to armed conflict and to support combatant commander requirements.



An employee at Iowa Army Ammunition Plant labels a 155mm artillery round on the artillery paint line (U.S. Army photo by Iowa Army Ammunition Plant)



An explosive handler at McAlester Army Ammunition Plant carefully transfers magazine-stored energetics, and ensures that the overall quality and reliability of the ammunition stockpile is maintained. (Courtesy photo)

ABOVE: An ammo container being placed for transport on Blue Grass Army Depot's primary out load platform. (U.S. Army photo by Dori Whipple)

ANNISTON MUNITIONS CENTER

LOCATION
• Anniston, Alabama



ABOVE: Anniston Munitions Center serves as a critical contingency outload location for various missiles and conventional munitions in support of joint force requirements. (U.S. Army photo by Anniston Munitions Center)
BELOW: An ANMC Munitions Division employee loads a 20-foot container of munitions for relocation to another site within the Joint Munitions Command munitions enterprise. (U.S. Army photo by Mark Cleghorn)

Anniston Munitions Center (ANMC) provides timely and accurate receipt, storage, surveillance, inventory, maintenance, issue and demilitarization of conventional ammunition in support of joint warfighters.

STATISTICS & FACILITIES

As a premier provider of missiles and conventional ammunition for the DOD, ANMC is an agile, adaptable and modern munitions center that provides first class support to a diverse customer base. The ANMC team of more than 150 professionals supports contingency operations worldwide, manages go-to-war stocks and supports Foreign Military Sales, while providing shipments worldwide as needed.

In fiscal year 2022, ANMC had a payroll of approximately $15 million. ANMC is housed on more than 13,000 acres with 39 buildings and more than 1,200 igloos and has a storage capacity of 2.3 million square feet.

CAPABILITIES & MISSION EXECUTION

- Shipping, storage, receipt, issue, inspection, transportation and demilitarization of conventional ammunition
- Maintenance, missile maintenance and testing
- Demilitarization/recycling
- Strategic contingency outload
- Supply chain support

HISTORY

The Anniston Ordnance Depot was established in 1941. In 1952, the depot was assigned a maintenance mission for the overhaul and repair of combat vehicles. In 1962, the installation was renamed Anniston Army Depot and became part of AMC. In October 1998, operational control of ANAD was transferred to Tank-automotive and Armaments Command. At the same time, the ammunition mission and resources were renamed Anniston Munitions Center. ANMC became a tenant of ANAD and officially came under the full command and control of Blue Grass Army Depot in Richmond, Kentucky. In 2004, ANMC received its first on-site military commander and remains an integral part of the JMC munitions enterprise today as a government-owned, government-operated installation.



FIND OUT MORE

Anniston Munitions Center
ATTN: AMSTA-AN-PA
7 Frankford Avenue
Anniston, AL 36201-4199
(256) 235-6281
www.jmc.army.mil/Installations.aspx?id=Anniston
/AnnistonMunitionsCenter

BLUE GRASS ARMY DEPOT

LOCATION
• Richmond, Kentucky



A BGAD Advanced Precision Kill Weapon Systems project maintenance team member provides the finishing touches on a fixture that will later be inserted into a modified P150 container. (U.S. Army photo by Sgt. 1st Class Rebecca Wood)

Blue Grass Army Depot (BGAD) provides joint warfighters and with reliable, timely and cost-effective munitions and chemical defense equipment in support of full-spectrum military operations, and safeguards the remainder of the National Chemical Weapons Stockpile until demilitarization is complete.

CAPABILITIES & MISSION EXECUTION

- Storage, receipt, issue, inspection, maintenance and demilitarization of conventional ammunition
- Surveillance, receipt, storage, issue, testing and minor repair of individual chemical defense equipment
- Non-standard ammunition support
- Force provider care of systems in storage
- In support of container inspection and repair for the southeastern U.S.

HISTORY

BGAD is located in Richmond, Kentucky, and is a 15,000-acre, multifunctional installation. BGAD was established in 1941 and began operation as an ammunition and general-supply storage depot. In operation since 1942, the primary mission has been storing, receiving, issuing, inspecting, maintaining and demilitarizing conventional munitions. In 1964, the depot merged with the Lexington Signal Depot and became Lexington-Blue Grass Army Depot. The Lexington facility was closed under the 1995 Base Realignment and Closure Act. In 1999, the Richmond facility was renamed the Blue Grass Army Depot. BGAD is a government-owned, government-operated installation.

STATISTICS & FACILITIES

In fiscal year 2022, BGAD had a payroll of $72 million. BGAD is housed on nearly 15,000 acres with more than 1,220 buildings, more than 900 earth-covered magazines and has a storage capacity of 3.2 million square feet. It also has more than 170 miles of roadway, 101 miles of fencing and 41 miles of railroad.

FIND OUT MORE

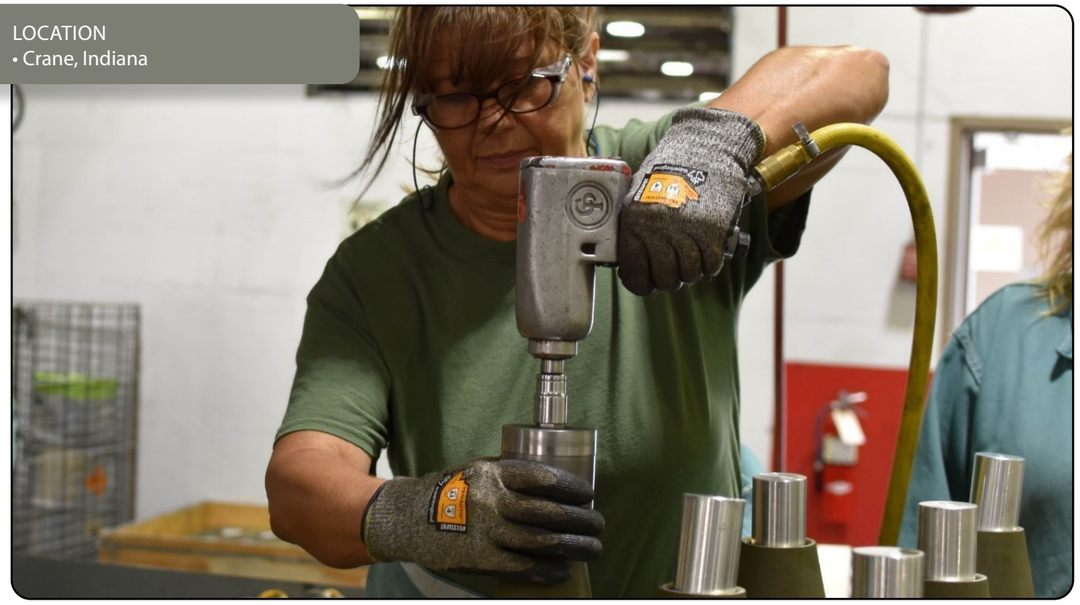
Blue Grass Army Depot
431 Battlefield Memorial Hwy.
Richmond, KY 40475
(859) 779-6941
https://www.bluegrass.army.mil
/Bluegrassarmydepot



Blue Grass Army Depot employee uses modernized ventilation system while refurbishing reactive armored tiles for future military use. (U.S. Army photo by Dori Whipple)

CRANE ARMY AMMUNITION ACTIVITY

LOCATION
• Crane, Indiana



An explosives handler at Crane Army Ammunition Activity removes the expulsion cup on a 155mm. (U.S. Army photo by Christy Carroll)

Crane Army Ammunition Activity (CAAA) produces and provides conventional munitions in support of Army and joint force readiness.

CAPABILITIES & MISSION EXECUTION

- Munitions shipping and logistics
- Munitions and munitions-related maintenance, renovation and production
- Demilitarization
- Quality assurance specialist (ammunition surveillance) (QASAS) program and quality tests
- Machine shop
- Chemical laboratory
- Engineering
- Container repair

HISTORY

Naval Ammunition Depot Crane, now Naval Support Activity Crane, was established in 1941. In 1977, ammunition operations at Crane were transferred to the Army in response to the single manager for conventional ammunition creating Crane Army Ammunition Activity on NSA Crane. The newly formed CAAA occupied more than 51,000 acres of land with a storage capability in excess of 650,000 tons. In 1999, command and control of the Letterkenny Munitions Center was transferred to CAAA. CAAA is a government-owned, government-operated activity.

STATISTICS & FACILITIES

In fiscal year 2022, CAAA had a payroll of approximately $71 million. The skilled workforce consists of approximately 650 personnel. CAAA continues to develop multiple long-term modernization capabilities, recently executing a variety of modernization improvements to ammunition production and storage facilities and awarding approximately $16.6 million in facility improvements.

FIND OUT MORE

www.crane.army.mil

/CraneArmyAmmo

@CraneArmyAmmo

HAWTHORNE army DEPOT

LOCATION
• Hawthorne, Nevada



Employees at Hawthorne Army Depot lower obsolete ammunition stockpile items into a belt flaker as a part of the decontamination and demilitarization process. (U.S. Army photo by Hawthorne Army Depot)

Hawthorne Army Depot (HWAD) receives, stores and issues conventional munitions; demilitarizes and disposes of unserviceable, obsolete and surplus munitions; and maintains serviceability through inspection and renovation to ensure munitions readiness in support of joint forces.

CAPABILITIES & MISSION EXECUTION

- Storage of conventional ammunition and DOD elemental mercury
- Demilitarization
- Ammunition renovation
- Quality assurance
- Range scrap processing
- High desert, aerial and surface water training for military units
- Shipping and receiving of munitions via rail or truck
- Armament retooling and manufacturing support agreements

HISTORY

The Naval Ammunition Depot Hawthorne was established in 1930. It was re-designated Hawthorne Army Ammunition Plant in 1977 when it transferred to Army control as part of the single manager for conventional ammunition mission. In 1980, it converted to a government-owned, contractor-operated installation. In 1994, it ended its production mission and became the Hawthorne Army Depot. The current contractor is Amentum.

STATISTICS & FACILITIES

In fiscal year 2022, HWAD government staff had a payroll of $3 million. Contractor statistics are considered proprietary and are therefore unavailable. HWAD is housed on more than 147,000 acres. The depot has more than 400 administrative and storage buildings, more than 1,950 earth-covered magazines, more than 970 above ground magazines, more than 150 open storage locations (Y-Sites), six loading/shipping docks and three pads. HWAD also owns its own water rights, is self-sustaining and processes its own potable water through its state-of-the-art water treatment facility.

FIND OUT MORE

Hawthorne Army Depot

ATTN: JMHW-PAO

1 South Maine Ave.

Hawthorne, NV 89415

www.jmc.army.mil/Installations.aspx?id=Hawthorne

/HawthorneArmyDepot

HOLSTON army AMMUNITION PLANT

LOCATION
• Kingsport, Tennessee



A contractor employee for Holston Army Ammunition Plant prepares explosives on a charging table to be bagged and placed into a drum. (Courtesy photo)

Holston Army Ammunition Plant (HSAAP) manufactures a wide range of explosives for the DOD, allied partners and commercial customers.

CAPABILITIES & MISSION EXECUTION

- Production and development of explosives
- Synthesis and manufacture of high explosives
- Recrystallization and purification from organic solvents
- Melt-cast, cast-cured, pressed and extruded explosives formulation
- Explosives performance testing
- Full-spectrum explosives research and development capability
- Custom and fine chemical manufacture for the defense industry
- Research and development programs for explosives

HISTORY

In January 1942, the Tennessee Eastman Corporation began construction of a pilot plant for the manufacture of Research Department Explosive (RDX) and a pilot plant for production of Composition B (a mixture of RDX, TNT and wax). In June 1942, Tennessee Eastman began design and construction work on a plant for large-scale production of RDX and Composition B. The plant consisted of two areas, four miles apart on the Holston River. Known then as the Holston Ordnance Works, it produced more than 858 million pounds of RDX and Composition B by the end of World War II. In 1946, Holston Ordnance Works was placed in standby condition until April 1949. A wholly-owned Eastman Kodak subsidiary, the Holston Defense Corporation, was organized for the purpose of reactivation in support of the Korean War. Holston Ordnance Works was re-designated the Holston Army Ammunition Plant in 1963 and has continued operations through present day. HSAAP is a government-owned, contractor-operated installation. The current contractor is BAE Systems.

STATISTICS & FACILITIES

In fiscal year 2022, HSAAP government staff had a payroll budget of $2.5 million. Contractor statistics are considered proprietary and are therefore unavailable. HSAAP is housed on more than 6,000 acres with 400 buildings and more than 120 igloos, with explosive storage capacity of more than 202,900 square feet.



A contractor employee for Holston Army Ammunition Plant works with coated composition C-4 before it's packaged and shipped to the customer. (Courtesy photo)

FIND OUT MORE

ATTN: JMHS-AO

4509 West Stone Drive

Kingsport, TN 37660-1048

www.jmc.army.mil/Installations.aspx?id=Holston

IOWA ARMY AMMUNITION PLANT

LOCATION
• Middletown, Iowa



A contractor employee at IAAAP cleans 155mm artillery rounds as a step in the load, assemble, pack process. (Courtesy photo)

Iowa Army Ammunition Plant (IAAAP) produces and delivers component assembly and medium- and large-caliber ammunition items for the DOD, using modern production methods in support of worldwide operations.

CAPABILITIES & MISSION EXECUTION

- Tank High Explosive and training round Load, Assemble and Pack (LAP)
- 40mm high-velocity family
- Insensitive munitions
- Artillery LAP
- Mortar prop charges/ignition cartridges/LAP
- Blank salute rounds
- Missile assembly
- Warheads
- M112 demo block and mine-clearing line charge
- Test fire ranges and sites development

HISTORY

IAAAP was established in 1940, as the Iowa Ordnance Plant (IOP) and started production of bombs, mines, artillery shells and other munitions in 1941. Production stopped in 1945 when World War II ended. In 1949, the IOP resumed its ammunition manufacturing mission in support of the Korean War and has remained active to present day. IOP transitioned to a government-owned, contractor-operated installation in 1951. The plant was re-designated in 1963 as the Iowa Army Ammunition Plant. Production increased during the Vietnam War and some of the plant was modernized in the 1970s. IAAAP is a government-owned, contractor-operated installation. The current contractor is American Ordnance.

STATISTICS & FACILITIES

In fiscal year 2022, IAAAP government staff had a payroll of $2.6 million. IAAAP is housed on more than 19,000 acres with more than 400 buildings, 271 earth-covered magazines, 35 above-ground magazines, 37 inert warehouses and a total storage capacity of 1.6 million square feet. IAAAP is an intermodal facility with more than 140 miles of roads and 102 miles of railroad track.

FIND OUT MORE

Iowa Army Ammunition Plant

ATTN: JMIA-CO

17571 DMC Highway 79

Middletown, IA 52638-5000

www.jmc.army.mil/Installations.aspx?id=Iowa

/IowaArmyAmmunitionPlant

LAKE CITY ARMY AMMUNITION PLANT

LOCATION
• Independence, Missouri



Ammunition packaging at Lake City Army Ammunition plant. (U.S. Army photo by Lake City Army Ammunition Plant)

Lake City Army Ammunition Plant (LCAAP) provides quality small-caliber munitions to the joint warfighter.

CAPABILITIES & MISSION EXECUTION

- Small-caliber ammunition manufacturing
- Components such as percussion and electric primer
- Pyrotechnics
- Stockpile reliability testing of small-caliber ammunition
- North American regional test center in support of NATO compatibility testing
- Production of small- and medium-caliber links

HISTORY

LCAAP was established as the Lake City Ordnance Plant in 1940 as one of 12 small-caliber ammunition plants constructed in support of World War II. LCAAP has operated continuously, with the exception of the five years between WWII and the Korean War. The installation was renamed the Lake City Army Ammunition Plant in 1963. Through the 1970s, the Small-Caliber Ammunition Modernization Program modernized certain production processes with high-speed, computer-controlled, automated production systems. The plant continued to modernize and increase efficiencies through the 1990s, but did not require a great production increase in support of Operations Desert Shield and Desert Storm in the 1990s. After the 2001 terrorist attacks, workload increased significantly in support of Operations Enduring Freedom and Iraqi Freedom requirements. During this period, LCAAP established a link-production capability, while modernizing to reach an annual production capacity of 1.6 billion rounds. LCAAP is a government-owned, contractor-operated installation. The current operating contractor is Winchester Olin.

STATISTICS & FACILITIES

In fiscal year 2022, LCAAP government staff had a payroll budget of $3.1 million. Contractor statistics are considered proprietary and are therefore unavailable. LCAAP is housed on more than 3,900 acres with more than 170 buildings, 81 magazines, 17 warehouses, more than 10 igloos and a storage capacity of more than 637,000 square feet.

FIND OUT MORE

ATTN: JMLC-AO

25201 E. Highway 78

Independence, MO 64051-1000

www.jmc.army.mil/Installations.aspx?id=LakeCity

/LakeCityArmyAmmunitionPlant

LETTERKENNY MUNITIONS CENTER

LOCATION
• Chambersburg, Pennsylvania



A LEMC technician prepares an Advanced Anti-Radiation Guided Missile for testing on-site. (U.S. Army photo by Letterkenny Munitions Center)

Letterkenny Munitions Center (LEMC), located on Letterkenny Army Depot (LEAD), conducts regional and contingency distribution of munitions, precision-guided munitions maintenance, and munitions demilitarization in support of the DOD and international partners to provide readiness to the joint warfighter.

CAPABILITIES & MISSION EXECUTION

- Munitions distribution
- Precision-guided munitions maintenance
- Munitions demilitarization
- Non-destructive testing
- Center of Industrial and Technical Excellence (CITE) for surveillance, receipt, storage, issue, testing and repair for the Army Tactical Missile System and Guided Multiple Launch Rocket System

HISTORY

Letterkenny Army Depot was established in 1941 as an ammunition and general supply storage depot. In 1961, its Directorate of Ammunition Operations began supporting Army air-defense missiles and Air Force intercept missiles. In 1999, the Directorate of Ammunition Operations was renamed Letterkenny Munitions Center, and command and control was transferred to Crane Army Ammunition Activity. In 2016, the Secretary of the Army designated LEMC as the CITE for surveillance, receipt, storage, issue, testing and repair for the Army Tactical Missile System and the Guided Multiple Rocket Launch System. LEMC is a government-owned, government-operated installation.

STATISTICS & FACILITIES

In fiscal year 2022, LEMC had a payroll budget of $36 million. LEMC occupies 16,000 of LEAD's 18,200 acres. Its facilities include more than 15 explosive operating buildings, 902 igloos, 10 storage magazines, 26 rail docks and 2.3 million square feet of storage capacity.

FIND OUT MORE

Letterkenny Munitions Center

ATTN: JMCN-MC

1 Overcash Avenue

Chambersburg, PA 17201

www.jmc.army.mil/Installations.aspx?id=Letterkenny

/LetterkennyMunitionsCenter

MCALESTER ARMY AMMUNITION PLANT

LOCATION
• McAlester, Oklahoma



Explosives operators prepare general-purpose bomb bodies on the production line at MCAAP. (U.S. Army photo by McAlester Army Ammunition Plant)

McAlester Army Ammunition Plant (MCAAP) receives, stores, ships, produces, renovates and demilitarizes conventional ammunition. MCAAP provides centralized ammunition management for training ammunition and contingency stocks for Army units in the southwest region of the U.S.

CAPABILITIES & MISSION EXECUTION

- Logistics support
- Demilitarization/disposal
- Renovation
- Mobile ammunition renovation, inspection and demilitarization team
- Safety and environmental protection
- Assists with research and development
- Mobile railroad maintenance team

HISTORY

In 1940, Congress responded to the President's call for a Navy large enough to meet any potential combination of hostile forces and authorized the "Two Ocean Navy." To answer that demand, Naval Ammunition Depot-McAlester was commissioned to support western coastal facilities. The depot was originally built and operated exclusively by, and for, the Navy. In 1943, the depot's mission was to produce, store and ship ammunition, bombs and mines for the Navy's ships and aircraft. In 1975, DOD issued a directive which assigned the Army as the single manager for conventional ammunition. In 1977, the depot was transferred to the Army and renamed the McAlester Army Ammunition Plant. Under Base Realignment and Closure Act 2005 actions, MCAAP acquired the sensor fused weapon and missile warhead production mission from Kansas Army Ammunition Plant. Today, MCAAP is a unique, major multi-mission installation with all normal base functions. MCAAP is a government-owned, government-operated installation.

STATISTICS & FACILITIES

In fiscal year 2022, MCAAP had a payroll budget of $147 million. MCAAP is housed on more than 44,900 acres with more than 2,800 buildings, including more than 2,260 earth-covered magazines, 163 storage warehouses and storage capacity of 8.8 million square feet.

FIND OUT MORE

McAlester Army Ammunition Plant

1 C Tree Road

McAlester, OK 74501

www.mcaap.army.mil

/MCAAP

PINE BLUFF ARSENAL

LOCATION
• Pine Bluff, Arkansas



An ammunition production removes a bolt from an illumination round on the 60mm body-load production line. (U.S. Army photo by Hugh Morgan)

Pine Bluff Arsenal (PBA) provides America's joint warfighters with specialized ammunition, smoke and chemical, biological, radiological and nuclear defense capabilities through expert manufacturing, storage and logistics.

CAPABILITIES & MISSION EXECUTION

- Center of Industrial and Technical Excellence (CITE) for chemical and biological defense equipment and for smoke ammunition
- AMC's designated surety laboratory for shelf-life extension and production lot testing of various individual and collective protection end items
- Chemical materiel surveillance program
- Critical manufacturing capabilities for decontamination products, individual and collective protection items
- Critical manufacturing capabilities of white/red phosphorus and pyrotechnic ammunition
- Load, assemble and pack of illuminating and infrared mortars and projectiles
- Development and production of specialty ammunition products
- Advanced textile manufacturing and design support
- Machining and fabrication capabilities

HISTORY

PBA was established during World War II to manufacture and assemble incendiary grenades and munitions. The mission expanded to include production and storage of pyrotechnic, riot control and chemical-filled munitions. In 2006, the Secretary of the Army designated PBA as the CITE for chemical and biological defense equipment. In 2017, PBA received its second designation from the Secretary of the Army, designating the Arsenal as a CITE for the manufacture of smoke-based ammunition. The PBA was temporarily managed by the Chemical and Biological Defense Command, but transferred back under the Joint Munitions Command in 2007. PBA is a government-owned, government-operated arsenal.

STATISTICS & FACILITIES

In fiscal year 2022, PBA had a payroll budget of $60 million. PBA is housed on more than 13,500 acres with over 660 buildings, more than 270 earth-covered magazines and more than 5,000 acres of developable land.

FIND OUT MORE

Pine Bluff Arsenal

10020 Kabrich Circle

Pine Bluff, AR 71602

(870) 540-3000

www.pba.army.mil

/AmericasArsenal



A textile production worker sews an Army Physical Fitness Uniform-Maternity. (U.S. Army photo by Rachel Selby)

QUAD CITY CARTRIDGE CASE FACILITY

LOCATION
• Rock Island, Illinois



A technician loads a cartridge case during the press operations into a trimming machine that will adjust the length to correctly move it to the next pressing operation at QCCCF at the U.S. Army's Rock Island Arsenal, Rock Island, Illinois. (U.S. Navy photo by Matthew Poynor)

The Quad City Cartridge Case Facility (QCCCF) is a state-of- the-art facility with deep-drawn technology that produces brass and steel cartridge cases.

CAPABILITIES & MISSION EXECUTION

QCCCF has manufacturing capabilities for brass and steel cartridge cases ranging from 40mm through 155mm.

HISTORY

A deep-drawn cartridge case production capability was located at the former Riverbank Army Ammunition Plant (RBAAP) in Riverbank, California. When RBAAP was closed through the Base Realignment and Closure Act of 2005, this capability was relocated to Rock Island Arsenal, Illinois. Prior to the movement of the facility, a stockpile of steel cartridge cases was created to mitigate potential risks associated with relocating the facility. The new facility was completed in 2011 and named the Quad City Cartridge Case Facility. From 2011-2014, the facility produced brass cartridge cases in support of DOD production requirements. Due to decreased procurements for brass cartridge cases and a surplus of steel cartridge cases, the QCCCF was laid away in 2014. The Naval Surface Warfare Center began the reactivation of QCCCF for research, development and production efforts in 2017, and as of June 2019, all equipment within the QCCCF had been reactivated. The QCCCF is a government-owned, government-operated facility.

FACILITIES

The QCCCF is located at the Rock Island Arsenal. The facility occupies 170,000 square feet of space.

FIND OUT MORE

Quad City Cartridge Case Facility

ATTN: AMSJM-PCA

2695 Rodman Ave.

Rock Island, IL 61299

(309) 782-8671

www.jmc.army.mil/Installations.aspx?id=QCCCF



An explosive operator with the energetic manufacturing department prepares a steel cartridge for packaging at QCCCF at Rock Island Arsenal, Illinois. (U.S. Navy photo by Matthew Poynor)

RADFORD ARMY AMMUNITION PLANT

LOCATION
• Radford, Virginia



An employee rolling solventless propellant as a part of the propellant production process at RFAAP. (Courtesy photo)

Radford Army Ammunition Plant (RFAAP) provides the joint warfighters with superior performing propellants, energetics and munitions to enable engagement and destruction of targets with confidence.

CAPABILITIES & MISSION EXECUTION

- Manufacturing propellant
- Manufacturing propellant ingredients
- Chemical, metrology and ballistics labs

HISTORY

RFAAP was established in 1941 as two areas: a smokeless powder plant (Radford Ordnance Works) and a bag manufacturing and loading plant for artillery, cannon and mortar projectiles (New River Ordnance Works). Each site operated separately through 1945. That year, the Radford Ordnance Works was renamed Radford Arsenal and the New River Ordnance Works became a subordinate post.

In 1950, New River Ordnance Works (now known as the New River Unit) became an integral part of Radford Arsenal. The arsenal was renamed Radford Ordnance Plant in 1961, then Radford Army Ammunition Plant in 1963. From 1941 to 1995, RFAAP was managed by Hercules, Inc., as the operating contractor. In 1995, Alliant Techsystems became the operating contractor, and in 2012, BAE Systems was awarded the facilities use contract. RFAAP is a government-owned, contractor-operated installation.

STATISTICS & FACILITIES

In fiscal year 2022, RFAAP government staff had a payroll budget of $2.7 million. Contractor statistics are considered proprietary and are therefore unavailable. RFAAP is housed on more than 6,800 acres with 1,297 Active Facilities/Buildings, 214 magazines/igloos with a storage capacity of 441,000 square feet. RFAAP houses 13 commercial tenants.

FIND OUT MORE

Radford Army Ammunition Plant

4050 Peppers Ferry Road

RTE 114 PO Box 2

Radford, VA 24141

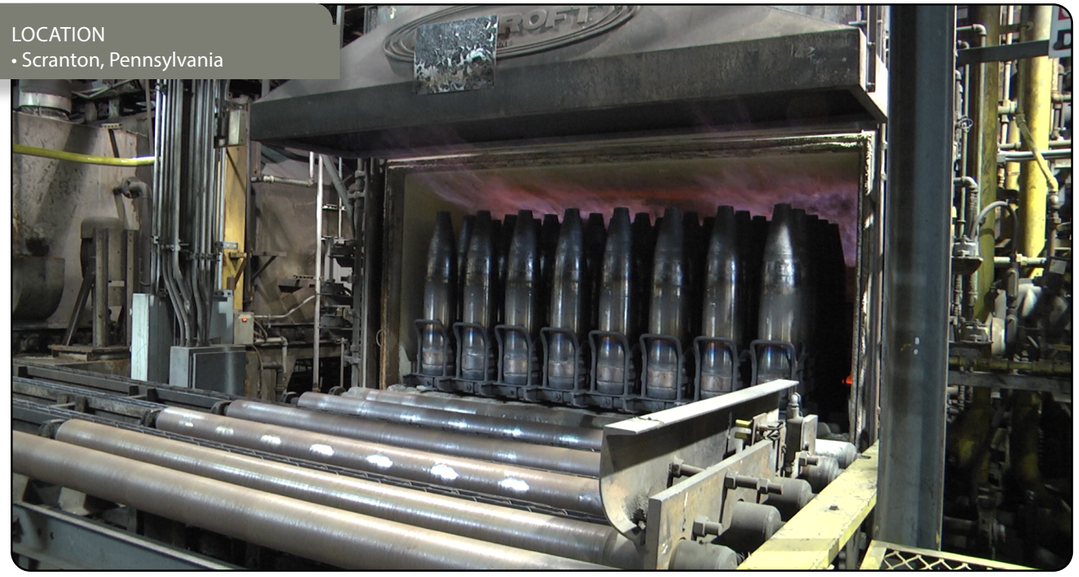
(540) 731-5785

www.jmc.army.mil/Radford/RadfordDefault.aspx

/Radford-Army-Ammunition-Plant

SCRANTON ARMY AMMUNITION PLANT

LOCATION
• Scranton, Pennsylvania



Projectiles exit the furnace at SCAAP. This is one step in the heat-treat transformation process, which transforms a metal tube into a projectile case. (U.S. Army photo by Scranton Army Ammunition Plant)

Scranton Army Ammunition Plant (SCAAP) manufactures large-caliber metal projectiles and mortar projectiles for the joint warfighter.

CAPABILITIES & MISSION EXECUTION

- Multiple, long-stroke vertical-hydraulic forge press lines
- In-house metallurgical testing
- In-house metrology and calibration
- 120 hydraulic tracer and CNC lathes
- In-house end-to-end production processes
- Multiple, fully-automated paint lines
- Small-batch to large-quantity manufacturing
- Multiple 20,000-pound-per-hour heat-treat furnaces that austenitize, quench and temper
- Full-service machine shop with heavy industrial machining capability
- Small-batch heat treat system that can austenitize, quench and temper

HISTORY

The Scranton site was originally constructed as a steam-locomotive erecting and repair facility in 1908. SCAAP was established in 1953 and operated by the U.S. Hoffman Machinery Corporation until 1963 when Chamberlain Manufacturing Corporation became the operating contractor. In 2006, General Dynamics assumed operation of the facility. In November 2019, Medico Industries became the operating contractor. SCAAP is a government-owned, contractor-operated installation.

STATISTICS & FACILITIES

In fiscal year 2022, SCAAP government staff had a payroll budget of $1 million. Contractor statistics are considered proprietary and are therefore unavailable. SCAAP is located on 15.3 acres consisting of several buildings with a manufacturing capacity of 495,000 square feet.

FIND OUT MORE

Scranton Army Ammunition Plant

ATTN: JMSC-CR

156 Cedar Avenue

Scranton, PA 18505

(570) 340-1135

www.jmc.army.mil/installations.aspx?id=Scranton

TOOELE ARMY DEPOT

LOCATION
• Tooele, Utah



A TEAD employee maneuvers a Terex loader to move a container from a stack of milvans loaded with ammunition onto a flatbed for transport. (Courtesy photo)

Tooele Army Depot (TEAD) provides joint warfighter readiness and operational reach through superior ammunition logistics and aummunition peculiar equipment production and maintenance.

CAPABILITIES & MISSION EXECUTION

- Global munitions logistics support
- Storage and surveillance of munitions
- Distribution of munitions
- Maintenance and modification of munitions
- Demilitarization of munitions
- Engineering
- Machining, fabrication, assembly and repair
- Performance testing of munitions and explosives
- Equipment automation
- Center of Industrial and Technical Excellence (CITE) for ammunition peculiar equipment

HISTORY

Built in 1942, Tooele Army Depot was originally named the Tooele Ordnance Depot (TOD), and opened as a storage depot for war supplies, ammunition and combat vehicles. In 1949, TOD assumed command of the Deseret Chemical Depot. TEAD acquired the general supply storage mission from Pueblo Army Depot in Colorado in 1988. Following Base Realignment and Closure in 1993, troop support maintenance and storage missions were relocated, but TEAD retained its conventional ammunitions logistics support mission.

In 2013, TEAD regained additional storage capacity from the now-closed Deseret Chemical Depot and renamed the location TEAD South Area. TEAD is a government-owned, government-operated depot.

STATISTICS & FACILITIES

In fiscal year 2022, TEAD had a payroll budget of $46 million.TEAD is located on more than 43,000 acres with more than 1,380 buildings and has a storage capacity of 2.7 million square feet.

FIND OUT MORE

Tooele Army Depot

1729 Main Street

Tooele, UT 84074

(435) 833-2854

www.tooele.army.mil

/TooeleArmyDepot



TEAD's ammunition equipment directorate provides unique services in the areas of ammunition equipment prototype design, storage, installation, development, testing and fielding. TEAD's Ammunition Peculiar Equipment expertise supports demilitarization, renovation, modification, modernization and normal maintenance of conventional-type ammunition, as well as equipment used in the disposal of chemical munitions. (U.S. Army photo by TEAD)



MILITARY SURFACE DEPLOYMENT AND DISTRIBUTION COMMAND

The Military Surface Deployment and Distribution Command (SDDC), headquartered at Scott Air Force Base, Illinois, integrates and synchronizes surface deployment and distribution capabilities to deliver and sustain the Armed Forces in support of the nation's objectives.

PRIMARY LOCATIONS
- Headquarters – Scott Air Force Base, Illinois
- Birmingham, Alabama
- Southport, North Carolina
- Concord, California

FIND OUT MORE

Military Surface Deployment and Distribution Command

1 Soldier Way

Scott AFB, IL 62225-5006

www.sddc.army.mil

/HQSDDC

@HQSDDC

/HQSDDC

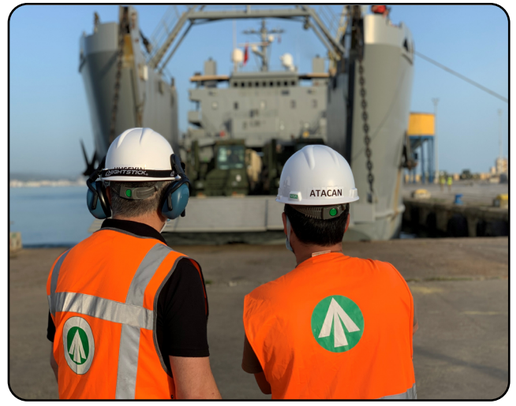
INTRODUCTION

SDDC provides integrated and synchronized global deployment and distribution capabilities to the point of need, delivering innovative transportation solutions on time, on target, every time. Whenever and wherever service members are deployed, SDDC is involved in planning and executing the surface delivery of their equipment and supplies.

As both the Army Service Component Command to U.S. Transportation Command (USTRANSCOM) and a major subordinate command to U.S. Army Materiel Command (AMC), SDDC connects and synchronizes surface warfighting requirements through distribution network nodes to the point of need, responsively projecting power and delivering desired effects in support of combatant commands and the total joint force. The command also partners with the commercial transportation industry as the coordinating link between DOD surface transportation requirements and the capability industry provides.

With nine total force brigades geographically located throughout the world to support combatant commanders, SDDC is globally postured to deliver readiness to the joint warfighter. SDDC's active-duty force is manned, equipped and trained and geographically positioned to ensure warfighting readiness. They provide surface mobility options to ensure strategic readiness, instill confidence in our allies and mission partners, deter the enemy and support warfighting requirements to the point of need. With five active-duty transportation brigades and their subordinate battalions located throughout Europe, Asia, the Pacific and the continental U.S., these units do not need to deploy to support combatant commanders because they are already there, ready to deliver readiness.

ABOVE: An M1A2 Abrams tank belonging to 3rd Armored Brigade Combat Team, 1st Cavalry Division, rolls down the ramp of ARC Integrity at the port Antwerp-Bruges, Belgium. 4,200 U.S. Soldiers from 3rd ABCT and 2,700 pieces of equipment will arrive for the rotational deployment and will be transported to their destination by rail, commercial line-haul and barge. (U.S. Army photo by Natalie Weaver)



Surface Warriors from the 598th Transportation Brigade's Black Sea-Turkey Detachment, coordinate the discharge of Army equipment at the port in Durres, Albania, for DEFENDER-Europe 21. The port operation marked the first time U.S. Army forces deployed through the Durres port and the first Joint logistics Over-the-Shore operation conducted in the European theater in more than 75 years. (U.S. Army photo by Jeff Jurgensen)

Transportation Engineering Agency (TEA), located at Scott Air Force Base, Illinois, provides the DOD with expert transportation engineering, policy guidance, research and analysis. As a subordinate organization within SDDC, TEA also functions as part of the USTRANSCOM Joint Distribution Process Analysis Center and is made up of analysts, engineers, transportation specialists, and others who all work together to execute the mission. TEA encompasses everything from the Programs for National Defense to deployability of national forces.

SDDC's U.S. Army Reserve force, the **Deployment Support Command**, provides SDDC with an integrated total force capability that is critical to sustaining our readiness. Half of SDDC's strength and power resides in the DSC, and the integration of SDDC's active and Reserve components is a primary capability that enables mission readiness.The DSC brings significant capability to the fight and supports SDDC operations by providing four reserve transportation brigades and an expeditionary rail center. Operationally controlled by SDDC and headquartered in Birmingham, Alabama, the DSC is a direct-reporting command of the 377th Theater Support Command, located in Belle Chasse, Louisiana.

CAPABILITIES & MISSION EXECUTION

The 595th Transportation Brigade, Camp Arifjan, Kuwait, conducts surface deployment and distribution operations to meet national security objectives within the U.S. Central Command (CENTCOM) area of responsibility.

The 595th links strategic warfighter surface movement requirements with commercial capability. Combining organic, commercial and host-nation capabilities, the brigade offers maximum options and solutions to supported forces while delivering equipment and sustainment on time.

The brigade has two battalions:

- 831st Transportation Battalion, Manama, Bahrain
- 840th Transportation Battalion, Camp Arifjan, Kuwait

The 596th Transportation Brigade, Military Ocean Terminal Sunny Point (MOTSU), North Carolina, safely provides ammunition terminal services to meet the nation's objectives. This responsibility includes the operation of both East and West Coast ammunition terminals at MOTSU and at Military Ocean Terminal Concord (MOTCO), California, respectively, and the western half of the U.S. Northern Command (NORTHCOM) area of responsibility.

The brigade has two battalions:

- 833rd Transportation Battalion, Joint Base Lewis-McChord, Washington
- 834th Transportation Battalion, Concord, California

The 597th Transportation Brigade, Joint Base Langley-Eustis, Virginia, is focused on the eastern half of the NORTHCOM and the U.S. Southern Command areas of responsibility.

The 597th and its subordinate units are responsible for meeting the surface deployment, redeployment and distribution needs of the warfighter and Defense Transportation System customers in the U.S.

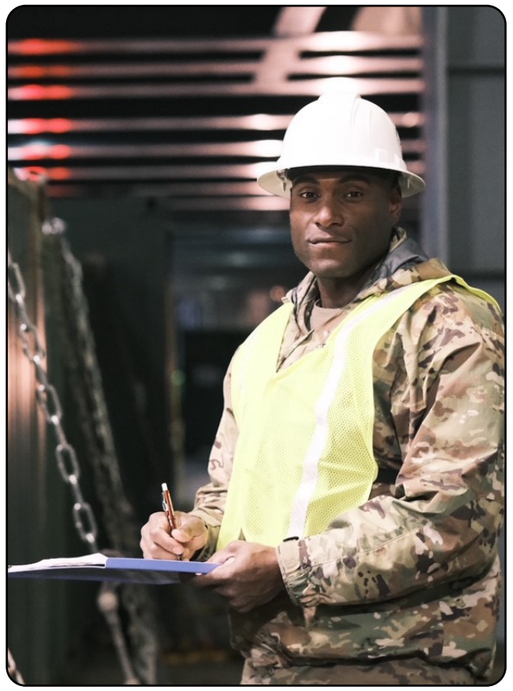
The brigade has three battalions:

- 832nd Transportation Battalion, Joint Base Langley-Eustis, Virginia
- 841st Transportation Battalion, Charleston, South Carolina
- 842nd Transportation Battalion, Beaumont, Texas

The 598th Transportation Brigade, Sembach Kaserne, Germany, supports the U.S. Army Europe and Africa mission.

The 598th Transportation Brigade enables strategic seaport operations by executing mission command of the movement of U.S. Army and joint forces at ports throughout Europe and Africa. The brigade serves alongside logisticians and transporters from dozens of allied and partner nations and provides strategic maneuver options for land force commanders - aptly fulfilling its motto, "Warrior Logistics – in Motion."

MILITARY SURFACE DEPLOYMENT AND DISTRIBUTION COMMAND Continued



A Soldier from the 841st Transportation Battalion validates vessel cargo at the port in Morehead City, N.C., in support of Operation Cold Response. (U.S. Army photo by Julie Kelemen)

The brigade has two battalions and one company:

- 838th Transportation Battalion, Kaiserslautern, Germany
- 839th Transportation Battalion, Livorno, Italy
- 950th Transportation Company, Bremerhaven, Germany

The 599th Transportation Brigade, Wheeler Army Airfield, Hawaii, is located with all U.S. Indo-Pacific Command service component commands on the island, making the location ideal for brigade members to effectively plan and coordinate with leading supported units. The unit's location also allows easy access to Honolulu's commercial ports, Kalaeloa Barbers Point Harbor and the Navy port at Pearl Harbor.

The area of responsibility for the 599th is geographically the largest in the world, covering 52% of the Earth's surface, equal to about 105 million square miles.

The brigade has three battalions and one Naval Reserve unit:

- 835th Transportation Battalion, Okinawa, Japan
- 836th Transportation Battalion, Yokohama, Japan
- 837th Transportation Battalion, Busan, Korea
- Naval Reserve SDDC-Pacific, Alameda, California

CORE COMPETENCIES

- Books, ships and tracks shipments and unit moves, and conducts port operations for surface movements worldwide
- Assists organizations with planning for force and materiel movements and deployment support functions
- Provides the DOD with engineering, policy guidance, research and analytical expertise through TEA



Theater Sustainment Command Commanding General, Maj. Gen. David Wilson and 836th Transportation Battalion Commander, Lt. Col. Joseph R. Batiste tour U.S. Navy Ship Red Cloud in preparation of Army Prepositioned Stock 3 at Subic Bay, Philippines. (U.S. Arrmy photo by Staff Sgt. Kevin Martin)

MILITARY OCEAN TERMINAL CONCORD

LOCATION
- Concord, California



SDDC's 834th Transportation Battalion manages port and installation operations at MOTCO. (U.S. Army photo by John Orrell)

Military Ocean Terminal Concord (MOTCO) is SDDC's West Coast strategic ammunition port. MOTCO is the DOD's primary ammunition seaport supporting the Pacific area of operation.

INTRODUCTION

The Army's presence at MOTCO dates back to 1997 when the Army's 1302nd Major Port Command was relocated from Oakland Army Base, California, to MOTCO and became the 834th Transportation Battalion. MOTCO properties were transferred from the Navy to the Army in 2008, per the 2005 Base Realignment and Closure Commission recommendations.

The 834th Transportation Battalion is the port manager at MOTCO and operates three piers and an Army-owned rail system that connects with major public railway lines.

MOTCO receives ammunition by rail and highway; stages containers, railcars and trailers; and loads vessels with containers and break-bulk (loose items) ammunition. Rail lines, piers, holding pads, transfer facilities, staging areas, railcar class yards, barricaded railcar holding areas and main supply routes are all operated in support of cargo receipt and movement.

CAPABILITIES & MISSION EXECUTION

MOTCO encompasses approximately 115 acres inland, 6,500 acres of tidal area which includes terminal piers, staging and transfer facilities, and 2,000 acres of offshore islands. While ammunition is the focus of most cargo movement into or out of MOTCO, the installation is capable of handling general cargo providing it is in conjunction with, or does not interfere with, ammunition transshipment.

FIND OUT MORE

Military Ocean Terminal Concord

5110 Port Chicago Highway

Concord, CA 94520

MILITARY OCEAN TERMINAL SUNNY POINT

LOCATION
• Southport, North Carolina



The USNS LTC John U.D. Page prepares to receive an ammunition load at the MOTSU pier. (Courtesy photo)

Military Ocean Terminal Sunny Point (MOTSU) is SDDC's East Coast strategic ammunition port, and is DOD's primary ammunition seaport supporting the European, African and Middle Eastern areas of operation.

INTRODUCTION

Activated in 1955, MOTSU is located on the west bank of the Cape Fear River in Brunswick County, North Carolina. Encompassing more than 16,000 acres, MOTSU is home to the 596th Transportation Brigade. The port has transferred munitions to every major armed conflict since it was established.

As a key ammunition shipping point on the Atlantic Coast, MOTSU stores and ships DOD ammunition, dangerous cargo and explosives, including small arms ammunition; artillery shells, fuses and propellants; ammunition for vehicle systems; and aircraft bombs and ammunition.

CAPABILITIES & MISSION EXECUTION

MOTSU is the largest ammunition port in the nation. With a workforce of approximately 350 civilians, contractors and military personnel, the installation includes three wharves and incorporates a network of railroad tracks to move munitions across the area. This infrastructure allows the seamless transfer of munitions between rail, trucks and ships. MOTSU enables the Army to meet its wartime ammunition throughput requirements.



Military Ocean Terminal Sunny Point (MOTSU), SDDC's East Coast strategic ammunition port, is the largest ammunition port in the nation. MOTSU supports U.S. ammunition requirements for Europe, Africa and the Middle East. (Courtesy photo)

FIND OUT MORE

Military Ocean Terminal Sunny Point

6280 Sunny Point Road

Southport, NC 28461

U.S. ARMY

Supporting the Warfighter

The Army's Organic Industrial Base (OIB) consists of 23 geographically dispersed government ammunition plants, manufacturing arsenals and maintenance depots that provide materiel and equipment readiness to U.S. Soldiers, sailors, airmen and Marines.

Coast to Coast



1. **Watervliet Arsenal** Watervliet, NY (1830)
2. **Rock Island Arsenal** Rock Island, IL (1862)
3. **Hawthorne Army Depot** Hawthorne, NV (1930)
4. **Iowa Army Ammunition Plant** Middletown, IA (1940)
5. **Radford Army Ammunition Plant** Radford, VA (1940)
6. **Lake City Army Ammunition Plant** Independence, MO (1940)
7. **Anniston Army Depot** Anniston, AL (1940)
8. **Anniston Munitions Center** Anniston, AL (1941)
9. **Blue Grass Army Depot** Richmond, KY (1941)
10. **Milan Army Ammunition Plant** Milan, TN (1941)
11. **Pine Bluff Arsenal** Pine Bluff, AR (1941)
12. **Red River Army Depot** New Boston, TX (1941)
13. **Crane Army Ammunition Activity** Crane, IN (1941)
14. **Letterkenny Army Depot** Chambersburg, PA (1941)
15. **Holston Army Ammunition Plant** Kingsport, TN (1942)
16. **Joint System Manufacturing Center** Lima, OH (1942)
17. **Sierra Army Depot** Herlong, CA (1942)
18. **McAlester Army Ammunition Plant** McAlester, OK (1943)
19. **Tooele Army Depot** Tooele, UT (1943)
20. **Tobyhanna Army Depot** Tobyhann, PA (1953)
21. **Scranton Army Ammunition Plant** Scranton, PA (1953)
22. **Corpus Christi Army Depot** Corpus Christi, TX (1961)
23. **Letterkenny Munitions Center** Chambersburg, PA (1961)



U.S. ARMY TANK-AUTOMOTIVE AND ARMAMENTS COMMAND

Tank-automotive and Armaments Command (TACOM) is compromised of organizations that focus on Soldier and ground systems throughout their life cycles. TACOM develops, acquires, fields, and sustains Solider and ground systems for America's military. If a Soldier wears it, drives it or shoots it, TACOM develops, provides or sustains it.

PRIMARY LOCATION
- Headquarters – Detroit Arsenal, Michigan

FIND OUT MORE

U.S. Army Tank-automotive and Armaments Command

6501 E. 11 Mile Road

Detroit Arsenal, MI 48397

www.tacom.army.mil

/USArmyTACOM

@USArmyTACOM

/company/USArmyTACOM

ABOVE: At Anniston Army Depot, a team leader in the Final Drive Branch, prepares to transport a bin of overhauled M1 final drives. (U.S. Army photo by Mark Cleghorn)
OPPOSITE PAGE, LEFT: A Logistics Assistance Representative demonstrates procedures for Soldiers on the Common Remotely Operated Weapon Station. This system is mounted on the USAV Lt. General William B. Bunker. (Courtesy photo)

INTRODUCTION

TACOM's vision is to be the Army's preeminent ground and support system provider, fully integrated as part of the Army's materiel integrator, U.S. Army Materiel Command (AMC). TACOM aims to understand the Army's operational capabilities and resources to develop and deliver flexible and responsive support, enables Army readiness and its ability to respond rapidly to supported unit issues and always follow up.

CAPABILITIES & MISSION EXECUTION

TACOM, a major subordinate command reporting directly to AMC since 1967, is one of several commands responsible for management of commodities – assigned weapons and support systems – throughout their life cycles. The command is a member of a greater materiel enterprise, which includes the Program Executive Offices (PEO) for assigned weapons and support systems, and U.S. Army Futures Command (AFC). The relationships between TACOM and these strategic partners unite all the organizations that focus on Soldier and ground systems for America's military.

TACOM's Organic Industrial Base (OIB) comprises two arsenals and three depots, which are directly under the command of its commanding general, and includes oversight of Joint Systems Manufacturing Center-Lima, a government-owned and contractor-operated facility. Each arsenal and depot is designated by the Secretary of Defense as a Center of Industrial and Technical Excellence, each one a reflection of recognized core competencies.



ABOVE: Watervliet Arsenal forge workers monitor a cannon tube being processed through the current rotary forge. Watervliet Arsenal plans to replace the forge with a new, more capable forge in 2026. (U.S. Army photo by Matthew Day)

BELOW RIGHT: SDepartment of Army Civilians train Soldiers on recovery procedures using a HEMTT wrecker at Fort Gregg-Addams. (Courtesy photo)

In addition to its OIB, TACOM includes two major business centers:

The Materiel Systems Organization (MSO): MSO includes several systems-focused functional areas, including small-business programs, competition management, industrial base and acquisition synchronization and materiel release.

TACOM works with Army Contracting Command-Detroit Arsenal, U.S. Army Combat Capabilities Development Command (CCDC), Ground Vehicle Systems Center; U.S. Army CCDC Armaments Center; CCDC Soldier Center; CCDC Chemical Engineering Center; CCDC Biological Center and AFC Next Generation Combat Vehicle-Cross Functional Team.



Integrated Logistics Support Center (ILSC): The ILSC is responsible for facilitating warfighting readiness of U.S. forces by executing repair parts planning and supply chain management for more than 3,500 weapon systems. These systems form the core of America's ground combat capability.

The ILSC defines its process of planning and executing sustainment through acquisition logistics and sustainment logistics. In addition, ILSC is responsible for the Logistics Assistance Representatives Program, they develop and host numerous web-based applications to support Army field units; manage the Clothing and Heraldry Product Support Integration Directorate, which produces hand-embroidered and machine-made flags for senior U.S. government officials, general officers and members of the Senior Executive Service and run the U.S. Army Donations Program and the General Officer Pistol Program.

The organization employs more than 3,900 Department of Army Civilians who support readiness at 52 locations around the world, including:

- Aberdeen Proving Ground, Maryland
- Fort Cavazos
- Fort Eustis, Virginia
- Fort Gregg-Adams, Virginia
- Fort Leonard Wood, Missouri
- Fort Liberty, North Carolina
- Fort Moore, Georgia
- Fort Sill, Oklahoma
- Joint Base Lewis-McChord, Washington
- Natick, Massachusetts
- Philadelphia, Pennsylvania
- Other locations throughout the U.S. and overseas



ANNISTON ARMY DEPOT

LOCATION
• Anniston, Alabama



Phillip Thompson, hydraulic systems mechanic, connects a hydraulic hose to the Stryker engine manifold secured to the cradle of the test stand. (U.S. Army photo by Mark Cleghorn)

Anniston Army Depot (ANAD) provides industrial and technical support to America's warfighters, and joint services for repair and overhaul of combat vehicles, artillery systems, bridge systems, small arms, secondary components, locomotives, rail equipment and non-tactical generators.

INTRODUCTION

ANAD's commitment to providing the best possible support to the warfighter extends well beyond its base location in Anniston, Alabama. The organization's support and services are extended on-site to military units in other locations throughout the U.S. and beyond. The depot provides on-site support through various types of field missions. Located on more than 15,000 acres, ANAD has a building and plant replacement value of approximately $2.2 billion. With a $1 billion economic impact, the depot is a major economic engine for the region. To the north, the installation is bordered by Pelham Range, a 20,000-acre training range operated by the Alabama National Guard.

CAPABILITIES & MISSION EXECUTION

The most valuable resource existing at ANAD is the multi-skilled workforce. The infrastructure is capable of repeated 75-ton combat vehicle traffic and has heavy lift capability within key facilities. ANAD has a live firing range capable of firing weapons up to 155 mm. Capabilities include:

- Custom machining
- Combat vehicles (except Bradley)
- Overhaul/repair of all wheeled and tracked vehicles
- Artillery overhaul/repair
- Small arms overhaul/repair
- Bridging systems overhaul/repair
- Overhaul/repair of locomotives, rail equipment and non-tactical generators
- Worldwide support

Constructed in 1941 as the Anniston Ordnance Depot, ANAD's mission has evolved over the decades, growing from a storage site, to maintenance, repair and overhaul operations starting in the 1980s.

INDUSTRIAL SKILLS & FACILITIES

Although the depot is a multi-mission installation, it is most frequently recognized for its heavy combat vehicle expertise. From the M48 tank of the 1950s, to the M1 series battle tank of today, the depot has rightfully earned its reputation as the "tank rebuild center of the world." Unique to Anniston are its computer-aided manufacturing, manufacturing/fabrication, nichols industrial complex, powertrain flexible maintenance facility, powertrain transmission facility, small arms repair facility, towed Howitzer overhaul facility, turbine engine facility and upholstery shop.

FIND OUT MORE

Anniston Army Depot

7 Frankford Avenue

Anniston, AL 36201

www.anad.army.mil

/AnnistonArmyDepot

/AnnistonArmyDepot

/photos/annistonarmydepot

U.S. ARMY JOINT SYSTEMS MANUFACTURING CENTER – LIMA

LOCATION
• Lima, Ohio



A welder fabricates the upper structure of a Stryker Combat Vehicle at the Joint Systems Manufacturing Center-Lima. (U.S. Army photo by Brian Hahn)

The Joint Systems Manufacturing Center – Lima (JSMC) is an Army, government owned-contractor operated facility that allows for the synergy of cost effectiveness and responsiveness with private industry, while maintaining long-term control of the equipment and facility for preservation of mission readiness.

INTRODUCTION

JSMC provides the DOD with an industrial facility capable of manufacturing, repairing and refurbishing heavy and light armored combat vehicles. The JSMC produces combat vehicles and components, including the M1 Abrams for U.S. and allied nations; hull structures of the Namer Armored Personnel Carrier; hull structures for the Stryker Family of Vehicles; and MK 46 Naval Weapons Gun Station turrets. The robust infrastructure of the JSMC is well-suited for this mission, supporting high bay lifting capabilities up to 80 tons, weld fixtures supporting more than 100,000 pounds, and over 1.6 million square feet of manufacturing floor space.

CAPABILITIES & MISSION EXECUTION

The highly skilled workforce at JSMC executes full spectrum manufacturing, fabricating combat vehicles and components from plate steel through assembly, and then complete automotive testing and final acceptance.

The core competency of the plant is fabrication and assembly of heavy combat vehicles. This is executed using innovative plate processing methods including laser, plasma, and water jet cutting operations, and advanced welding processes such as friction stir and robotic welding, using specialty materials such as armor steel, titanium, stainless steel, aluminum and composites. With the facility's state of the art machining, inspection, multi-media blasting and paint operations, JSMC is able to deliver the most lethal, maneuverable and survivable equipment available to the warfighter.

FIND OUT MORE

Joint Systems Manufacturing Center – Lima

1155 Buckeye Road

Lima, Ohio 45804

www.tacom.army.mil/lima

RED RIVER army depot

LOCATION
• Texarkana, Texas



Red River's Rubber Product Division is not only responsible for the rework of tracks and M1 roadwheels, but the facility also handles tire mounting and dismounting of all the depot's production lines. (U.S. Army photo by Adrienne Brown)

The Red River Army Depot (RRAD) sustains the joint warfighter's combat power by providing ground combat and tactical systems sustainment maintenance operations.

INTRODUCTION

RRAD is a strategic national asset with more than 80 years of service to America's Armed Forces. Designated as the Center for Industrial and Technical Excellence for tactical wheeled vehicles, Bradley Fighting Vehicle System, Multiple Launch Rocket System (MLRS), Small Emplacement Excavator, rough terrain forklift and a multitude of secondary items, the depot also oversees the remanufacture of road wheels and tracks for various vehicle systems.

RRAD was established in 1941 as an ammunition storage depot. Because of the demands of World War II, the mission was expanded to include general supply storage and tank repair. Throughout the years, the depot's missions have evolved, and today Red River is aggressively pacing its performance to accomplish the goals of the Army's transformation by engaging innovative initiatives, such as Lean Six Sigma, extensive partnering with industry and enhanced business management techniques.

CAPABILITIES & MISSION EXECUTION

RRAD employees conduct full spectrum maintenance operations on supported platforms at its Texas facility.

Whether the requirement is for depot overhaul, 10/20 maintenance, or Inspect and Repair Only as Necessary programs, the RRAD team performs work to the standards specified by customers. RRAD experts also travel beyond the depot gates to augment or establish maintenance and logistics programs in support of the joint warfighter and national military strategic partners. RRAD has more than 1,400 buildings and structures with over eight million square feet of floor space to accommodate repair/overhaul. The depot's multi-skilled workforce possesses a wide range of technical resources including the capability to design, fabricate and manufacture a wide range of items, from specialty parts to unique prototype weapon systems and vehicles. The dedicated workforce provides continuous on-site support throughout the world.

FIND OUT MORE

Red River Army Depot

100 James Carlow Dr.

Texarkana, TX 75507-5000

https://www.redriver.army.mil

/RRADTX

@RRAD_TX

ROCK ISLAND ARSENAL - JOINT MANUFACTURING AND TECHNOLOGY CENTER

LOCATION
• Rock Island Arsenal, Illinois



Temperature is key when working with metal. This Rock Island Arsenal-Joint Manufacturing and Technology Center artisan pulls metal out of a furnace to cool before it flattened by a hammer. RIA-JMTC is a vertically-integrated metal manufacturer capable of taking raw material and bringing it to a finished product all under one roof. Rock Island Arsenal-Joint Manufacturing and Technology Center develops, manufactures and delivers readiness to the warfighter through both conventional and advanced manufacturing processes.(U.S. Army photo by Hayley Smith)

The Rock Island Arsenal - Joint Manufacturing and Technology Center (RIA-JMTC) develops, manufactures and delivers readiness solutions through conventional and advanced manufacturing processes for the U.S. Army and DOD systems globally.

INTRODUCTION

RIA-JMTC is designated as a Center of Industrial and Technical Excellence for Mobile Maintenance Systems, add-on armor and foundry operations, as well as the Center of Excellence for the Army in Advanced and Additive Manufacturing. Located in the facilities of RIA-JMTC are various blends of manufacturing techniques, such as 3D printing, traditional forge and foundry work combined with the most innovative and advanced technologies, processes and equipment in the machining, weld, fabrication and assembly manufacturing sector today.

CAPABILITIES & MISSION EXECUTION

RIA-JMTC functions as a shop with facilities possessing the technical expertise and equipment to provide full-service production engineering; prototype fabrication; complex, tight tolerance component part manufacturing; and weapons live-fire testing and simulation. This full range of capabilities allows for a rapid response to warfighter requirements emanating from all of the joint services. RIA-JMTC's business model to support any weapon system allows the manufacture of parts from raw material to finished product within a single facility. Located on a 946-acre island in the Mississippi River between Illinois and Iowa, RIA has more than 3 million square feet of manufacturing space and one of the largest warehouse facilities with more than 770,000 square feet under one roof, and additional storage space available outside.

RIA-JMTC is a full service, one-stop shop, saving customers time and money by eliminating the need to outsource services. The capabilities range from having an advanced and additive manufacturing center, full-purpose foundry, to fabrication and welding of various metals, to heat treating, machining, painting and engineering.

FIND OUT MORE

Rock Island Arsenal - Joint Manufacturing and Technology Center

1 Rock Island Arsenal, Building 210

Rock Island, IL 61299

www.ria-jmtc.ria.army.mil

/RIAJMTC

@RIA_JMTC

/RIAJMTC

SIERRA ARMY DEPOT

LOCATION
• Herlong, California



Sierra Army Depot hosted the U.S. Army TACOM deputy to the commander, as well as the deputies from four other TACOM Organic Industrial Base installations. (Courtesy photo)

Sierra Army Depot (SIAD) provides a unique readiness platform to the Army and joint force. SIAD performs a wide variety of long-term logistics and sustainment missions, ranging from equipment receipt and asset visibility to long-term care, storage and sustainment, to repair/reset of all Army fuel and water systems.

INTRODUCTION

Designated as a Center for Industrial and Technical Excellence for all Petroleum and Water Systems, and Operational Project Stocks, the depot offers an enterprise-wide competitive solution to logistics challenges and fills a critical void in materiel and equipment management nearing the end of its first life. These unique operations provide a readiness and operational value to the DOD through management and controlled redistribution of this equipment.

CAPABILITIES & MISSION EXECUTION

SIAD is highly experienced with equipment reset, new assembly/kitting operations, training operations, maintaining operational project stocks, and a redistribution mission for Class VII and Class IX items. It has established an end-of-first life cycle center for combat and non-combat vehicles. SIAD supports similar functions for Organizational Clothing and Individual Equipment (OCIE) and Central Management Office (CMO) to receive, identify, classify, receipt/record clothing for multiple agencies such as the Program Execution Office, the CMO, the Defense Logistics Agency, and the Air Force. The depot can process "excess" OCIE from these agencies and various clothing issue facilities (CIF) as well as returned items from Southwest Asia, including posts, camps and stations. These capabilities have enabled the depot to become a consolidation and distribution center for the CMO, supporting brigade-level OCIE reset operations and the U.S. Army Reserve CIF. The depot also repairs defective Enhanced Small Arms Protective Insert plates at a considerable cost savings to the Army.

FIND OUT MORE

Sierra Army Depot

74 Currant Street

Herlong, CA 96113

www.sierra.army.mil

/SierraArmyDepot

@TACOMSIAD

WATERVLIET ARSENAL

LOCATION
• Watervliet, New York



A 155mm Howitzer tube being moved from the Watervliet Arsenal's rotary forge to a cooling area. The forging operation, which heats tubes up to nearly 2,000 degrees, is the first critical machining operation performed on large caliber Howitzer. (Courtesy photo)

Watervliet Arsenal (WVA) provides manufacturing, engineering, procurement and quality assurance for cannons, mortars and associated materiel throughout the acquisition life cycle.

INTRODUCTION

Established in 1813, WVA is the Army's oldest, active arsenal.

WVA, widely known as "America's Cannon Factory," is ISO 9001:2015 certified and is designated as a Center for Industrial and Technical Excellence for cannon and mortar systems.

WVA's workforce is highly skilled in all facets of cannon manufacturing including: rotary forging, heat treatment, surface coating, composite fabrication, milling, turning, boring, grinding and inspection.

CAPABILITIES & MISSION EXECUTION

The arsenal supports the Army's fighting force with direct fire tank guns, indirect fire artillery cannons, mortars and components, sustainment parts, and spares for all weapon systems produced at WVA. WVA is also home to Combat Capabilities Development Command Benét Laboratories, whose mission includes the development of arsenal products and technology for future weapon systems. The co-location of research, design, development, engineering and manufacturing provides customers with quick, seamless transition from concept design through prototyping to production.

WVA readily offers a full complement of modern manufacturing and laboratory equipment, along with a highly trained staff of scientists, engineers, technicians and machinists.

The arsenal partners with the entire acquisition community, private industry and government in the design and prototyping of large-caliber weapon systems.

Customer expectations are exceeded by the arsenal's expertise in ultra-high-pressure components and advanced coatings that are stronger and lighter with longer service lives.



A 155mm Howitzer tube being moved from the Watervliet Arsenal's rotary forge to a cooling area. The forging operation, which heats tubes up to nearly 2,000 degrees, is the first critical machining operation performed on large caliber Howitzer. (Courtesy photo)

FIND OUT MORE

Watervliet Arsenal

1 Buffington Street

Watervliet, NY 12189-4050

www.wva.army.mil

/WatervlietArsenal

@Watervliet_Army



U.S. ARMY FINANCIAL MANAGEMENT COMMAND

U.S. Army Financial Management Command (USAFMCOM) delivers precision enterprise-wide financial operations to integrate, synchronize and sustain the battlefield through the Joint Strategic Support Area and directly supports the Office of the Assistant Secretary of the Army for Financial Management and Comptroller in their role as the principal advisor on all matters related to financial management and comptrollership.

LOCATIONS
- Headquarters – Indianapolis, Indiana (co-located with DFAS)
- Systems Support Operations – Arlington, Virginia
- Strategic Initiatives Group/G3 Cell – Fort Jackson, South Carolina (co-located with the Army Financial Management School)
- SSO Global Combat Support System-Army Finance – Fort Gregg-Adams, Virginia
- USAFMCOM DMPOs – 49 locations in the U.S. and Japan

ABOVE: Sgt. Maj. Julie Harris, U.S. Army Financial Management Command operations senior enlisted advisor, uses a table device with her myPay pin and password to access the Defense Finance and Accounting Service's SmartVoucher at the Maj. Gen. Emmett J. Bean Federal Center. In August 2022, DFAS will add responsive design to SmartVoucher, which will make it even easier to use on personal devices. (U.S. Army photo by Mark Orders-Woempner)

OPPOSITE PAGE: From left to right, Spencer Powell, Joyce Dean, Eddra Peoples, Cynthia Price and Scott Ferge, U.S. Army Financial Management Command systems accountants, talk through a problem during the Army's mock fiscal yearend closeout at the Maj. Gen. Emmett J. Bean Federal Center. (U.S. Army photo by Mark Orders-Woempner)

INTRODUCTION

USAFMCOM conducts enterprise-level financial operations and provides technical coordination for finance and comptroller (FC) units and commands across the Army, ensuring the effective implementation of policies and programs to support optimal resourcing.

USAFMCOM is responsible for Army FC functional support in the areas of systems, audit and compliance, financial operations and enterprise resource planning business standardization. The command also provides Army-wide, unique actions such as operational oversight of field FC activities, FC unit technical training, electronic commerce, classified finance and accounting oversight. The command provides FC expertise and coordination on the adequacy of finance policies, as well as systems and reporting requirements to units at all levels throughout the Army, and to the Defense Finance and Accounting Service (DFAS).

USAFMCOM is comprised of five directorates, each serving a distinct – but equally vital – task within both Army finance and information systems support.

Army Financial Services (AFS): AFS oversees enterprise-wide finance support to expeditionary and garrison FC organizations, sustains electronic commerce and banking capabilities, provides technical training and evaluation of financial management units, and oversight and support to Army classified finance and accounting operations.



The directorate maintains oversight of the Army's disbursing and entitling operations, as well as manages the Army network of civilian pay customer service representatives, Improper Payments Elimination and Recovery Program, and Army Mass Transportation Benefits Program. Additionally, AFS serves as the lead activity on all external and Army-wide finance operational audits.

The E-Commerce Division develops, fields, trains and sustains electronic commerce capabilities in cooperation with the U.S. Treasury, Federal Reserve Banks, credit unions and commercial banks. These systems include the EagleCash and EZpay stored value cards, as well as financial systems for processing electronic international and domestic payments and collections. The E-Commerce Division also manages the Army banking program.

The Operational Support Team conducts predeployment FC operations and resource management training to Reserve and National Guard FC units; provides pre-deployment technical evaluations for all three components; and supports units throughout their deployment cycle. The team also evaluates units' abilities to meet their standards for training proficiency and helps prepare them for Multi-Domain Operations during Large Scale Combat Operations by providing external technical evaluations.

The Finance Oversight and Operations Division performs oversight of the Army's service provider for disbursing and entitling operations, manages disbursing and entitling operations conducted by Army organizations, manages the Army network of civilian pay customer service representatives, and coordinates with the DOD and national service providers on the execution of disbursing and entitlement functions.

The Budget Analysis Division provides administrative control and technical oversight directed by the Army Budget Office, and the Army Lead Defense Travel Administrators provide annual permission-level reviews, provide the Army Defense Travel System Tier 2.5 help desk support, and create and maintain all DTS Army training course material.

System Support Operations (SSO): SSO's provides headquarters-level FC domain systems support, end user support and governance of the Army's modernized and deployed FC domain Enterprise Resource Planning systems (ERPs). This ensures technological capabilities, maturation and evolution align with Army and FC domain objectives.

This mission is carried out by providing business process subject matter expertise to the end user for the General Funds Enterprise Business System (GFEBS), GFEBS-Sensitive Activities and the Global Combat Support System-Army finance portion.

SSO facilitates governance over FC requirements impacting the FC ERPs and shepherds functional improvements through the system development and deployment process in conjunction with the Army Shared Services Center (ASSC) and respective project management offices.

SSO is responsible for designing and deploying value-added dashboards and reports via the GFEBS business intelligence toolset; providing instructor-led, end-user refresher training for GFEBS, GFEBS-SA, and GCSS-A transactional and data analytics capabilities; and supports all end users in Army's financial statement audit endeavors and GFEBS program management office in the system and organization controls audits.

Process Management and Compliance (PMC): PMC's mission is to improve and optimize Army processes that pertain to financial management policies, systems and reporting requirements as well as provides end-to-end field implementation and compliance support through internal control testing.

PMC's vision is to serve as the Army's premier internal controls compliance agency that delivers campaigns to improve readiness and establish a culture of audit success through internal testing and process standardization. BPM is comprised of four key functional areas including Business Process Standardization (BPS), Business Process Assurance (BPA), Business Process Improvement (BPI) and Integration and Governance (I&G).

U.S. ARMY FINANCIAL MANAGEMENT COMMAND Continued



Master Sgt. Eva Miranda Bernard, U.S. Army Financial Management Command senior financial management systems instructor, checks her leave and earnings statement on myPay at the Maj. Gen. Emmett J. Bean Federal Center in Indianapolis. (U.S. Army photo by Mark Orders-Woempner)

The directorate established and maintains the Army Process Portal, a CAC-enabled website developed to provide Army-wide access to signed business process standardization documentation and other information about the Army business process standardization initiative.

PMC's core tasks include:

- Assessing and updating Army finance risk annually
- Conducting recurring tests of operating effectives for financial controls
- Identifying and remediating control deficiencies and gaps to support corrective action plan development and execution
- Supporting Army financial report compilation
- Analyzing, improving and sustaining process standards
- Maintaining the Army Process Portal and Army Control Catalog
- Validating Army key financial controls through tests of design
- Facilitating and supporting new process standard documentation and control development

Army Accounting and Audit Operations (A3O): A3O executes and implements FC audit policies, providing oversight and evaluation of enterprise compliance preparedness for audit-of-business processes through discovery, testing and training. By doing so, A3O helps the Army navigate the annual financial statement audit through operational initiatives aimed at planning, preparing and reporting.

Through collaboration with multiple stakeholders in the Army and the DOD, ARC facilitates the determination and elimination of key weaknesses in Army FM, such as reconciling and reporting on fund balance with the Department of the Treasury.

A3O also supports independent public accountant activities including walkthroughs, population and audit samples, findings and corrective action plans. The directorate monitors, inspects and reports on corrective actions to completion, as well as supports resolution and oversight of service providers' critical audit issues. Additionally, the A3O Accounting Division provides oversight for DFAS' accounting and reporting that impacts the Army financial statements, as well as Army audit initiatives.

Military Pay Operations (MPO): MPO performs the installation-level military support for the Army across the U.S. and Japan. The MPO headquarters in Indianapolis manages 35 Army Military Pay Offices (AMPOs) and 14 satellite offices at 49 locations. The AMPOs perform the full range of military pay services to include in and out-processing, input of transactions generated by orders and forms from Army units and activities and separations.

At select installations, the AMPOs process accession transactions for new Soldiers. The AMPOs also support the strategic readiness of the Army through support of mobilization/demobilization and Soldier readiness processing prior to deployments. When collocated with a financial management support unit or finance battalion, the AMPO and FMSU or battalion work as a team to provide installation military pay support.

FIND OUT MORE

U.S. Army Financial Management Command

8899 East 56th Street

Indianapolis, IN 46249

www.usafmcom.army.mil

/USAFMCOM

@USAFMCOM





U.S. ARMY SECURITY ASSISTANCE COMMAND

U.S. Army Security Assistance Command (USASAC) manages security assistance programs and Foreign Military Sales (FMS) for the Army – acting as the primary entry point for Army materiel and service-related FMS requirements.

PRIMARY LOCATIONS
- Headquarters – Redstone Arsenal, Alabama
- New Cumberland, Pennsylvania
- Fort Belvoir, Virginia
- Fort Liberty, North Carolina
- Saudi Arabia

ABOVE: UH-60 Black Hawk and AH-1 Cobra helicopters are refurbished, Huntsville, Alabama. They're part of a Foreign Military Sales agreement with the U.S. (U.S. Army photo by Richard Bumgardner)

OPPOSITE PAGE: USASAC Commander Col. Jason Brad Nicholson and his senior enlisted advisor, Command Sgt. Major Sean Rice, hosts a Polish delegation to discuss Foreign Military Sales and security assistance at Redstone Arsenal, Alabama. (U.S. Army photo by Tim Hanson)

INTRODUCTION

USASAC leads AMC's security assistance enterprise. The command develops and manages security assistance programs and FMS cases to build partner capacity, support geographical combatant command engagement strategies and strengthen U.S. global partnerships.

USASAC implements approved Army security assistance programs, including FMS of defense articles and services to eligible and partners. The command is responsible for life cycle management of FMS cases, from pre-letter of request to development, execution and closure.

CAPABILITIES & MISSION EXECUTION

To carry out the Army security assistance mission, USASAC relies on all AMC Life Cycle Management Commands (LCMCs), as well as DOD agencies and industry to support its processes. Sale of equipment to overseas customers includes the opportunity for the "total package" of quality materiel, parts, training, publications, technical documentation, sustainment and other services that AMC provides to Army units. By synchronizing efforts across the Army security assistance enterprise and within the AMC LCMCs, the enterprise is ensuring FMS requirements are not competing with Army requirements and FMS does not hurt readiness.

If handled in accordance with Army Regulations, FMS requirements enhance the Army supply chain by providing opportunities for economies of scale, support to the industrial base, refresh of stock with a shelf life and general support to the health of the Army Working Capital Fund.



USASAC supports Army and allied efforts from its headquarters at Redstone Arsenal, Alabama, and its two former headquarters at New Cumberland, Pennsylvania and Fort Belvoir, Virginia.

Fort Liberty, North Carolina, is home to the **U.S. Army Security Assistance Training Management Organization**, a USASAC subordinate organization that facilitates deployment of training teams throughout the world in support of equipment purchased through FMS.

The **Office of the Program Manager-Saudi Arabian National Guard and the U.S. Army Military Assistance Group**, also USASAC subordinate organizations, operate out of Riyadh, Saudi Arabia. Both offices provide on-the-ground support to our Saudi .

HISTORY

Security assistance, a national program administered by the Department of State, is a major component of U.S. foreign policy. While foreign aid functions of the U.S. Army had been around for decades, they were not formalized under AMC until 1965.

Since its formation, USASAC has supported major military operations and helped spearhead international peacekeeping and humanitarian efforts. The organization continues to enable Army readiness by building partner capacity of and partners, which supports greater interoperability for more effective operations.

FIND OUT MORE

U.S. Army Security Assistance Command

4402 Martin Road

Redstone Arsenal, AL 35898

www.usasac.army.mil

/USASAC

@USASAC

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/U.S. Army Security Assistance Command

U.S. ARMY MILITARY ASSISTANCE GROUP

LOCATION
• Riyadh, Kingdom of Saudi Arabia



U.S. Army Staff Sgt. Daniel Stovell, left, and his brother Staff Sgt. Daryl Stovell, right, ask questions from their Kingdom of Saudi Arabian students at a training site in Saudi Arabia. The Stovell brothers, along with about a hundred other training instructors, are deployed to support the U.S. Army Security Assistance Command's Military Assistance Group (MAG), tasked with training and advising the Saudi Ministry of Interior security forces. Called USAMAG, the DOD program teaches Saudi security forces how to defend their country's critical infrastructure sites like ports, airports, bridges, oil pipelines and refineries. (U.S. Army photo by Richard Bumgardner)

The U.S. Army Military Assistance Group (USAMAG) is a USASAC subordinate organization that trains and provides technical assistance to the Foreign Military Sales (FMS) qualified sectors of the Saudi Ministry of Interior.

INTRODUCTION

USAMAG (formerly called Facilities Security Forces-Training Advisor Group, or FSF-TAG) was restructured, and transitioned from the administrative control of U.S. Army Central Command to USASAC in 2015. The change in designation and mission expansion was fueled by the heightened security environment and physical threats in, around and within the borders of the Kingdom of Saudi Arabia.

USAMAG provides technical assistance to the FMS qualified sectors of the Saudi Ministry of Interior through institutional military training programs, engineering and design support, explosive ordnance, Ranger and Special Operations Forces training, aviation advisory support, and participation in the International Military Education and Training program.

The Saudi Ministry of Interior contributes to regional and global stability, strengthens military support for strategic partners and limits the spread of transnational threats, including terrorism and trafficking of narcotics, weapons and people.

CAPABILITIES & MISSION EXECUTION

In coordination with mission partners, the USAMAG supports 14 cases valued at $303.2 million to train and advise Saudi's Facilities Security Forces, special security forces, border guard and its General Security Aviation Command.

The protection of critical infrastructure facilities has a considerable impact on the global economy and stability throughout the Middle East.

This partnership advances the strategic relationship between the U.S. and Saudi Arabia. The renewal and expansion of USAMAG in 2015 speaks to the continued commitment of U.S.-Saudi relations. USAMAG bolsters the Army Operating Concept 2020-2040 by shaping the environments in support of U.S. Army Central Command to further develop partner capacity.

FIND OUT MORE

U.S. Army Military Assistance Group

PSC 1203 Unit 61308

APO AE 09803

www.army.mil/usamag

OFFICE OF THE PROGRAM MANAGER- SAUDI ARABIAN NATIONAL GUARD MODERNIZATION PROGRAM

LOCATION
• Riyadh, Kingdom of Saudi Arabia



Peter Skillings, DLA Troop Support Medical's Collective and Foreign Military Sales branch chief, speaks to representatives of the Saudi Arabia National Guard Health Affairs during a warehouse tour at Riyadh, Saudi Arabia. (Courtesy photo)

The Office of the Program Manager-Saudi Arabian National Guard Modernization Program (OPM-SANG) is a USASAC subordinate organization that provides advice and assistance in modernizing the Kingdom's Ministry of the National Guard (MNG).

INTRODUCTION

OPM-SANG's mission is to maintain and enhance the relationship between the Kingdom of Saudi Arabia (KSA) and the U.S. The program exists to advise and assist, increasing the capacity of the MNG to defend KSA, while continuing to improve the enduring partnership between the two nations.

OPM-SANG helps build international partner capacity, providing both interoperability and independent capability for the KSA. This mission is vital to achieving U.S. national security objectives and stability throughout the Middle East.

Within the framework of the Army's prevent, shape and win strategy, OPM-SANG is a dynamic shaping entity that assists in building the capacity of a strategically important partner within the region. The modernization program will continue to develop the MNG's capability to unilaterally initiate, sustain and operate modern military organizations and security contingency in defense of the KSA.

The modernization of the full-time Saudi Arabian National Guard encompasses training, equipment, maintenance, supply, procurement, management, organization, health care and facilities. It is fully funded by the government of Saudi Arabia through Foreign Military Sales (FMS) cases executed by USASAC.

CAPABILITIES & MISSION EXECUTION

OPM-SANG is comprised of Soldiers, Army Civilians and contractor personnel, many of whom serve as advisers and come from a diverse background with numerous military occupational skills. Using their military expertise and diplomatic skills, these advisers are fully embedded within their organizations and meet daily with their Saudi counterparts to provide advice in the areas of personnel, training, logistics and equipment. To date, OPM-SANG has managed more than $31 billion in FMS cases that purchased weapons, vehicles, training and rotary-wing aircraft.

OPM-SANG is a security assistance success story, in part due to its close working relationship with the MNG at all levels of leadership. With the continued support of the Army, the DOD and Department of State, the OPM-SANG Modernization Program will continue to build upon its past progress and success.

FIND OUT MORE

Office of the Program Manager-Saudi Arabian National Guard Modernization Program

Unit 61304

APO AE 09803-1304

www.army.mil/OPM-SANG

U.S. ARMY SECURITY ASSISTANCE TRAINING MANAGEMENT ORGANIZATION

LOCATION
• Fort Liberty, North Carolina



Maj. Matthew Boyd and Sgt. 1st Class Micah Gillett demonstrate proper techniques on entering and clearing rooms during close-quarter battle training. Boyd and Gillett are members of the SATMO security assistance team that provided training to Panamanian officials. (U.S. Army photo by Sgt. 1st Class John Martinez)

The U.S. Army Security Assistance Organization (USASATMO) employs security assistance training teams throughout the world to provide custom training solutions for partner nations to build their organic defense capabilities.

INTRODUCTION

USASATMO is a brigade-level subordinate command of USASAC that employs Security Assistance Teams (SAT) worldwide to support Army security assistance requirements for non-institutional training, technical advice, support and assistance. USASATMO missions are primarily outside the continental U.S. and are comprised of SAT training partner nation soldiers.

CAPABILITIES & MISSION EXECUTION

USASATMO supports security assistance requirements with military personnel, Army Civilians and contractors. SATs receive their support through an appropriate Foreign Military Sales (FMS)/ Foreign Military Financing (FMF) or Building Partner Capacity (BPC) case and train using partner nation equipment.

The SAT request process begins with a letter of request from the host nation outlining the training requirement. USASATMO then develops, forms, prepares and employs geographically dispersed SATs that provide tactical level expertise and creative training solutions in accordance with USASAC priorities. The lead time for SAT is typically 12-24 months and missions can have a duration from a few weeks to several years, depending on the specific requirement.

USASATMO's ability to employ active duty and reserve component Soldiers, along with Army Civilians and contractors gives the unit flexibility in developing customized training solutions. The ability to PCS Soldiers to locations outside the continental U.S. under Title 22 authorities is unique within the Army Security Assistance enterprise. USASATMO's flexibility allows their SATs to train a wide variety of subjects and skillsets including aviation, waterborne operations, defense education and advisory efforts, air defense, small unit tactical training and other technical disciplines.

USASATMO's motto is "train the world" and consistently has teams employed worldwide supporting all geographic combatant commands.

FIND OUT MORE

U.S. Army Security Assistance Training Management Organization

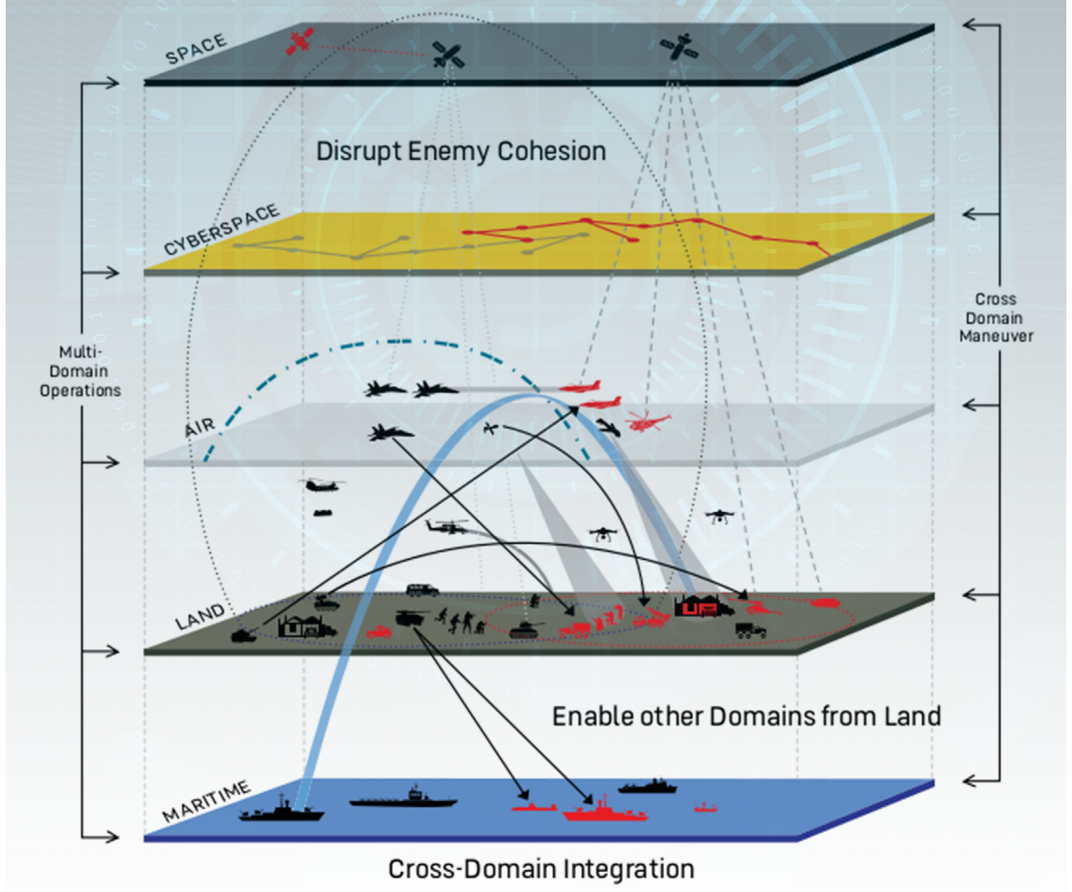
3004 Ardennes Rd, Stop A

Fort Liberty, NC 28310

www.usasac.army.mil/satmo

Multi-Domain Operations

The joint force is preparing for large scale combat across land, sea, air, space and cyberspace. Under the Multi-Domain Operations concept, AMC delivers readiness from the Strategic Support Area, where military power is projected, to the tactical points of need.



Cross-Domain Integration



U.S. ARMY CHEMICAL MATERIALS ACTIVITY

The U.S. Army Chemical Materials Activity (CMA) safely stores the chemical weapon stockpile and assesses and destroys Recovered Chemical Warfare Materiel (RCWM) around the nation supporting the Chemical Weapons Convention (CWC).

PRIMARY LOCATIONS
- Headquarters – Aberdeen Proving Ground, Maryland
- Pueblo Chemical Depot – Pueblo, Colorado
- Blue Grass Army Depot – Richmond, Kentucky
- Recovered Chemical Warfare Materiel Treatment – Treatment locations worldwide

FIND OUT MORE

U.S. Army Chemical Materials Activity

8435 Hoadley Road (Bldg E4585)

Aberdeen Proving Ground, MD 21010

www.cma.army.mil

/USArmyCMA

@usarmycma

INTRODUCTION

As an AMC separate reporting activity, CMA safely stores the nation's chemical stockpiles; supports the stockpile destruction mission; protects the public, workers and environment near those stockpiles; supports the international treaty overseeing chemical weapons elimination; and assesses and destroys Recovered Chemical Warfare Materiel.

CMA's headquarters management team, research development testing and evaluation team and support staff is based at Aberdeen Proving Ground-South, Maryland. Dedicated personnel fulfill CMA's mission at the remaining chemical stockpile storage sites at Blue Grass Chemical Activity (BGCA), Pueblo Chemical Depot (PCD) and at RCWM locations across the nation.

BGCA ensures safe, secure storage of the chemical weapons stockpile until the ongoing destruction mission is complete. BGCA is a Blue Grass Army Depot tenant, located on 250 acres of the 15,000-acre depot and stores approximately 2% of the nation's declared chemical weapon stockpile. PCD safely and securely stores approximately 8% of the nation's declared chemical weapon stockpile, delivering munitions in support of the ongoing destruction mission.

Prior to 2012, CMA stored and destroyed chemical weapons at seven chemical stockpile sites, representing nearly 90% of the declared U.S. chemical stockpile, and eliminated the nation's former production facilities and binary chemical weapons inventory. CMA will continue its enduring missions after the chemical weapons stockpile storage mission completion, targeted by September 30, 2023.

ABOVE: Blue Grass Chemical Activity toxic materials handlers guide the last of the H overpacked projectiles into an enhanced on-site container for delivery to the Blue Grass Chemical Agent-Destruction Pilot Plant for demilitarization. (U.S. Army photo by Jana Feltz)

CAPABILITIES & MISSION EXECUTION

Comply – Chemical Weapons Convention

The CMA Director is assigned as the Army Implementing Agent for the treaty known as the Chemical Weapons Convention (CWC), which entered into force April 29, 1997. The U.S. and 86 other nations were the first to sign and ratify the CWC; today, nearly every nation in the world is a member. CMA's Center for Treaty Implementation and Compliance (CTIC) is a vital link between the U.S. and the Organization for the Prohibition of Chemical Weapons (OPCW), the international organization that oversees the CWC. OPCW teams, which verify compliance during inspections of declared U.S. storage, destruction and Schedule 1 facilities, are met by a host team that includes CTIC personnel who manage the inspection on behalf of the U.S.

Assess/Destroy – Recovered Chemical Warfare Materiel

CMA's Recovered Chemical Materiel Directorate (RCMD) provides centralized management and direction to the DOD for assessment and destruction of RCWM in a safe, environmentally compliant manner. RCMD develops and maintains the equipment, personnel and expertise to destroy RCWM, deploying teams to support missions around the country. RCMD's trained personnel and mobile assessment and treatment systems identify and destroy RCWM. RCMD's research, development, test and evaluation team continually enhances, expands and develops technologies to meet the needs of the RCWM Program.

Store – Chemical Stockpile

CMA is responsible for safe storage of the nation's two remaining chemical weapon stockpiles until they are destroyed. BGCA and PCD store the stockpiles in specially designed storage igloos. Both BGCA and PCD maintain highly trained personnel to protect the stockpile, requiring specific, extensive qualifications and certification. Both locations maintain readiness to deliver munitions for destruction. CMA also is responsible for depot management of PCD.

Protect – Workers, Public and Environment

The Chemical Stockpile Emergency Preparedness Program (CSEPP) educates and enhances emergency preparedness in communities surrounding the chemical stockpiles in Kentucky and Colorado. CSEPP was created in 1985 when Congress passed a law directing the Army to dispose of its aging chemical weapons inventory with maximum protection of the public and environment as its primary consideration. Since the program began, state and local emergency management officials have teamed up with the Army and Federal Emergency Management Agency to protect communities near the chemical stockpiles. This partnership enhances emergency planning and provides response equipment and warning systems.

UNIQUE SYSTEMS AND CAPABILITIES

Chemical Accountability Management Information Network (CAMIN) - This CMA database tracks the quantity, location and destruction status of both stockpiled and recovered chemical munitions, supporting Army regulations and the CWC.

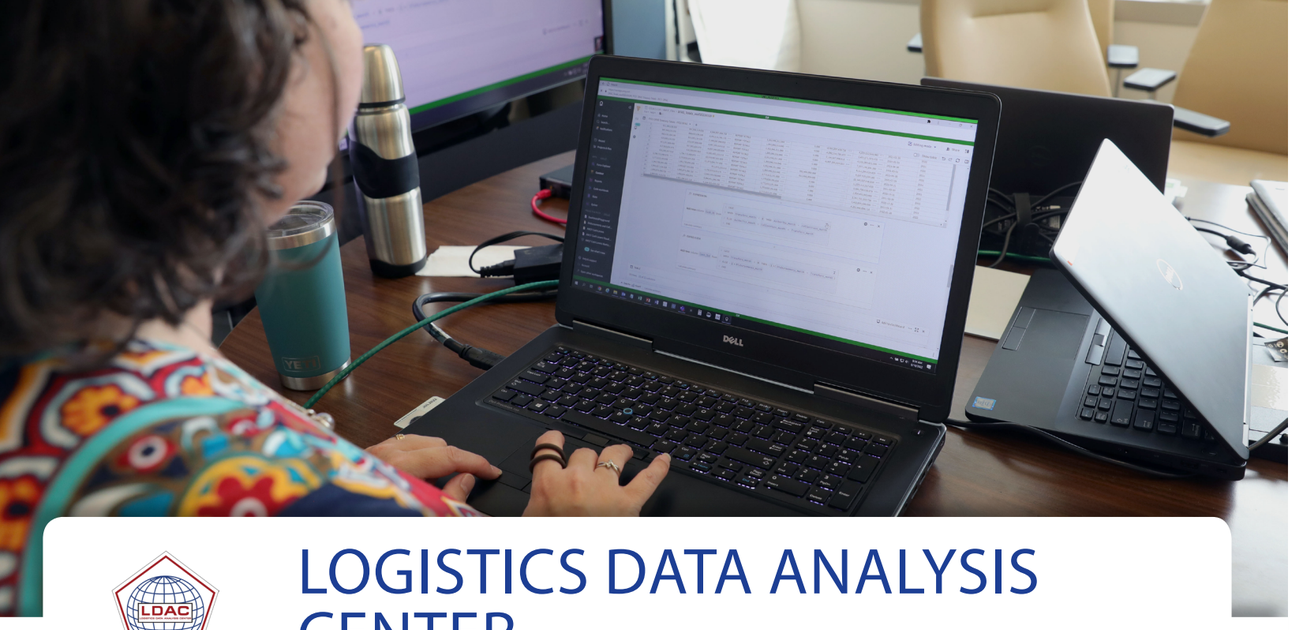
Explosive Destruction System (EDS) - This destruction technology can be transported to locations across the nation to safely destroy RCWM.

Single Chemical Agent Identification Set **Access and Neutralization System (SCANS)** - This handheld chemical treatment system neutralizes the agent in recovered (CAIS) bottles.

Interim Holding Facilities (IHF) - IHFs provide safe, temporary storage for RCWM where facilities such as igloos and bunkers are unavailable.



Project Manager William Jackson briefs Pine Bluff Arsenal Director of Risk Management and Regulatory Affairs Kevin Dorman and PBA Director of Business Operations and Planning Mr. Mark Lumpkin on the mission to destroy chemical warfare materiel recovered during environmental remediation efforts at PBA. (U.S. Army photo by Rachel Selby)



LOGISTICS DATA ANALYSIS CENTER

The Logistics Data Analysis Center (LDAC) provides sustainment data, information technology and decision support to improve readiness and enable effective Army senior leader decision-making from the Strategic Support Area (SSA) to the tactical point of need.

LOCATION
• Redstone Arsenal, Alabama

FIND OUT MORE

Logistics Data Analysis Center

3305 Redeye Road

Redstone Arsenal, AL 35898

www.logsa.army.mil

/AMC.LDAC

INTRODUCTION

An U.S. Army Materiel Command (AMC) separate reporting activity, LDAC, formerly the Logistics Support Activity, refocused its mission, shifting its emphasis from logistics execution to data management, business intelligence, and data science/information analytics. This includes decision support analysis, tools, data and acquisition support. LDAC's efforts to synchronize, integrate and conduct analysis of sustainment data will provide materiel solutions to assist senior leader decision making, while improving Army readiness.

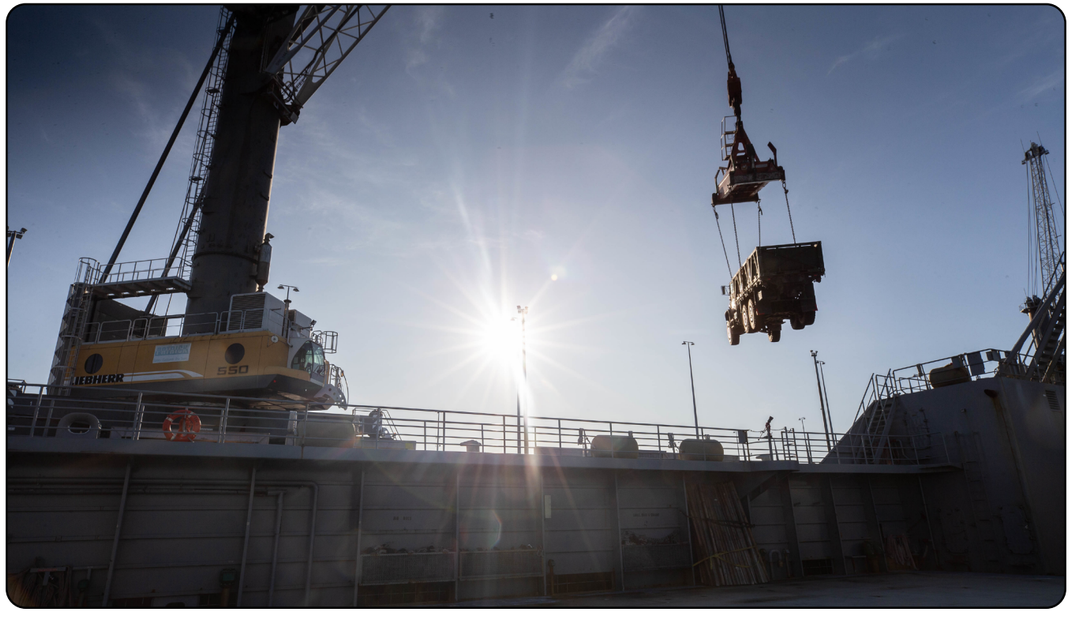
CAPABILITIES & MISSION EXECUTION

To accomplish its mission, LDAC has reorganized into the following functionally diverse areas:

Data Management Division – Provides a centralized activity for integral authoritative logistics data that allows the Army to operate its automated logistics systems, yield data integration services and improve data quality across the Army enterprise.

Strategic Readiness Division – Provides functional equipping, supply and maintenance subject matter expertise associated with the development, delivery and sustainment of logistic solutions and

ABOVE: An an operations research analyst at Army Materiel Command looks at her computer screen while analyzing data. able to assist by leveraging big data platforms like Army Vantage, which hold millions of different data points. (U.S. Army photo by Alyssa Crockett)



A U.S. Marine Corps Medium Tactical Vehicle Replacement from Marine Rotational Force-Darwin 22, is lowered onto the U.S. Army Logistics Support Vessel-3 (LSV-3) "Gen. Brehon B. Somervell" assigned to the Transportation Company Pacific-Provisional, 8th Theater Sustainment Command, during preparations for exercise Koolendong 22 at Darwin Port, NT, Australia.The preparations included the loading of vehicles and equipment onto LSV-3 with the help of U.S. Army Soldiers and members of the Australian Defence Force. (U.S. Marine Corps photo by Cpl. Cameron Hermanet)

capabilities to provide trusted business intelligence and analytic decision support tools needed to optimize Army Strategic Support Area effectiveness.

Installation Readiness Office – Provides capabilities to improve enterprise strategy development and execution in support of installation, Soldier, civilian and family readiness.

Program Management Division – Provides technical and programmatic oversight of solution design, development, testing, implementation, enhancements and sustainment activities through the use of current and emerging technologies to deliver trusted business intelligence and analytics decision support tools to optimize Army SSA effectiveness.

Life Cycle Support Division – Enables the transition to sustainment across product support development and execution through the standardization of product support analysis and logistics product data; acquisition and logistics software tools; and ensuring adequate logistics product support is available for systems to soon be fielded or transitioned to AMC.



FORT HUACHUCA, Arizona - Maj. Gen. Mitchell Kilgo, Commanding General of the U.S. Army Communications-Electronics Command, visits the 40th ESB as the prepare for departure to Germany to support Defender 20. (U.S. Army photo by Sean Kief)



U.S. ARMY RESERVE SUSTAINMENT COMMAND

The U.S. Army Reserve Sustainment Command (ARSC) delivers cross-trained, modular and functionally deployable global materiel readiness, contracting, acquisition and Logistics Civil Augmentation Program (LOGCAP) capability in support of the warfighter through Army Materiel Command (AMC) and Defense Contract Management Agency (DCMA) in order to sustain land dominance.

LOCATIONS

- Headquarters – Birmingham, Alabama
- Army Materiel Command – Army Reserve Element - Huntsville, Alabama
- Army Contracting Command – Army Reserve Element (Provisional) - Redstone Arsenal, Alabama
- LOGCAP Support BDE and Army Sustainment Command – Army Reserve Element - Rock Island Arsenal, Illinois
- Defense Contract Management Agency – Army Reserve Element - Fort Gregg-Adams, Virginia

INTRODUCTION

The ARSC delivers cross-trained, multi-functional Army Reserve Soldiers in support of worldwide mission requirements for AMC, DCMA, U.S. Army Sustainment Command (ASC), LOGCAP and Acquisition Contracting Management Command. ARSC provides mission command, training oversight, certification, validation and mobilization provisions in support of mission requirements.

The command is composed of Army Reserve elements and the LOGCAP Support Brigade (LSB) that are aligned and embedded with active duty partners across the AMC enterprise, serving as strategic assets, force multipliers and support liaisons The ARSC is a force provider that possesses 75% of the Army Reserve's acquisition professionals (51 series Soldiers) and is the only LOGCAP brigade in the Army's formation. Additionally, ARSC provides test pilots for UH-60 testing, UH-60 warrant officers for maintenance and other UH-60 related special projects.

From the strategic to tactical level, ARSC integrates a broad spectrum of capability, in support of AMC and DCMA across the sustainment enterprise.

Soldiers with the Army Sustainment Command-Army Reserve Element read directions in preparation for crossing from one platform to another during a leadership reaction course that was part of Contracting Operational Readiness Exercise-21 at Camp Bullis, Texas. The unit regularly deploys Soldiers to augment worldwide missions that support Army Sustainment Command requirements. (U.S. Army photo by Spc. Eric Kestner)

Army Master Sgt. Roger Hamilton, with the Headquarters and Headquarters Company (HHC), zeros his M16 rifles during an M16 qualification course on Camp Bullis in San Antonio, Texas. The M16 weapons qualification is part of the Contracting Operational Readiness Exercise that validates Soldiers through different events that tests Army Warrior tasks and skills and prepares them to deploy within the coming months and next fiscal year. (U.S. Army photo by Spc. Larissa Peterson)

HISTORY

The ARSC was created in 2007 from existing individual mobilization augmentee positions assigned to the AMC enterprise, DCMA and the Assistant Secretary of the Army for Acquisition, Logistics and Technology. In 2008, the ARSC merged with the Multi-functional Support Command, which was originally established to provide Army Reserve augmentation to ASC. The merger enabled the Army Reserve Command, as the proponent for troop program units, to better manage AMC support requirements.The ARSC is assigned to the 377th Theater Sustainment Command for administrative control and aligned to AMC for operational control. The ARSC, specifically the Army Reserve Elements (ARE) and the LOGCAP Support Brigade, is the primary sourcing solution for AMC Reserve component augmentation requirements worldwide.

CAPABILITIES & MISSION EXECUTION

Army Materiel Command – Army Reserve Element AMC-ARE provides an integrated force of trained Soldiers to AMC in order to augment the sustainment capabilities of the AMC mission. The AMC-ARE additionally provides direct support to the Aviation and Missile Command, Corpus Christi Army Depot, Letterkenny Army Depot, Logistics Data Analysis Center, Tank-automotive and Armaments Command, Communications-Electronics Command, U.S. Army Security Assistance Command and Joint Munitions Command.

Army Contracting Command – Army Reserve Element - ACC-ARE provides ready contingency contracting headquarters (brigade and battalion), contracting teams and individuals to Army contracting and joint commands inside and outside of the continental U.S.

LOGCAP Support Brigade - LOGCAP LSB and its five subordinate battalions deploys globally to assist supported commanders with operational contacting support and LOGCAP program management during wartime and contingencies in support of unified land operations.

Army Sustainment Command – Army Reserve Element (Provisional) - ASC-ARE provides ready Soldiers by integrating into ASC Army Field Support Brigades in order to support mission requirements.

Defense Contract Management Agency – Army Reserve Element - DCMA provides trained personnel and teams in support of operational contingencies, foreign and domestic, for a joint force commander or joint task force to execute theater wide acquisition contract support, delivering equipment to the global warfighter. DMCA-ARE provides Soldiers with a Defense Acquisition Workforce Improvement Act certification (levels 1-3) of contracting, program manager, engineer, test and evaluation and facilities.

FIND OUT MORE

Army Reserve Sustainment Command

255 West Oxmoor Road

Birmingham, AL 35209-6383

/Army-Reserve-Sustainment-Command

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ARMY MATERIEL COMMAND DELIVERS PRECISION SUSTAINMENT AND MATERIEL READINESS